

Funding Available - FY 2018 Exec Proposed Budget (\$ in millions)		Accurate #
FY17 savings based on estimated spending vs budget (CR54-2017, HCPSS-requested transfer)	14.1	14,060,000
FY18 savings from zero-based budgeting and early retirement (BOE requested budget, page 31)	5.9	5,880,152
FY18 County funding increase from FY17 budget	10.0	10,000,000
FY18 State funding increase	3.5	3,503,498
FY18 Board sources (use of Fund Balance, etc.)	(3.4)	(3,412,100)
Total	30.1	30,031,550

Where the \$ Goes - FY2018 Exec Proposed Budget (\$ in millions)		
Fully fund collective bargaining result - COLA	11.6	11,597,753
Fully fund collective bargaining result - Steps	10.7	10,681,619
Subtotal collective bargaining results	22.3	22,279,372
Special education additional funding to fully fund BOE FY18 request	2.2	2,190,558
BOE-identified priority items (primarily in Instruction):		
Diversity Co-ordinator position (1 FTE) - salaries [to move to category 2 in amendment]	0.1	117,000
ES paraeducators (52 FTE) - salaries	1.2	1,248,000
Library media paraeducators (20 FTE) - salaries	0.5	480,000
Other BOE-identified priority positions (20.5 FTE) - salaries	1.0	1,008,462
Associated benefits for BOE-identified new positions [to move to fixed charges in amendment]	1.3	1,317,164
Subtotal BOE-identified initiatives	4.2	4,170,626
Other priorities in Instruction -TBD [to move to fixed charges in amendment]	1.0	1,029,374
Community Services additional funding to fully fund BOE FY18 request	0.1	83,936
Other (fixed charges)	0.3	277,684
Total	30.1	30,031,550

Note

- 1 Projections didn't include potential FY18 mid-year savings (previously, HCPSS identified mid-year savings of \$14.1M in FY17, \$8.7M in FY16, and \$4.3M in FY15 during fourth quarter transfer requests)
- 2 Proposed expenditures didn't include significant funding increase requested by HCPSS to fix a reported significant Health Benefit Fund structural deficit. Not only the County didn't have the requested resources (\$33M increase) to fix an issue developed over years under the oversight/management of HCPSS, but also it requires a feasible and sustainable multi-year plan involving all placeholders to address this HCPSS issue and prevent it from occurring again in the future.

Operating Budget

As of 4/12

Expenditures by Category	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	FY 2017 Estimate (BOE transfer)	FY 2018 BOE Request	FY2018 HCPSS-provided above MOE scenario	FY2018 Exec. Proposed	Exec Proposed vs FY17 Budget		Exec Proposed vs FY17 Est.		Where the money goes (between FY17 Est. and FY18 Exec Proposed Budget)				Note
								\$ Change	%	\$ Change	%	cola	steps	HCPSS savings	Priority/Adj.	
1 Administration	12,210,506	12,342,223	12,894,327	12,744,327	13,593,602	12,641,458	13,115,283	220,956	1.7%	370,956	2.9%	192,851	178,105			
2 Mid-Level Administration	56,055,050	58,497,662	61,056,955	60,846,955	64,343,208	60,042,024	62,423,198	1,366,243	2.2%	1,576,243	2.6%	1,019,829	916,414	(360,000)		
3,4,5 Instruction	329,475,986	330,430,892	352,261,980	344,361,890	366,515,617	342,661,642	358,716,046	6,454,066	1.8%	14,354,156	4.2%	6,461,151	6,060,005	(3,367,000)	5,200,000	Support multiple BOE-added initiatives (up to \$4,170,626) and other needs. BOE initiatives include: diversity co-ordinator (\$117K), paraeducator positions (\$1.7M for salaries), other board priorities and associated benefit cost.
6 Special Education	91,193,981	93,423,761	98,973,242	98,973,242	104,727,030	99,226,526	104,727,030	5,753,788	5.8%	5,753,788	5.8%	1,931,852	1,631,378		2,190,558	Fully fund BOE request on special education
7 Student Personnel Services	2,937,793	3,201,863	3,302,029	3,302,029	3,537,157	3,344,649	3,425,010	122,981	3.7%	122,981	3.7%	70,809	52,172			
8 Student Health Services	7,103,773	7,728,496	7,928,482	7,928,482	8,758,667	8,265,632	8,233,896	305,414	3.9%	305,414	3.9%	159,886	145,528			
9 Student Transportation	36,903,221	37,557,887	38,959,280	38,559,280	40,312,822	39,787,849	38,610,033	(349,247)	-0.9%	50,753	0.1%	26,611	24,142			
10 Operation of Plant	41,058,508	40,208,488	44,124,441	40,024,441	45,376,778	44,367,522	40,501,696	(3,622,745)	-8.2%	477,255	1.2%	224,368	252,887			
11 Maintenance of Plant	24,043,352	25,285,204	24,601,916	23,501,916	27,867,238	25,632,246	23,866,687	(735,229)	-3.0%	364,771	1.6%	180,998	183,773			
12 Fixed Charges	146,662,992	159,105,739	156,484,715	170,544,715	189,481,732	176,688,329	157,040,856	556,141	0.4%	(13,503,859)	-7.9%	1,264,612	1,166,997	(2,152,152)	(13,783,316)	FY17 budget level plus minor increase
14 Community Services	5,939,741	6,568,390	6,933,687	6,783,687	6,973,670	5,914,803	6,973,670	39,983	0.6%	189,983	2.8%	48,916	57,131		83,936	Fully fund BOE request on community serv.
15 Capital Outlay	802,462	816,263	866,892	816,892	934,201	885,178	845,849	(21,043)	-2.4%	28,957	3.5%	15,870	13,087			
Total	754,387,365	775,166,868	808,387,946	808,387,856	872,421,722	819,457,858	818,479,254	10,091,308	1.2%	10,091,398	1.2%	11,597,753	10,681,619	(5,879,152)	(6,308,822)	
Excluding Fixed Charges	607,724,373	616,061,129	651,903,231	637,843,141	682,939,990	642,769,529	661,438,398									
		8,336,756		21,782,012			23,595,257									

