County Council of Howard County, Maryland

2021 Legislative Session

Legislative Day No. 10

Resolution No. 110-2021

Introduced by: The Chairperson at the request of the County Executive

A RESOLUTION approving supplemental appropriation and certain transfers between major categories in the Howard County Board of Education's Operating Budget for Fiscal Year 2022, per request of the Board of Education; to increase the Board of Education's General Fund appropriation by \$12 million through adding \$12 million in use of the School System's Fund Balance, and include categorical transfers to align with spending needs; to increase Grant Fund appropriation by \$58,506,702 to account for \$43,506,702 in Elementary and Secondary School Emergency Relief Fund III (ESSER III) and a \$15 million increase in grant fund contingency; and to align the Board's budget to the adopted Fiscal Year 2022 Operating Budget; and generally relating to the Fiscal Year 2022 Operating Budget of the Board of Education.

| Introduced and read first time Lune, 2021. | By order My all Married |
|--|--|
| | Michelle Harrod, Administrator |
| Read for a second time at a public hearing on <u>June 2</u> | , 2021. |
| | By order Much Harrod, Administrator |
| | Michelle Harrod, Administrator |
| This Resolution was read the third time and was Adopted, Adopted with am | endments, Failed, Withdrawn, by the County Council |
| on | Λ (|
| | Certified By Michelle Harrod, Administrator |
| | Michelle Harrod, Administrator |

NOTE: [[text in brackets]] indicates deletions from existing law; TEXT IN SMALL CAPITALS indicates additions to existing law; Strike-out indicates material deleted by amendment; <u>Underlining</u> indicates material added by amendment

| 1 | WHEREAS, Section 5-105 of the Education Article of the Annotated Code of Maryland |
|-----|--|
| 2 | provides that a transfer between major categories of the budget of a County Board of Education |
| 3 | shall be made only with the approval of the County Council; and |
| 4 | |
| 5 | WHEREAS, Section 5-105 further provides that if a County Council fails to take action |
| 6 | on a written request for a transfer between major budget categories within 30 days of receipt of |
| 7 | the request, the failure to take action constitutes approval thereof; and |
| 8 | |
| 9 | WHEREAS, on May 26, 2021, the County Council adopted Council Resolution No. 68-2021 |
| 10 | ("CR68") that sets forth the Fiscal Year 2022 Operating Budget for the Board of |
| 11 | Education; and |
| 12 | |
| 13 | WHEREAS, the County Council has received a request from the Board of Education to |
| 14 | approve supplemental appropriation in its FY 2022 Operating Budget in the General Fund and |
| 15 | Grant Fund, to increase its General Fund appropriation by \$12 million through adding \$12 |
| 16 | million use of the School System's Fund Balance, to transfer funds among major categories in |
| 17 | the Board's Fiscal Year 2022 Operating Budget to align with spending needs, to increase the |
| 18 | Grant Fund appropriation to account for \$43,506,702 of Elementary and Secondary School |
| 19 | Emergency Relief Fund III (ESSER III) grant and also increase the grant contingency by \$15 |
| 20 | million, and to make other adjustments in restricted funds as shown in the chart attached as |
| 21 | Exhibit A; and |
| 22 | |
| 23 | WHEREAS, the Board of Education has indicated that the requested additional \$12 |
| 24 | million from the School System's unassigned fund balance in General Fund is available for use |
| 25 | in the Board of Education's FY 2022 budget; |
| 26 | |
| 27 | NOW, THEREFORE, BE IT RESOLVED by the County Council of Howard County, |
| 28 | Maryland this day of Suly, 2021 that it approves the transfers between major categories |
| ·29 | of the Operating Budget of the Board of Education and that Council Resolution No. 68-2021 is |
| 30 | amended as follows: |
| 31 | 1. On page 1, in line 9, strike "\$6,950,071" and substitute "\$18,950,071"; |

- 2. On page 1, in line 10, strike "\$930,645,602" and substitute "\$942,645,602";
- 2 3. On page 1, in line 13, strike "359,948,667" and substitute "415,650,549 415,624,549";
- 4. The chart titled "Board of Education Budget Fiscal Year 2022" is amended as shown in
- 4 the attached Exhibit A.

Exhibit A

FY 2022 Supplemental Appropriation and Categorical Transfer

| | CR68-2021 | Transfer and Supplemental Appropriation | Revised Appropriation |
|---|-----------------|---|--------------------------------|
| Total General Fund | \$930,645,602 | \$12,000,000 | \$942,645,602 |
| Administration | 10,786,504 | 3,032,852 | 13,819,356 |
| Mid-Level Administration | 61,429,652 | 2,724,349 | 64,154,001 |
| Instruction | 381,303,098 | (6,055,070) | 375,248,028 |
| Special Education | 137,063,338 | 423,492 | 137,486,830 |
| Student Personnel Services | 5,779,600 | 1,643,744 | 7,423,344 |
| Student Health Services | 9,660,081 | (72,250) | 9,587,831 |
| Student Transportation | 42,015,000 | 4,171,782 | 46,186,782 |
| Operation of Plant and Equipment | 38,629,000 | 4,613,414 | 43,242,414 |
| Maintenance of Plant | 25,781,000 | 1,336,205 | 27,117,205 |
| Fixed Charges | 212,593,000 | 182,362 | 212,775,362 |
| Community Services | 4,623,600 | (562) | 4,623,038 |
| Capital Outlay | 981,729 | (318) | 981,411 |
| Restricted Funds | \$359,948,667 | \$55,701,882 \$55,675,882 | \$415,650,549 \$415,624,549 |
| School Construction | 90,464,000 | Ū | <u>90,404,000</u> |
| 73 1 137 (1) | 16007000 | (26,000) | 90,438,000 |
| Food and Nutrition | 16,937,099 | 0 | 16,937,099 |
| Print Services | 2,482,014 | (1,000,000) | 2,482,014 |
| Information & Network Technology Services | 16,030,233 | (1,000,000) | 15,030,233 |
| Health | 180,840,669 | (1,804,820) | 179,035,849 |
| Worker's Compensation | 2,816,500 | 0 | 2,816,500 |
| Grants | 50,000,000 | 58,506,702 | 108,506,702 |
| Glenelg Wastewater Treatment Plant | 242,912 | 0 | 242,912 |
| Jim Rouse Theater | 135,240 | 0 | 135,240 |
| Other Expenses Paid by County | \$58,858,590 | \$0 | \$58,858,590 |
| Debt Service | 52,123,590 | 0 | 52,123,590 |
| OPEB | 6,735,000 | 0 | 6,735,000 |
| Total General Fund, | \$1,349,452,859 | \$6/,/01,882 | \$1,417,154,741 |
| Restricted Funds and OtherExpense Budget | | \$67,675,882 | \$1,417,128,741 |

Amendment \ to Council Resolution No. 110-2021

| BY: | The Cha | irperson | at | the | reque | st |
|-------|----------|----------|----|-----|-------|----|
| of th | e County | Executiv | e | | | |

Legislative Day 12 Date: July 6, 2021

Amendment No. 1

(This amendment corrects Restricted Funds because the Board of Education received \$26,000 less in State funding for Fiscal Year 2022.)

