

# *Kelly McLaughlin*

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## **WORK EXPERIENCE**

### **BRIDGES TO HOUSING STABILITY, INC.**

*Sept. 2017-present*

#### **Executive Director**

Manage overall operations, development, public relations and communications, advocacy and programming of local nonprofit whose mission is to provide households in experiencing homelessness and/or housing instability in Howard County with a path towards self-sufficiency through housing solutions and advocacy.

### **HOUSING OPPORTUNITIES COMMISSION OF MONTGOMERY COUNTY**

*Jan. 2014–Feb. 2017*

General Counsel (Sept. 2014-Feb 2017), Deputy General Counsel (Jan. 2014- Sept. 2014)

- Part of executive team and worked with the housing authority/housing finance agency's Commissioners, executive team and staff on all aspects of the agency's core operations, including the following:
  - ❖ administration of and compliance with various Federal, State and local housing programs, including the low-income housing tax credit (LIHTC) program, Section 8 and HOME programs;
  - ❖ acquisition/disposition, development, construction and leasing/operation of housing properties;
  - ❖ multi-million dollar bond-issuance and the financing of multifamily and scattered site housing and mixed-use properties (including HUD-Risk Share, FHA-Insured and Federal Finance Bank/HUD loan programs), secondary market transactions, loan workouts and foreclosures;
  - ❖ property and asset management; and
  - ❖ managing legislative/regulatory compliance and lobbying for legislative changes to increase affordable housing.
- Reviewed and prepared corporate governance documents and collaborated with executive team members and staff on presentations to the Board of Commissioners.
- Advised and collaborated with executive team and Board of Commissioners on strategic planning, risk mitigation and internal governance policies.
- Counseled executive team and staff on non-real estate or housing matters, including personnel and employment, technology and licensing, liability implications of specific actions/omissions, resident services and training, corporate litigation, business transactions, and general corporate matters.
- Established network with other housing authority general counsel and outside counsel for information sharing and increased legislative impact.
- Recruited, trained, supervised and mentored legal office personnel; prepared and managed legal office budget; engaged and managed outside counsel; prepared template documents for legal office and staff.
- Managed legal office budget and projects' outside counsel budgets to ensure responsible fiscal activity.

### **BOCARSLY EMDEN COWAN ESMAIL & ARNDT, LLP (DC/Maryland office)**

*June 2006–Dec. 2013*

Partner (2009-2013), Of Counsel (2008-2009), Associate (2006-2008)

- Represented developers and equity investors in the development and financing of multifamily and scattered-site housing and mixed-use projects that leveraged low-income housing and historic rehabilitation tax credits, by:
  - ❖ advising clients on the best corporate, finance and tax structures for their transactions;
  - ❖ reviewing and negotiating agreements/contracts, loan/financing documents, title and survey, corporate governance documents, environmental reports, and other due diligence documents;
  - ❖ coordinating finance and equity closings; and

- ❖ issuing corporate and tax opinions.
- Recruited, trained, supervised, evaluated and mentored attorneys, paralegals and legal interns.
- Created and managed database of template documents for internal use, and oversaw updates.

**VENABLE, LLP** (Washington, DC office)

*Sept. 2003–June 2006*

Associate

- Worked with the real estate and affordable housing practice groups, primarily representing developers and equity investors in the development and finance of affordable housing projects using LIHTC.

**FOSSETT & BRUGGER, CHARTERED**

*Feb. 2002–Sept. 2003*

Associate

- Represented developers and homebuilders in development, land use and zoning matters by: researching, preparing memoranda and advising clients on various issues; appearing before legislative and administrative bodies; drafting and negotiating acquisition and development documents; coordinating and negotiating with community organizations and homeowners' associations; and preparing documents for zoning appeals and litigation.
- Represented landlords in court for landlord/tenant cases.

**ERNST & YOUNG, LP** (Washington, DC office)

*Aug. 2000–Aug. 2001*

Senior Consulting Associate (Real Estate and Structured Finance Groups)

- Conducted research, prepared reports and presented findings relating to the risks and marketability of real estate mortgage investment conduits and proposed government-sponsored mortgage-backed securities.

**EDUCATION**

**Georgetown University Law Center**, Washington, DC

Individualized LLM in Real Estate and Housing Law, *with Distinction*, May 2002

**University of Florida Levin College of Law**, Gainesville, Florida

Juris Doctor, *with Honors*, May 2000

- ❖ Florida College of Law Academic and Leadership Achievement Award (2000)

**University of Florida Warrington College of Business**, Gainesville, Florida

Masters in Business Administration, with a concentration in Real Estate Finance, May 2000

- ❖ Class of 2000 Nancy R. Hess Award for Excellence in Real Estate

**University of Florida**, Gainesville, Florida

Bachelor of Arts in Economics, *with Honors*, December 1995

**AFFILIATIONS**

- Howard County Continuum of Care, Board of Directors (since December 2017)
- Bridges to Housing Stability, Inc., Board of Directors (2016-2017)
- Women's Giving Circle of Howard County, Member (2012-2014 & 2018)
- Maryland Affordable Housing Coalition, Membership Committee (since 2010), Member (since 2008)
- ABA Forum on Affordable Housing and Community Development Law, Member (2003-2017)