Note:

- The above cost details does not include school-requested significant investment to fix a structural imbalance in the HCPSS health fund that was created over the past several years under the management of the school system w/o involvement of current administration. Not only the County does not have the funding to fix an issue brewed over several years, but also the structural imbalance in the health fund needs a multi-year feasible and sustainable plan involving all placeholders to address the issue and prevent the situation occur again in the future.
- The above cost details also does not include potential year end savings that the HCPSS may identify during FY18 (e.g., in FY17 mid-year transfer, HCPSS identified \$14M savings; in FY16 transfer, the HCPSS identified \$8.7M savings; in FY15, the HCPSS identified \$4.3M savings)

FY18 Capital Budget

Comparison of BOE Requested as of 2/23/17 and Scenario as of 3/21/17

FY 2019-2027 Long-Range Master Plan

Board of Education Requested

(In Thousands)

February 23, 2017

Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Waverly ES Renovation/Phase II Addition	1,500	-	-	-	-	-	-	-	-
New ES #42	6,132	-	-	-	-	-	-	-	-
Talbot Springs ES Renovation	15,800	9,200	-	-	-	-	-	-	-
Oakland Mills MS Renovation	18,828	6,000	-	-	-	-	-	-	-
New HS #13	10,950	35,250	27,200	36,500	25,325	-	-	-	-
New ES #43	-	5,380	20,166	22,125	8,124	-	-	-	-
Ellicott Mills MS Addition	-	-	-	-	544	5,404	-	-	-
Hammond HS Renovation	-	-	-	-	2,800	25,748	17,099	15,099	11,099
New ES #44	-	-	-	-	-	5,380	23,099	17,906	9,410
New ES #45	-	-	-	-	-	-	-	5,380	15,166
Systemic Renovations/Modernizations	27,300	26,657	37,703	23,822	42,775	40,661	42,694	44,829	47,070
Roofing Projects	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Playground Equipment	300	300	300	300	300	300	300	300	300
Relocatable Classrooms	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Site Acquisition & Construction Reserve	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Technology	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
School Parking Lot Expansions	600	600	600	600	600	600	600	600	600
Planning and Design	300	300	300	300	300	300	300	300	300
Barrier Free	200	200	200	200	200	200	200	200	200
TOTALS	\$ 95,410	\$ 97,387	\$ 99,969	\$ 97,347	\$ 94,468	\$ 92,093	\$ 97,792	\$ 98,114	\$ 97,645

FY 2019-2027 Long-Range Master Plan

(In Thousands)