- 1 On the second page numbered "2", in line 2, strike "415,650,549" and substitute "415,624,549"
- 3 In the chart, attached as Exhibit A:

2

7

11

- In the row titled "Restricted Funds":
- 5 1. Strike "\$55,701,882" and substitute "\$55,675,882"; and
- 6 2. Strike "\$415,650,549" and substitute "\$415,624,549".
- 8 In the row titled "School Construction":
- 9 1. Strike "0" and substitute "(26,000)"; and
- 2. Strike "90,464,000" and substitute "90,438,000".
- In the row titled "Total General Fund, Restricted Funds and Other Expense Budget":
- 13 1. Strike "\$67,701,882" and substitute "\$67,675,882"; and
- 14 2. Strike "\$1,417,154,741" and substitue "\$1,417,128,741".

I certify this is a true copy of

Am 1 to CR 110-2021

passed on July Le, 2021

Council Administrator

County Council of Howard County, Maryland

2021 Legislative Session

Legislative Day No. 10

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| Introduced and read first time June 7, 2021. | By order Mysfully Harrod |
|--|---|
| 1 | Michelle Harrod, Administrator |
| 1. | |
| Read for a second time at a public hearing on June 21 | , 2021. |
| / | |
| | Mark My Harry |
| / | By order Michelle Harrod, Administrator |
| / | |
| This Resolution was read the third time and was Adopted, Adopted v | vith amendments, Failed, Withdrawn, by the County Council |
| on ,2021. | |
| , ==== | |
| / | |
| / | Certified By |
| | Michelle Harrod Administrator |

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Exhibit A

FY 2022 Supplemental Appropriation and Categorical Transfer

| r i zozz suppromonum | Appropriation and Ca CR68-2021 | Transfey and Supplemental | Revised Appropriation |
|--|-----------------------------------|------------------------------|--------------------------|
| Total General Fund | \$930,645,602 | Appropriation \$12,000,000 | \$942,645,602 |
| Administration | 10,786,504 | 3,032,852 | 13,819,356 |
| Mid-Level Administration | 61,429,652 | 2,724,349 | 64,154,001 |
| Instruction | 381,303,098 | (6,055,070) | 375,248,028 |
| Special Education | 137,063,33 | 423,492 | 137,486,830 |
| Student Personnel Services | 5,779,600 | 1,643,744 | 7,423,344 |
| Student Health Services | 9,660,081 | (72,250) | 9,587,831 |
| Student Transportation | 42,915,000 | 4,171,782 | 46,186,782 |
| Operation of Plant and Equipment | 38,629,000 | 4,613,414 | 43,242,414 |
| Maintenance of Plant | 25,781,000 | 1,336,205 | 27,117,205 |
| Fixed Charges | 212,593,000 | 182,362 | 212,775,362 |
| Community Services | 4,623,600 | (562) | 4,623,038 |
| Capital Outlay | 981,729 | (318) | 981,411 |
| Restricted Funds | \$359,948,667 | \$55,701,882 | \$415,650,549 |
| School Construction | 90,464,000 | 0 | 90,464,000 |
| Food and Nutrition | 16,937,099 | 0 | 16,937,099 |
| Print Services | 2,482,014 | 0 | 2,482,014 |
| Information & Network Technology Services | 16,030,233 | (1,000,000) | 15,030,233 |
| Health | 180,840,669 | (1,804,820) | 179,035,849 |
| Worker's Compensation | 2,816,500 | 0 | 2,816,500 |
| Grants | 50,000,000 | 58,506,702 | 108,506,702 |
| Glenelg Wastewater Treatment Plant | 242,912 | 0 | 242,912 |
| Jim Rouse Theater | 135,240 | 0 | 135,240 |
| Other Expenses Paid by County | \$58,858,590 | \$0 | \$58,858,590 |
| Debt Service | 52,123,590 | 0 | 52,123,590 |
| OPEB | 6,735,000 | 0 | 6,735,000 |
| Total General Fund, Restricted Funds and OtherExpense Budget | \$1,349,452,859 | \$67,701,882 | \$1,417,154,741 |

Amendment \ to Council Resolution No. 110-2021

| BY: | The | Cha | airperso | n a | t the | req | uest |
|-------|------|------|----------|------|-------|-----|------|
| of th | e Co | unty | Execut | tive | | | |

Legislative Day 12 Date: July 6, 2021

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- 2. Strike "\$1,417,154,741" and substitue "<u>\$1,417,128,741</u>".

Office of the County Auditor Auditor's Analysis

Council Resolution No. 110-2021

Introduced: June 7, 2021 Auditor: Lisa Geerman

Fiscal Impact:

This resolution increases the Board of Education's total General Fund budget by \$67,701,882 but has no impact on the County budget or County expenditures. The County General Fund Appropriation remains at \$640,800,000.

The net effect to the Fiscal Year 2022 Board of Education Operating Budget is noted in the attached Attachment A. We have confirmed the validity of the transfer amounts by tying them to the score sheets that the Board voted on at their meeting on May 27, 2021.

Purpose:

The purpose of Council Resolution 110-2021 is to amend the Howard County Board of Education Operating Budget for FY 2022 (as adopted by CR68-2021), adding an additional \$67,701,882 appropriation in the General and Grant Funds. This amount includes the following:

- \$12,000,000 from the use of fund balance,
- \$43,506,702 increase in Grant Fund appropriation to account for Elementary and Secondary School Emergency Relief Fund III (ESSER III) grant,
- \$15,000,000 increase in the grant contingency, and
- Other adjustments in restricted funds as shown on Attachment A.

The resolution also makes categorical transfers to align with anticipated funding and expenses.

Other Comments:

None.

