2) EDUCATION

University of Lausanne, Switzerland

School of Law 1986-1989 Juris Doctor (*lic. jur.*) in Swiss Law, July 1989.

Johns Hopkins University

School of Hygiene and Public Health
Department of Health Policy and Management
1991-1993
Master of Health Science (M.H.S.) in Health Policy, May 1993.

The George Washington University

Columbian College and Graduate School of Arts and Sciences Department of Public Policy 1995-2000 Doctor of Philosophy (Ph.D.) in Public Policy, May 2000.

3) EMPLOYMENT

Office of the Public Defender

October 1989 to April 1990

Juvenile Section

Baltimore, MD

<u>Volunteer Intern</u>. Compiled a 115 page resource manual of all the residential programs in Maryland, including a description of the health components of these programs, for use by attorneys representing juvenile offenders. Manual has been updated over the years and is still in use today. First experience with an area where health and law intersect.

Direction des Ecoles de Coppet

January 1991 to May 1991

(Public School of Coppet)

Coppet, VD, Switzerland

<u>Substitute Teacher</u>. Taught Latin, French and History to middle school students in a Swiss public school.

Tribunal des Mineurs

January 1991 to May 1991

(Juvenile Court)

Lausanne, VD, Switzerland

<u>Ad hoc Lawclerk</u>. Assisted at hearings and drafted hearing decisions for judges in the juvenile court.

Washington (National) Business Group on Health

June 1992 to June 1993

Public Policy Institute

Washington, DC

<u>Policy Analyst/Intern</u>. Assisted in the development of position statements on health care reform, and other issues, such as primary care health professionals, and maternal and child health. Contributed to, and helped manage, the "Public Policy Update." Organized events, such as roundtables and WBGH's annual conference. Led research projects and prepared issue papers. Supervised an undergraduate intern.

Washington (National) Business Group on Health

June 1993 to July 1993

Public Policy Institute

Washington, DC

Research Associate. Analyzed the 1993 WBGH membership survey on health care reform, and wrote a paper summarizing the findings. Presented reports to the Board on the survey as well as on state health care reform activities. Prepared articles for the "Public Policy Update," a monthly publication to WBGH's members on recent Hill activities. Contributed to "On Good Authority," a bi-weekly publication on various health care issues in which WBGH specializes. Represented WBGH at meetings. Supervised a summer research assistant.

Intergovernmental Health Policy Project

August 1993 to December 1994

The George Washington University

Washington, DC

Research Assistant. Focused on health care reform and universal access to care, and assisted the Senior Research Associate responsible for these issues. Researched, monitored, and analyzed state and national health care reform efforts, with a particular emphasis on state commissions and task forces and implementation activities of states with major health reform legislation. Contributed to "Legislative Tracking Service" reports as well as other projects carried out by IHPP in the area of health care reform and universal access to care. Represented IHPP at meetings.

Intergovernmental Health Policy Project

January 1995 to June 1996

The George Washington University

Washington, DC

Research Associate. Responsible for health care reform and universal access to care, managed care, health insurance and medical ethics issues. Researched, monitored, and analyzed state and national health care reform efforts. Authored "Legislative Tracking Service" reports for clients as well as wrote other research projects carried out by IHPP in the areas of health care reform and universal access to care, and managed care. Contributed to "State Health Notes," IHPP's newsletter on state health care programs. Briefed audiences about trends in health care. Provided technical assistance to clients and other interested parties. Represented IHPP at meetings.

Center for Health Policy Research

July 1996 to December 1997

The George Washington University Medical Center Washington, DC

Research Associate. Focused on maternal and child health issues. Managed the Packard Project. Assumed the responsibilities of chief writer for "Health Policy & Child Health," a quarterly newsletter on maternal and child health policy and research, and chief organizer of the "Packard Roundtable for Children," a network of pediatric experts who met twice a year to discuss salient policy and research topics related to maternal and child health. Represented CHPR at meetings.

Center for Health Services Research and Policy

January 1998 to June 1999

The George Washington University Medical Center Washington, DC

Research Scientist. Managed projects related to Medicaid managed care and the State Children's Health Insurance Program (SCHIP). Researched and produced reports on data reporting requirements imposed on managed care organizations under Medicaid managed care and on the implementation of the SCHIP cost-sharing provisions. Presented results to funders and other interested parties, which included testifying before the Subcommittee on Population Specific Issues of the National Committee on Vital and Health Statistics. Supervised a research associate and a student research assistant. Taught one session of a summer topics course offered by the School of Public Health and Health Services. Represented CHSRP at meetings.

Center for Health Services Research and Policy

July 1999 to June 2002

The George Washington University Medical Center Washington, DC

Senior Research Scientist. Focused on topics related to the financing and organization of health care and access to care. Analyzed Title VI of the Civil Rights Act and its applicability to managed care, 1997 data from the Uniform Data System on federally-funded health centers, Medicaid managed care contracts regulating the delivery of mental health and substance abuse services, and State Children's Health Insurance Plans. Assumed the responsibilities of co-principal investigator, whose duties included proposal development and budgeting, project planning, management and coordination, quantitative and qualitative research, production of reports, presentation of results, supervision of research associates, student research assistants, and summer student interns, and representation of CHSRP at meetings. Taught maternal and child health policy analysis, which became an integral component of the M.P.H. in maternal and child health.

Department of Health Policy

July 2002 to June 2005

The George Washington University Medical Center Washington, DC

Assistant Research Professor. Focused on topics related to the financing and organization of health care and access to care, with a special emphasis on policies that affect women and children's health and well-being (e.g., managed care, Medicaid/SCHIP, Title V programs). Assumed the responsibilities of principal and co-principal investigator, whose duties include proposal development and budgeting, project planning, management and coordination, quantitative and qualitative research, production of reports, presentation of results, supervision of research staff, and representation of the department at meetings.