Scenario as of 3/21/17

Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Waverly ES Renovation/Phase II Addition	3,000	-	-	-	-	-	-	-	-
New ES #42	8,132	-	-	-	-	-	-	-	-
Talbot Springs ES Renovation	3,000	15,800	9,200	-	-	-	-	-	-
Oakland Mills MS Renovation	-	3,000	18,828	6,000	-	-	-	-	-
New HS #13	3,300	10,950	35,250	27,200	35,500	25,325	-	-	-
New ES #43	-	-	5,380	20,166	22,125	8,124	-	-	-
Ellicott Mills MS Addition	-	-	-	-	544	5,404	-	-	-
Hammond HS Renovation	-	-	-	-	2,800	25,748	17,099	15,099	11,099
New ES #44	-	-	-	-	-	5,380	23,099	17,906	9,410
New ES #45	-	-	-	-	-	-	-	5,380	15,166
Systemic Renovations/Modernizations	49,322	30,471	15,557	32,389	59,911	40,661	42,694	44,829	47,070
Roofing Projects	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Playground Equipment	300	300	300	300	300	300	300	300	300
Relocatable Classrooms	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Site Acquisition & Construction Reserve	-	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Technology	5,500	5,500	5,500	7,500	7,500	7,500	7,500	7,500	7,500
School Parking Lot Expansions	-	600	600	600	600	600	600	600	600
Planning and Design	300	300	300	300	300	300	300	300	300
Barrier Free	200	200	200	200	200	200	200	200	200
TOTALS	\$ 79,554	\$ 75,621	\$ 99,615	\$ 103,155	\$ 138,280	\$ 128,042	\$ 100,292	\$ 100,614	\$ 100,145

Difference \$ (15,856) \$ (21,766) \$ (354) \$ 5,808 \$ 43,812 \$ 35,949 \$ 2,500 \$ 2,500 \$ 2,500

Waverly ES Renovation/Phase II Addition Realigned cash flow to FY19
 New ES #42 Realigned cash flow to FY19
 Talbot Springs ES Renovation Delayed project one year
 Oakland Mills MS Renovation Delayed project two years
 New HS #13 Delayed project one year
 New ES #43 Delayed project one year

Systemic Renovations/Modernizations Several HVAC/RTUs delayed one or two years

Site Acquisition & Construction Reserve Removed project request from FY19
 Technology Increased request each year
 School Parking Lot Expansions Removed project request from FY19

FY18 Capital Budget
 Comparison of BOE Requested as of 2/23/17 and Scenario as of 3/21/17
 (In Thousands)

Project	BOE Requested 2/23/2017			Scenario 3/21/2017			Difference of Total FY18 Request	Explanation of Difference
	State Contribution	Local Bonds	Total FY18 Request	State Contribution	Local Bonds	Total FY18 Request		
Wilde Lake MS Replacement School	\$ -	\$ 2,000	\$ 2,000	\$ -	\$ 2,000	\$ 2,000	\$ -	
Patuxent Valley MS Renovation	-	1,500	1,500	-	1,500	1,500	-	
Swansfield ES Renovation/Addition	157	4,250	4,407	157	4,250	4,407	-	
Waverly ES Renovation/Phase II Addition	2,061	16,835	18,896	2,061	15,335	17,396	(1,500)	Realigned cash flow to FY19
New ES #42	2,908	17,750	20,658	2,908	15,750	18,658	(2,000)	Realigned cash flow to FY19
Talbot Springs ES Renovation	-	3,000	3,000	-	-	-	(3,000)	Delayed project one year
Oakland Mills MS Renovation	-	3,000	3,000	-	-	-	(3,000)	Delayed project two years
New HS #13	-	3,300	3,300	-	1,000	1,000	(2,300)	Delayed project one year
Systemic Renovations/Modernizations	9,768	16,982	26,750	9,768	3,800	13,568	(13,182)	Several HVAC/RTUs delayed one or two years
Roofing Projects	-	-	-	-	-	-	-	
Playground Equipment	-	560	560	-	250	250	(310)	Request Reduced
Relocatable Classrooms	-	1,500	1,500	-	1,500	1,500	-	
Site Acquisition & Construction Reserve	-	2,000	2,000	-	-	-	(2,000)	Request Eliminated
Technology	-	5,000	5,000	-	5,000	5,000	-	
School Parking Lot Expansions	-	600	600	-	-	-	(600)	Request Eliminated
Planning and Design	-	300	300	-	-	-	(300)	Request Eliminated
Barrier Free	-	200	200	-	-	-	(200)	Request Eliminated
TOTALS	\$ 14,894	\$ 78,777	\$ 93,671	\$ 14,894	\$ 50,385	\$ 65,279	\$ (28,392)	