Attachment A: Net Effect of Changes

| Category | Original BOE | Approved | Transfer | Revised Budget |
|------------------------------|-----------------|-----------------|--------------|-----------------|
| | Request | Budget | Inc./(Dec.) | Mevised Dauget |
| Administration | \$13,956,658 | \$10,786,504 | \$3,032,852 | \$13,819,356 |
| Mid-Level Administration | 64,491,531 | 61,429,652 | 2,724,349 | 64,154,001 |
| Instruction | 381,303,098 | 381,303,098 | (6,055,070) | 375,248,028 |
| Special Education | 137,063,338 | 137,063,338 | 423,492 | 137,486,830 |
| Student Personnel Services | 7,393,189 | 5,779,600 | 1,643,744 | 7,423,344 |
| Student Health Services | 9,660,081 | 9,660,081 | (72,250) | 9,587,831 |
| Student Transportation | 46,235,289 | 42,015,000 | 4,171,782 | 46,186,782 |
| Operation of Plant | 43,546,845 | 38,629,000 | 4,613,414 | 43,242,414 |
| Maintenance of Plant | 27,476,711 | 25,781,000 | 1,336,205 | 27,117,205 |
| Fixed Charges | 223,545,809 | 212,593,000 | 182,362 | 212,775,362 |
| Community Services | 4,623,600 | 4,623,600 | (562) | 4,623,038 |
| Capital Outlay | 981,729 | 981,729 | (318) | 981,411 |
| Total General Fund Budget | \$960,277,878 | \$930,645,602 | \$12,000,000 | \$942,645,602 |
| School Construction | 108,012,000 | 90,464,000 | 0 | 90,464,000 |
| Food and Nutrition | 16,937,099 | 16,937,099 | 0 | 16,937,099 |
| Print Services | 2,482,014 | 2,482,014 | 0 | 2,482,014 |
| Information & Network | | | | |
| Technology | 16,030,233 | 16,030,233 | (1,000,000) | 15,030,233 |
| Health | 189,531,535 | 180,840,669 | (1,804,820) | 179,035,849 |
| Worker's Compensation | 2,816,500 | 2,816,500 | 0 | 2,816,500 |
| Grants | 50,000,000 | 50,000,000 | 58,506,702 | 108,506,702 |
| Glenelg Wastewater Treatment | | | | |
| Plant | 242,912 | 242,912 | 0 | 242,912 |
| Jim Rouse Theater | 135,240 | 135,240 | 0 | 135,240 |
| Total Restricted Funds | \$386,187,533 | \$359,948,667 | 55,701,882 | \$415,650,549 |
| Debt Service | 52,123,590 | 52,123,590 | 0 | 52,123,590 |
| OPEB | 6,735,000 | 6,735,000 | 0 | 6,735,000 |
| Total Other Expenses | 58,858,590 | \$58,858,590 | 0 | \$58,858,590 |
| Grand Total | \$1,405,324,001 | \$1,349,452,859 | \$67,701,882 | \$1,417,154,741 |



May 26, 2021

MEMORANDUM

To:

Members of the Board of Education

From:

Michael J. Martirano, Ed.D.

Superintendent

Subject:

Fiscal Year 2022 Operating Budget Recommendation

The purpose of this memorandum is to provide the Board a recommendation for budget adoption, consistent with the additional funding adopted by the County Council earlier today and based on the scenario provided to the Board on Thursday, May 20, 2021 (attached).

I want to first thank the County Executive and County Council for working collaboratively with us to find additional funding in their budget to help us meet the needs of the school system without compromising our existing service and support levels.

Last week, I presented a scenario to the Board which used \$12 million of our \$13.1 million unassigned fund balance and projected additional funding from the county to balance the budget with an assumption of \$6.5 million of additional funds through amendments. The Council adopted budget represents a total of \$8 million in funds added through amendments.

I am recommending that the Board adopt the recommended plan with two amendments:

- 1. Reduce the reliance on the unassigned fund balance by \$1.5 million
- 2. Change the complement of student well-being support positions by adding 3.0 School Counselors, 2.0 Social Workers and 1.0 Pupil Personnel Worker.

Summary of Priorities Advanced Through This Recommendation

This recommendation prioritizes and provides funding for maintaining existing services and avoids any increase in class size or any reduction in force to balance the budget. This was developed with a focus on maintaining our priority to take care of our children and the staff who take care of them. This recommendation maintains the Board's priorities of special education, the Digital Education Center, student support positions, and staff compensation increases. It eliminates certain new positions, including those for enrollment growth but increases the complement of pooled positions, which will help us manage any fluctuations in enrollment during the school year. In addition, this recommendation supports our focus on student mental health and well-being.

It is important to highlight that despite the significant budget reductions, this budget will advance many of our shared priorities, including:

- 70.7 positions for Special Education and funding for nonpublic placement and compensatory services
- 5.0 positions to increase supports for students, including social workers, pupil personnel workers, and counselors
- 5.0 positions to sustain our technology infrastructure
- 27.0 pooled positions to support enrollment changes and fluctuations while maintaining class sizes
- Fund compensation increases for all staff
- Fund 12.0 positions and support costs to advance the Digital Education Center
- Fund 4.5 positions, and DIBELS training to enhance reading instruction and dyslexia supports
- Fully fund actuarial projected health insurance costs for the 4th consecutive year

We continue to await further guidance regarding the use of ESSER III funds and state grants that may help complement or support some of our planned initiatives for FY2022. The planned use for these funds will be presented to Board when the information is received from the state.

In the last two years, HCPSS has greatly strengthened budget management in our school system using budget reserves, budgetary controls, and more comprehensive reporting on costs and the budget. These actions have been instrumental in helping to guide HCPSS through this period of constant change and will be necessary for the coming fiscal year as we target a return to regular in-person instruction. The Division of Administration will continue the practice of reviewing all major expenditures, including those related to COVID-19 and any federal and state grants to ensure compliance with regulation and fidelity to the Board approved budget.

FY 2022 Budget Adoption Timeline

Following the Board's preliminary decisions today regarding the recommended use of fund balance and adoption strategy, the Board is scheduled to adopt the FY2022 budget tomorrow, Thursday, May 26, at 3:00pm. Following the Board's adoption, staff will submit a supplemental funding appropriation request to amend the categorical allocation, appropriate the fund balance to balance the budget, make the corresponding adjustments in other funds, and augment the grants fund for ESSER III and anticipated state restricted funds. Staff have been in contact with county staff who are prepared to help us move the supplemental request and adjustment to categorical allocations.

We have staff available during today's work session to address any questions the Board may have as you consider my recommendation.

Copy to: Executive Staff

Board of Education Office

Attachment: May 20, 2021 Budget Reconciliation Memo



May 20, 2020

MEMORANDUM

To: Members of the Board of Education

From: Michael J. Martirano, Ed.D.

Superintendent

Subject: Fiscal Year 2022 Operating Budget Reconciliation Scenario

The purpose of this memorandum is to provide a potential path forward for the Board to adopt the FY 2022 HCPSS Operating Budget. This plan incorporates the \$4 million in additional funding proposed by the County Executive and proposes to use \$12 million of the \$13.1 million in unassigned fund balance available as supplemental funding. In addition, staff have reviewed amendments filed by County Council members and incorporated an assumption of \$2.5 million in additional county funds, for a total increase of \$9 million of county revenue above FY 2021.

Any additional increases in revenues beyond these assumptions could help to reduce the reliance on the use of fund balance or could be used to restore eliminations recommended in this scenario. This path forward incorporates shifts of certain costs to expected state and federal grants. This memo also outlines the remaining steps for FY 2022 budget adoption.

The scenario maintains the Board's priority of funding special education, the Digital Education Center, enhances students supports, and staff compensation increases. The plan eliminates certain new positions, including those for enrollment growth but increases the complement of pooled positions, which will help us manage any fluctuations in enrollment during the school year. In addition, this scenario supports our focus on student mental health and well-being by advancing a smaller complement of student supports positions.

Overview of the FY 2021 Budget to Date

The Board submitted its FY 2022 Operating Budget Request to the County Executive in early March. The FY 2022 Requested Budget totaled \$960.3 million, a \$41.6 million, or a 4.5 percent increase over FY 2021. Net the one-time costs of \$18.7 million, the budget sought \$941.6 million for ongoing operations, or a 2.5 percent increase year over year.