Taught graduate courses in maternal and child health policy analysis, comparative health care systems and health policy, and advanced maternal and child health policy.

Department of Health Policy

July 2005 to June 2009

The George Washington University Medical Center Washington, DC

Associate Research Professor. Focuses on topics related to the financing and organization of health care and access to quality care, with a special emphasis on domestic and international policies that affect women and children's health and well-being, projects include: developing WHO guidelines and a regulatory framework for task-shifting of clinical and non-clinical HIV/AIDS services, particularly for countries facing severe shortages of health workers; managing a quality assessment collaborative among four health clinics, including one pediatric clinic, chosen as centers of excellence to track and monitor their performance on clinical indicators, such as HIV testing during pregnancy and asthma management, and patient satisfaction; examining state Medicaid and SCHIP coverage and payment policies of preconception and interconception care and child development services to encourage quality improvement of women's and children's health; compiling school and health data on childhood obesity in Delaware; and studying factors related to infant mortality in the District of Columbia. Assumes the responsibilities of principal and co-principal investigator, whose duties include proposal development and budgeting, project planning, management and coordination, quantitative and qualitative research, production of reports, presentation of results, technical assistance, supervision of research staff, and representation of the department at meetings. Teaches graduate courses in maternal and child health policy analysis, advanced maternal and child health policy, and comparative health care systems and health policy, and in a residency rotation in health policy offered twice a year to medical residents of all disciplines. Also appointed Assistant Dean of Academic Affairs, DrPH Heath Policy Program Director, and Editor-in-Chief of the peerreviewed Journal, Women's Health Issues.

Department of Health Policy

July 2009 to present

The George Washington University Medical Center Washington, DC

Associate Professor. Directs the Department's Child Health Policy Program and focuses on topics related to the financing and organization of health care and access to quality care, with a special emphasis on domestic and international policies that affect women and children's health and well-being. Assumes the responsibilities of principal and co-principal investigator, whose duties include proposal development and budgeting, project planning, management and coordination, quantitative and qualitative research, production of reports, presentation of results, technical assistance, supervision of research staff, and representation of the department at meetings. Teaches graduate courses in maternal and child health policy analysis, advanced maternal and child health policy, and comparative health care systems and health policy, and in a residency rotation in health policy offered twice a year to medical residents of all disciplines. Also appointed Assistant Dean of Academic Affairs, DrPH Heath Policy Program Director, and Editor-in-Chief of the peer-reviewed Journal, Women's Health Issues.

4) PROFESSIONAL REGISTRATIONS, LICENSES, CERTIFICATION

Not applicable

5) SOCIETIES AND HONORS

2002:

American Public Health Association (APHA) - Member

2004:

AcademyHealth (AH) - Member

2006:

Women's Health Issues, Jacobs Institute of Women's Health - Managing Editor

2006-2009:

Association of Maternal and Child Health Programs (AMCHP), Health Care Financing Committee – Member

2007-present:

Women's Health Issues, Jacobs Institute of Women's Health – <u>Editor-in-Chief</u> Centers for Disease Control and Prevention (CDC), Select Panel on Preconception Care – <u>Member</u>

2008-present:

Childbirth Connection, Steering Committee – <u>Member</u> Centers for Disease Control and Prevention (CDC), Select Panel on Preconception Care, Steering Committee – <u>Member</u>

2009-present:

HRSA/MCHB Healthy Start Interconception Care Learning Collaborative Project, Expert Work Group - Member

The George Washington University HIV/AIDS Institute – Member

Centers for Disease Control and Prevention (CDC), Select Panel on Preconception Care, Sub-Committee on Policy and Financing – <u>Co-Chair</u>

The 2009-10 Commonwealth Fund Harkness Fellowship in Health Care Policy and Practice - Mentor

6) ADMINISTRATIVE DUTIES AND UNIVERSITY ACTIVITIES

a) Departmental

2002-2004:

Member, Committee on Faculty Affairs, Department of Health Policy

2004-2006:

Chair, Committee on Faculty Affairs, Department of Health Policy

2006-present:

Director, Doctor of Public Health-Health Policy Program, Department of Health Policy

Chair, Ad Hoc DrPH Committee, Department of Health Policy

Member, Curriculum Committee, Department of Health Policy

Member, Admissions Committee, Department of Health Policy

Member, Space Committee, Department of Health Policy

2008-present:

Member, Executive Committee, Department of Health Policy

b) SMHS/SPHHS

2004-present:

Senator, Department of Health Policy, Medical Center Faculty Senate

2006-present:

Member, School Doctor of Public Health (DrPH) Program Committee, SPHHS Curriculum Committee

Member, School DrPH Admissions Committee, SPHHS

2007-present:

Assistant Dean for Academic Affairs, SPHHS Dean's Office

Member, Milestones in Public Health Project, SMHS and SPHHS Dean's Offices

2008-present:

Member, School Admissions Committee, SPHHS

2009-present:

Chair, Ad hoc Committee on Teaching Excellence, SPHHS

c) University

2009-present

Member, University Teaching Consortium Task Force, GW

7) EDUCATIONAL ACHIEVEMENTS

a) Courses Taught

Health Policy & Child Health

PubH 290.27 (Summer I, 1998; Summer I, 1999)

Health Policy & Child Health: Current Issues in the Financing and the Organization of Health Care for Children

Co-Instructor

School of Public Health and Health Services, The George Washington University Medical Center. Washington, D.C.

Each time, participated in all sessions; taught 1 of 6 sessions