The County Executive released his Proposed FY 2022 Budget for HCPSS on April 19, 2021, which recommended total funding of \$922.6 million, including an increase of \$2.5 million above Maintenance of Effort and one-time funding of \$10 million to help eliminate the health fund deficit. The County Executive's Proposed Budget does allocate the funding by state category. However, it is important to note that these categorical funding levels were proposed as placeholders and are subject to change based on final Board adoption. The following table summarizes the County Executive's Proposed Budget at the revenue and expenditure levels compared to the BOE's request.

Table 1: Summary of County Executive Proposed FY 2022 Budget

| | BOE Requested | County Executive Proposed | Difference |
|-----------------------------|------------------|---------------------------|------------|
| Revenues | | | |
| County Operating | \$651.7M | \$622.8M | \$(28.9)M |
| County One-Time | \$18.7M | \$10.0M | \$(8.7)M |
| State | \$282.5M | \$282.5M | - |
| Other | \$7.4M | \$7.4M | - |
| TOTAL REVENUES | \$960.3M | \$922.6M | \$(37.6)M |
| Expenditures | | | |
| Operating | \$941.6M | \$912,6M | \$(28.9)M |
| Health Deficit One- Time | \$18.7M | \$10.0M | \$(8.7)M |
| TOTAL EXPENDITURES | \$960.3M | \$922.6M | \$(37.6)M |

There is a \$37.6 million difference between the Board requested and County Executive Proposed. Of the total difference, \$28.9 million is for the recurring operating expenditures and \$8.7 million applies to the one-time health fund deficit funding.

On May 17th, Dr. Ball sent the Board a letter indicating that he will be increasing his proposed funding by \$4.0 million for FY 2022. Together with the \$2.5 million from the Council would add a total \$6.5 million to the County Executive's original recommended budget. With this additional funding the amount of funding above-MOE is \$9.0 million and the county operating funding shown in Table 1 increases to \$629.3 million. This total assumption has driven the development of the scenario detailed in this memo.

FY 2022 Budget Adoption Scenario

With the increased funding from the county, the recurring savings needed to balance the budget is lowered to \$31.1 million. Please note that this scenario assumes at least \$6.5 million of new revenue through amendments proposed by the County Executive and County Council. If additional state or county revenue is realized, or some county revenue amendments fail, the Board may consider additional use of remaining fund balance, or reduce some new expenditures included in the scenario that will not have an impact on current service levels.

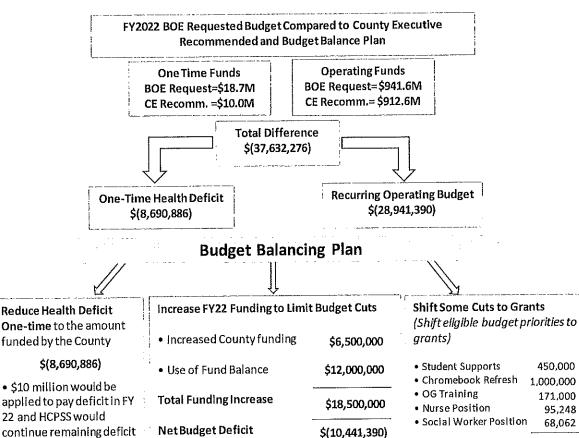
Given prior year budget reductions, including class sizes and cuts to programs and services, this adoption scenario includes no reduction or elimination of current service and program levels for our students and staff. The plan takes into consideration the use of federal relief and state grant funding and the need for flexibility to respond to an uncertain enrollment outlook. The approach also ensures financial obligations such as health insurance costs are fully funded, momentum to erase the health fund deficit is not slowed, and critical staffing needs for Special Education are addressed.

The plan takes a three-step approach to eliminate the funding deficit and balance the FY 2022 budget.

- 1. Reduce the one-time funding requested to address the health fund deficit by \$8.7 million.
- 2. Utilize \$12 million of unassigned fund balance to minimize budget reductions and maintain service levels. The use of fund balance combined with the additional \$6.5 million of funding from the County would lower the amount of budget reductions needed to \$10.4 million.
- 3. Reduce operating expenditures by \$10.4 million with priority given to maintaining existing service levels.

This scenario maintains certain Board priorities by shifting some of the \$10.4 million in budget cuts on to federal and state grants. While we have not received Maryland State Department of Education (MSDE) guidance for the use of Elementary and Secondary School Emergency Relief Act (ESSER-III), staff has identified \$1.8 million of budget priorities that may be eligible to for ESSER III and/or restricted state funding. The following diagram illustrates the scenario.

Diagram: FY 2022 Budget Balancing Scenario



(4.653.820)

(27,337)

22 and HCPSS would continue remaining deficit elimination through FY21

budget savings \$5M.

 This would reduce the \$18.7M deficit down to \$3.7M. The remaining deficit could be eliminated with FY21 budget to actual savings in the Health Fund.

Changes to FY22 Operating Request

Distant Education Contar (DEC)

• Life Insurance and Unemploy. [m]

| Digital Education Center (DEC) | (4,033,820) |
|---|-------------|
| General Education Enrollment | (1,040,197) |
| Student Supports and SRO Alt. (5) | (2,988,358) |
| Sustaining Technology^(s) | (1,147,368) |
| OG Training ^(s) | (171,000) |
| Building Security ^(m) | (150,000) |
| BOE Legal Counsel | (100,000) |
| New Nurse Position(s) | (95,248) |
| Social Worker Position(s) | (68,062) |
| | |

OPERATING BUDGET REDUCTIONS

\$(10,441,390)

(s)All or a portion of the reduction shifted to grants (m) Reduction will be managed within budget

| Student Supports | 450,000 |
|--|-----------|
| Chromebook Refresh | 1,000,000 |
| OG Training | 171,000 |
| Nurse Position | 95,248 |
| Social Worker Position | 68,062 |

Total Move to Grants

\$1,784,310

Details of Operating Budget Reductions and Grant Funds Shifts

This scenario includes eliminations and shifts of \$10.4 million in new expenditures:

Digital Education Center (\$4.7 million elimination)

The Board Requested Budget included \$6.2 million in new funding to establish a digital education center (DEC). Through this scenario, new funding in the operating budget would cover the administrative staff, counselors, a limited number of instructional positions, wages, and non-personnel costs. A total of 12.0 positions to stand-up the DEC would be funded, approximately \$1.6 million. Additional teacher and other support staff for the DEC would be realigned from existing staff based on the student enrollment shifts from 'brick and mortar" to the digital school.

Enrollment Commitments (\$1.0 million elimination)

The Board Requested Budget included nearly \$4.0 million and net new staffing of 54.3 position to fund enrollment commitments. These estimates were based on preliminary enrollment projections done by the Office of School Planning (OSP) in November 2020, which estimated new enrollment of 380 students above the FY 2021 budgeted enrollment for grades K-12. In February 2021, OSP updated the enrollment projection for next school year which shows an increase of 66 new students.

Enrollment projections for next year have greater uncertainty than previously experienced due to the unknowns surrounding the pandemic and re-enrollment. Considering these factors, this recommendation reduces the amount requested for enrollment growth by \$1 million and uses \$2 million in new funding to support 27.0 pooled positions. These positions will provide the flexibility to address enrollment fluctuations throughout the school year and help ensure class sizes remain at the current levels. In addition, about \$1 million will be added in Categories 3 and 6 to support staffing related costs that may be necessary but not covered by grant funding to support the expansion of summer school.

School Resource Officer (SRO) option 2 costs (\$2.2 million elimination)

This option would have maintained SROs while adding a complement of mental health therapists and alternative education teachers. A total of 22.0 positions were requested including 18.0 mental health therapists and 4.0 alternative education teachers.

Sustaining Technology Infrastructure (\$1.0 million shift to grant, \$147,400 elimination)

The Board Requested Budget contained a request of \$1 million to begin funding the costs of life-cycle replacement of Chromebooks in the coming years. This cost can be shifted to grant funds. The \$147,400 elimination is an adjustment for the lower contract costs negotiated to increase broadband capacity.

Other New Position Requests (\$100,000 elimination/163,300 shift to grant)

The Board Requested Budget included funding for a new legal counsel position, a new nurse position, and a social worker position being shifted from a grant. The nurse and social worker positions would be eligible for grant funding, and staff recommends that these positions be shifted to grant funding for FY 2022. The legal counsel position would not be eligible for grant funding.

Enhanced Efforts in Reading Instruction and Dyslexia Training (\$171,000 shift to grant)

The Board Requested Budget prioritized new funding to implement the Ready to Read Act including DIBELS training, 4.5 reading specialists, and additional funds for staff to be trained in the Orton-Gillingham (OG) method for dyslexia. This recommendation shifts \$171,000 for OG training to a grant. The other priorities would remain in the FY 2022 operating budget.

Enhanced Student Supports (\$750,000 elimination/possible shift to grant)

The Board added new staffing positions for student supports including 5.0 social worker positions, 5.0 counselor positions, and 2.0 pupil personnel workers. This recommendation funds 6.0 new positions (2.0 social workers, 2.0 counselors, and 2.0 pupil personnel workers). Opportunities to enhance mental health

supports are eligible expenditures through grant funds, and staff will pursue these grants to support additional student support positions once additional information becomes available.

Additional Reductions to the Operating Budget \$(177,337 elimination)

Additional reductions would include \$150,000 to the Security budget for overtime costs; \$17,337 to the life insurance budget; and \$10,000 to the unemployment budget. These costs will be managed within existing funding levels through budget management.

Table 2 summarizes these recommendations beginning with the BOE Request then showing the changes to the request and the revised FY 2022 amount. The grants column shows which priorities could be funded by being shifted to grants such as the ESSER III grant and/or state grants. The final column reflects the net amount reduced from the original BOE requested budget. These budget reductions will also impact the Health Fund, Technology Services Fund, and Grants Fund. The corresponding changes needed in those funds will be reflected in the score sheets.

Table 2: Summary of FY 2022 Budget Reduction Plan

| SUMMARY OF F | Y 2022 RECOMME | NDED REDUCTIONS and | SHIFTS | | · |
|---|---------------------|---|--------------------------------------|----------------|--|
| FY 22 BUDGET MAJOR OPERATING BUDGET PRIORITIES | BOE FY22 Request | Reductions Recommended to Balance FY22 Budget | Revised FY 2022 Adopted Amount | Shift to ESSER | Net Amount Reduced from FY 2022 Budget |
| One-time Health Fund deficit elimination | 18,690,886 | \$ (8,690,886) | 10,000,000 | | (8,690,886) |
| Operating Budget Changes | | | | | |
| Compensation Increases -Attracting and Retaining High- | | | | | 1 |
| Quality Teachers and Staff | 6,553,954 | - | 6,553,954 | - | - |
| Digital Education Center (DEC) | 6,229,432 | (4,653,820) | 1,575,612 | _ | (4,653,820) |
| Funding Commitments for Special Education Enrollment & | | | | | |
| Service Levels | 5,357,451 | - | 5,357,451 | <u> </u> | • |
| Funding Commitments for General Education Enrollment | 4,030,577 | (1,040,197) | 2,990,380 | - | (1,040,197) |
| Meeting Financial Commitments to Health Insurance | 3,693,285 | | 3,693,285 | - | |
| Enhanced Supports for Students and SRO Alternative | 3,438,339 | (2,988,358) | 449,981 | 650,000 | (2,338,358) |
| Sustaining Technology Infrastructure and Cybersecurity | | | | | } |
| Safeguards | 3,279,433 | (1,147,368) | 2,132,065 | 1,000,000 | (147,368) |
| Enhanced Efforts in Reading Instruction and Dyslexia | | | | | |
| Training | 896,272 | (171,000) | 725,272 | 171,000 | - |
| Increase funding for Workers Compensation Fund | 462,425 | - | 462,425 | | - |
| Increase for MABE insurance premiums | 379,282 | - | 379,282 | * | - |
| Shift of 2.2 Grant funded position to the Operating Fund | 274,016 | - | 274,016 | - | - |
| Increase for County water/sewage maintenance fee | 211,852 | - | 211,852 | | - |
| Building Security Commitments | 150,000 | (150,000) | - | - | (150,000) |
| Increase to life insurance | 142,000 | (17,337) | 124,663 | | (17,337) |
| Other non-enrollment increases | 200,551 | - | 200,551 | • | - |
| High School Athletics HUDL Streaming Service | 100,000 | - | 100,000 | - | - |
| Transfer Lobby Guard maintenance from Technology Fund | 77,500 | - | 77,500 | _ | - |
| Board of Education in-house 1.0 Legal Counsel | 75,419 | (75,419) | - | - | (75,419) |
| Addition of a 1.0 Nurse | 69,972 | (69,972) | - | 69,972 | - |
| Sustaining 1.0 Social Worker from Horizon Grant | 50,000 | (50,000) | - | 50,000 | - |
| Benefits for Nurse, Grant shifted positions & Social Worker | 43,338 | (43,338) | - | 43,338 | - |
| Student Transportation routing software | 37,022 | - | 37,022 | - | - |
| Benefits for New Legal Counsel | 24,581 | (24,581) | - | <u>-</u> | (24,581) |
| Increase for Risk Management contracted services | 17,743 | - | 17,743 | - | |
| Increase unemployment claims | 10,000 | (10,000) | - | , | (10,000) |
| Sunset of Teachers for Tomorrow program | (17,090) | - | (17,090) | - | - |
| Adjustment for retirement administration fees | (241,877) | | (241,877) | | |
| Elimination of the COVID-19 contingency reserve | (3,000,000) | - | (3,000,000) | | - |
| Year over Year Budgeted Salary Cost Reduction | (9,648,194) | [} | (9,648,194) | - | - |
| BOE Requested Total | 41,588,169 | \$ (19,132,276) | | \$ 1,984,310 | \$ (17,147,966) |

| Summary of Reductions | | | | | | | | |
|-----------------------|----|--------------|--|--|--|--|--|--|
| Health Fund Deficit | | (8,690,886) | | | | | | |
| Operating Budget | \$ | (10,441,390) | | | | | | |
| Combined Total | | (19.132.276) | | | | | | |

FY 2022 Supplemental Funding Appropriation

The budget balancing plan requires the use of \$12 million in unassigned fund balance to meet recurring operating expenses in FY 2022. The General Fund began the fiscal year with \$13.1 million in unassigned fund balance, all of which is available for the Board's use to offset reductions to the critical investments needed to fully support our students and staff and adhere to legislative mandates such as the Ready to Learn Act. While this possible adoption path increases the use of fund balance from the \$8 million used in FY 2021 up to the \$12 million level used in FY 2020, budgetary savings in the current year create the opportunity to use fund balance without putting future financial stability at risk. The use of fund balance would be necessary to ensure staffing and other supports are firmly in place as we bring nearly 60,000 students back to our buildings to provide 5-day instruction in our schools.

FY 2022 Budget Adoption Scenario Categorical Allocations

Based on this scenario, the FY 2022 Adopted Budget would total \$941.1million, which is a \$22.5 million, or a 2.4 percent increase over the FY 2021 Operating Budget. Included in the total request is \$10.0 million in one-time costs to eliminate the remaining Health Fund deficit. Net the one-time costs, the budget would be \$931.1 million for ongoing operations, or a 1.4 percent increase year over year. Table 3 summarizes the FY 2022 Adopted Budget based on the budget scenario presented in this budget.

Table 3: Summary of FY 2022 Adopted Budget Based on Budget Scenario

| OPERATING BUDGET | 1// - | Revised | | Board | Adopted | 7.4 | | | Adopted | Adopted |
|----------------------------------|------------------|-------------|--------|-------------|-----------------|------|-------------|-----|---------------|----------------------|
| GENERAL FUND | | Approved | | Requested | Budget | | FY 2022 | Υe | ar over Year | Year over Year |
| | | FY 2021 | | FY 2022 | Changes | | Adopted | | \$\$ Change | %Change |
| SOURCES OF FUNDING | | | kan, | | | | NESE ESTA | | By Herende | |
| Howard County Funding | \$ | 620,300,000 | \$ | 651,741,390 | \$ (22,441,390) | \$ | 629,300,000 | \$ | 9,000,000 | 1.5% |
| One-Time County-Health Deficit | | - | | 18,690,886 | (8,690,886) | | 10,000,000 | 3.Y | 10,000,000 | |
| Howard County Total | \$ | 620,300,000 | \$ | 670,432,276 | \$ (31,132,276) | \$ | 639,300,000 | \$ | 19,000,000 | 3.1% |
| State Funds | | 282,654,202 | 1 5 5 | 282,485,531 | | 3.19 | 282,485,531 | | (168,671) | -0.1% |
| Federal Funds | | 660,000 | | 410,000 | | ψŃ | 410,000 | | (250,000) | -37.9% |
| Other Funds | | 7,075,507 | | 6,950,071 | | | 6,950,071 | | (125,436) | -1,8% |
| Use of Fund Balance | | 8,000,000 | | | 12,000,000 | | 12,000,000 | | 4,000,000 | 50.0% |
| Total Sources of Funds | \$ | 918,689,709 | \$ | 960,277,878 | \$ (19,132,276) | \$ | 941,145,602 | \$ | 22,455,893 | 2.4% |
| USES OF FUNDING | | | 9 5 1 | | | 1173 | | · | versile en en | er gelek kirilik fil |
| Categories | | | | | | | | | | |
| Administration | \$ | 13,343,612 | \$ | 13,956,658 | \$ (137,302) | \$ | 13,819,356 | \$ | 475,744 | 3.6% |
| Mid-Level Administration | | 63,057,189 | | 64,491,531 | (337,530) | | 64,154,001 | | 1,096,812 | 1.7% |
| Instructional Salaries and Wages | | 360,800,857 | | 366,773,007 | (6,427,270) | | 360,345,737 | | (455,120) | -0.1% |
| Instructional Textbooks/Supplies | | 9,391,029 | | 9,510,216 | (112,300) | | 9,397,916 | | 6,887 | 0.1% |
| Other Instructional Costs | | 4,874,092 | | 5,019,875 | (171,500) | H | 4,848,375 | | (25,717) | -0.5% |
| Special Education | | 132,179,019 | e indi | 137,063,338 | 423,492 | | 137,486,830 | | 5,307,811 | 4.0% |
| Student Personnel Services | | 4,279,587 | | 7,393,189 | (375,845) | | 7,017,344 | | 2,737,757 | 64.0% |
| Student Health Services | | 10,203,710 | | 9,660,081 | (72,250) | | 9,587,831 | | (615,879) | -6.0% |
| Student Transportation | | 46,744,275 | | 46,235,289 | (48,507) | | 46,186,782 | | (557,493) | -1.2% |
| Operation of Plant | | 43,417,150 | Mi | 43,546,845 | (304,431) | | 43,242,414 | | (174,736) | -0.4% |
| Maintenance of Plant | | 26,624,171 | | 27,476,711 | (359,506) | | 27,117,205 | PA. | 493,034 | 1,9% |
| Fixed Charges | | 196,399,386 | | 223,545,809 | (11,208,447) | | 212,337,362 | | 15,937,976 | 8.1% |
| Community Services | | 6,462,524 | | 4,623,600 | (562) | | 4,623,038 | | (1,839,486) | -28.5% |
| Capital Outlay | Control (control | 913,108 | | 981,729 | (318) | | 981,411 | | 68,303 | 7.5% |
| Total Uses of Funds | \$ | 918,689,709 | \$ | 960,277,878 | \$ (19,132,276) | \$ | 941,145,602 | \$ | 22,455,893 | 2.4% |

Summary of Priorities Advanced Through This Scenario

This plan prioritizes and provides funding for maintaining existing services and avoids any increase in class size or any reduction in force to balance the budget. This option was developed with a focus on maintaining our priority to take care of our children and the staff who take care of them. It is important to highlight that despite the significant budget reductions, this budget will advance many of our shared priorities, including:

- 70.7 positions for Special Education and funding for nonpublic placement and compensatory services
- 6.0 positions to increase supports for students, including social workers, pupil personnel workers, and counselors
- 5.0 positions to sustain our technology infrastructure
- 27.0 pooled positions to support enrollment changes and fluctuations while maintaining class sizes
- Fund compensation increases for all staff
- Fund 12.0 positions and support costs to advance the Digital Education Center
- Fund 4.5 positions, and DIBELS training to enhance reading instruction and dyslexia supports
- Fully fund actuarial projected health insurance costs for the 4th consecutive year

HCPSS continues to await further guidance regarding the use of ESSER III funds and state grants that may help complement or support some of our planned initiatives for FY2022. The planned use for these funds will be presented to Board when the information is received from the state. The priority of use of any new funding would decrease the reliance on the fund balance in FY 2022.

In the last two years, HCPSS has greatly strengthened budget management in our school system using budget reserves, budgetary controls, and more comprehensive reporting on costs and the budget. These actions have been instrumental in helping to guide HCPSS through this period of constant change and will be necessary for the coming fiscal year as we target a return to regular in-person instruction. The Division of Administration will continue the practice of reviewing all major expenditures, including those related to COVID-19 and any federal and state grants to ensure compliance with regulation and fidelity to the Board approved budget.

FY 2022 Budget Adoption Timeline

The following is a list of scheduled meetings related to the budget. In consultation with Board leadership, staff is working with the Board office to schedule a work session for the Board following the May 26 adoption by the County Council. This timeline will be updated once that work session is schedule.

- Friday, May 21, 10:00am: County Council work session on Proposed Amendments
- Wednesday, May 26 10:00am: County Council Adoption of the FY 2022 budget
- Wednesday, May 26 4:30pm: Board of Education work session
- Thursday, May 27 3:00pm: Final Board Adoption of the FY 2022 Operating and Capital budgets

In the meantime, staff will be reaching out to Board members to schedule individual opportunities to discuss this scenario and the remaining process related to the budget. If you have any questions, please contact Jahantab Siddiqui, Chief Administrative Officer.

Copy to: Executive Staff

Board of Education Office

| REVENUES (General Fund) | Approved | Change | Approved - Revised |
|---|---------------|------------|-----------------------|
| County Appropriation | \$640,800,000 | | \$640,800,000 |
| | | | |
| State Sources | 282,485,531 | | 282,485,531 |
| | | | |
| Federal Sources | 410,000 | | 410,000 |
| | | | |
| | | | |
| Other Sources | 6,950,071 | 12,000,000 | 18,950,071 |
| Other Sources Includes \$12.0 million in Howard County I | | | |

| Category 01 - Administration | Program # | | Page # | Change | Totals |
|--|-----------|-------------------------------|---------|-----------|---------------|
| Approved | | | | | \$ 10,786,504 |
| Reverse Placeholder to balance to County Appropriations | | | | 3,170,154 | |
| Reduction in Technology chargebacks | 8002 | Internal Service Fund Charges | 152-153 | (61,883) | , |
| Reduction of 1.0 Board of Education In- House Legal Counsel | 0101 | Board of Education | 93-97 | (75,419) | |
| | | | | | |
| | | | | | |
| Total change | | | | | \$3,032,852 |
| Approved - Revised | | | | | \$ 13,819,356 |

| Category 02 - Mid-Level Administration | Program # | Program Name | Page # | Change | Totals |
|--|-----------|--|---------|-----------|---------------|
| Approved | | | | | \$ 61,429,652 |
| Reverse Placeholder to balance to County Appropriations | | | | 3,061,879 | |
| Reduction in Technology chargebacks | 8002 | Internal Service Fund Charges | 152-153 | (397,530) | i |
| Addition of 1.0 Principal Secretary | 4701 | School Management and Instructional Leadership | 199-202 | 60,000 | |
| | | | | | |
| | | | | | |
| Total change | | | | | 2,724,349 |
| Approved - Revised | | | | | \$ 64,154,001 |

| Category 03 - Instructional Salaries and Wages | Program # | Program Name | Page# | Change | Totals |
|--|-----------|--|---------|-----------------------------|---------------------------------------|
| Approved | <u> </u> | | | ter tiperer a kiter (Albert | \$ 366,773,007 |
| Reduction of 15.0 Teachers HS | 2601 | Digital Education | 323-326 | (945,000) | · · · · · · · · · · · · · · · · · · · |
| Reduction of 13.0 Teachers MS | 2601 | Digital Education | 323-326 | (819,000) | 4 |
| Reduction of 14.0 Teachers ES | 2601 | Digital Education | 323-326 | (882,000) | 4 |
| Reduction of 22.0 Paraeducators | 2601 | Digital Education | 323-326 | (594,000) | |
| Reduction of 2.2 Teachers | 0601 | Art | 231-234 | (138,600) | |
| Reduction of 1.0 Teacher | 1002 | English for Speakers of Other Languages | 260-262 | (63,000) | i |
| Reduction of 1.0 Media Specialist | 1501 | Library Media | 274-277 | (74,000) | 1 |
| Reduction of 1.2 Vocal Teachers | 1601 | Music | 281-285 | (75,600) | |
| Reduction of 0.8 Teacher | 1701 | Physical Education | 286-289 | (50,400) | İ |
| Reduction of 1.0 Teacher | 2501 | Instructional Technology | 313-316 | (63,000) | |
| Reduction of 25.5 Teachers ES | 3010 | Elementary School Instruction | 186-188 | (1,606,500) | 4 |
| Restore 1.1 Teachers MS | 3020 | Middle School Instruction | 189-191 | 69,300 | |
| Reduction of 19.2 Teachers HS | 3030 | High School Instruction | 192-194 | (1,209,600) | |
| Reduction of 0.5 Kindergarten Teacher | 1301 | Early Childhood Programs | 266-269 | (31,500) | 1 |
| Restore 1.5 Teachers | 1301 | Early Childhood Programs | 266-269 | 40,500 | |
| Reduction of 3.0 Alternative Education Teachers | 3403 | Student Support Programs | 339-342 | (189,000) | |
| Reduction of 17.0 Mental Health Therapists | 3403 | Student Support Programs | 339-342 | (1,275,000) | |
| Reduction of 1.0 Alternative Education Teacher | 3402 | Homewood | 223-226 | (63,000) | |
| Reduction of 1.0 Mental Health Therapist | 3402 | Homewood | 223-226 | (75,000) | |
| Reduction of 1.0 Registrar | 5601 | School Counseling | 353-357 | (36,360) | _ |
| Reduction of 3.0 Psychologists | 5701 | Psychological Services | 358-361 | (267,000) |] ' |
| Addition of 27.0 Teachers (Pool) | 3201 | Program Support for Schools | 195-198 | 1,701,000 |] |
| Increase in Wages | 2401 | Summer Programs | 319-322 | 400,000 | |
| Addition of 5.0 School Counselors | 5601 | School Counseling | 353-357 | 386,490 | |
| Addition of 1.0 Psychologist | 5701 | Psychological Services | 358-361 | 89,000 | |
| Total change | | | | | (5,771,270) |
| Approved - Revised | | | | | \$ 361,001,737 |

| Category 04 - Instructional Textbooks/Supplies | Program # | Program Name | Page # | Change | Totals |
|---|-----------|--------------------------|-------------------|----------|--------------|
| Approved | | | | | \$ 9,510,216 |
| Reduction in Supplies | 2601 | Digital Education | 323-326 | (79,300) | |
| Reduction in Supplies | 3403 | Student Support Programs | 339-342 | (30,000) | |
| Reduction in Supplies | 3402 | Homewood | 223-226 | (3,000) | |
| WAY. | | | | | |
| Total change | | | | | (112,300 |
| Approved - Revised | | | 14.15.74.14.14.15 | | \$ 9,397,916 |

| Category 05 - Other Instructional Costs | Program # | Program Name | Page # | Change | Totals |
|--|-----------|--|---------|-----------|--------------|
| Approved | | | | | \$ 5,019,875 |
| Reduction in Contracted Services | 1802 | Reading - Elementary | 290-293 | (171,500) | |
| | | | | | |
| Total change | | | | | (171,500) |
| Approved - Revised | | A CALL CONTRACTOR OF THE CALL CONTRACTOR OF T | . 1 | | \$ 4,848,375 |

| Category 06 - Special Education | Program # | Program Name | Page# | Change | Totals |
|-------------------------------------|-----------------------|-----------------------------------|---------|----------|----------------|
| Approved | 30018,300,000,000,000 | | | | \$ 137,063,338 |
| Reduction in Technology chargebacks | 8002 | Internal Service Fund Charges | 152-153 | (96,508) | |
| Increase in Wages | 3326 | Special Education Summer Services | 413-415 | 520,000 | |
| | | | | | |
| | | | | | |
| Total change | | | | | 423,492 |
| Approved - Revised | | | | | \$ 137,486,83 |

| Category 07 - Student Personnel Services | Program # | Program Name | Page # | Change | Totals |
|--|-----------|-------------------------------|---------|-----------|--------------|
| Approved | | | | | \$ 5,779,600 |
| Reverse Placeholder to balance to County Appropriations | | | | 1,613,589 | , ,,,,,,,,,, |
| Reduction in Technology chargebacks | 8002 | internal Service Fund Charges | 152-153 | (25,845) | |
| Reduction of 1.0 Social Worker from Horizon Grant | 3403 | Student Support Programs | 339-342 | (50,000) | |
| Addition of 1.0 Pupil Personnel Worker | 6101 | Pupil Personnel Services | 362-365 | 106,000 | |
| Total change | | | | | 1,643,744 |
| Approved - Revised | | | | | \$ 7,423,344 |

| Category 08 - Student Health Services | Program # | Program Name | Page# | Change | Totals |
|--|-----------|-------------------------------|---------|----------|--------------|
| | | | | | \$ 9,660,081 |
| Approved Reduction of 1.0 Nurse | 6401 | Health Services | 370-374 | (69,972) | |
| Reduction in Technology chargebacks | 8002 | Internal Service Fund Charges | 152-153 | (2,278) | |
| | | | | | |
| | | | | **** | |
| Total change | | | | | (72,250 |
| Approved - Revised | | | | | \$ 9,587,831 |

| Category 09 - Student Transportation | Program # | Program Name | Page # | Change | Totals |
|--|-----------|-------------------------------|---------|-----------|---------------|
| Approved | | | | | \$ 42,015,000 |
| Reverse Placeholder to balance to County Appropriations | | | | 4,220,289 | |
| Reduction in Technology chargebacks | 8002 | Internal Service Fund Charges | 152-153 | (48,507) | |
| | | | | | |
| | | | | | |
| Total change | | | | | 4,171,782 |
| Approved - Revised | | | | | \$ 46,186,782 |

| Category 10 - Operation of Plant | Program # | Program Name | Page# | Change | Totals |
|--|-----------|--|---------|-----------|---------------|
| Approved | | | | | \$ 38,629,000 |
| Reverse Placeholder to balance to County Appropriations | | | | 4,917,845 | |
| Reduction in Technology chargebacks | 8002 | Internal Service Fund Charges | 152-153 | (7,063) | |
| Reduction to wages and contracted security | 7404 | Security | 474-477 | (150,000) | |
| Reduction to Utilities-Data Comm | 7203 | Broadband and Telecommunications Services | 119-121 | (147,368) | |
| | | | | | |
| Total change | | | | | 4,613,414 |
| Approved - Revised | | | | | \$ 43,242,414 |

| Category 11 - Maintenance of Plant | Program # | Program Name | Page # | Change | Totals |
|--|---|-------------------------------|---------|-----------|---------------|
| Approved | | | | | \$ 25,781,000 |
| Reverse Placeholder to balance to County Appropriations | | | | 1,695,711 | |
| Reduction in Technology chargebacks | 8002 | Internal Service Fund Charges | 152-153 | (359,506) | |
| | . ,,,,,,,,, | | | | |
| | *************************************** | | | | |
| Total change | | | | | 1,336,205 |
| Approved - Revised | | | | | \$ 27,117,205 |

| Program # | Program Name | Page# | Change | Totals |
|-----------|------------------------------|---|---|---|
| | | | | \$ 212,593,000 |
| | | | 2,261,943 | |
| 8001 | Fixed Charges | 149-151 | (1,654,400) | |
| 8001 | Fixed Charges | 149-151 | (370,653) | |
| 8001 | Fixed Charges | 149-151 | (265,068) | |
| 8001 | Fixed Charges | 149-151 | 210,540 | |
| | | | | 182,362 |
| | | 1111111111 | | \$ 212,775,362 |
| | 8001 8001 8001 8001 | 8001 Fixed Charges 8001 Fixed Charges 8001 Fixed Charges 8001 Fixed Charges | 8001 Fixed Charges 149-151 8001 Fixed Charges 149-151 8001 Fixed Charges 149-151 8001 Fixed Charges 149-151 | 2,261,943 8001 Fixed Charges 149-151 (1,654,400) 8001 Fixed Charges 149-151 (370,653) 8001 Fixed Charges 149-151 (265,068) 8001 Fixed Charges 149-151 210,540 |

| Category 14 - Community Services | Program # | Program Name | Page # | Change | Totals |
|-------------------------------------|-----------|-------------------------------|---------|--------|--------------|
| Approved | | | | | \$ 4,623,600 |
| Reduction in Technology chargebacks | 8002 | Internal Service Fund Charges | 152-153 | (562) | |
| Wilderstand | | | | | |
| | | | | | |
| Total change | | | | | (562) |
| Approved - Revised | | | | | \$ 4,623,038 |

| Category 15 - Capital Outlay | Program # | | Page # | Change | Totals |
|-------------------------------------|-----------|-------------------------------|---------|--------|------------|
| Approved | | | | | \$ 981,729 |
| Reduction in Technology chargebacks | 8002 | Internal Service Fund Charges | 152-153 | (318) | |
| | | | | - watt | |
| | | | | | |
| Total change | | | | | (318 |
| Approved - Revised | | | | | \$ 981,411 |

| Category # | Category Name | Approved | Change | Approved - Revised |
|------------|-------------------------|----------------|---------------|-----------------------|
| 01 | Administration | \$ 10,786,504 | \$ 3,032,852 | \$ 13,819,356 |
| 02 | Mid-Level Admin. | 61,429,652 | 2,724,349 | 64,154,001 |
| 03 | Instructional Salaries | 366,773,007 | (5,771,270) | 361,001,737 |
| 04 | Instructional Supplies | 9,510,216 | (112,300) | 9,397,916 |
| 05 | Instructional Other | 5,019,875 | (171,500) | 4,848,375 |
| 06 | Special Education | 137,063,338 | 423,492 | 137,486,830 |
| 07 | Student Personnel | 5,779,600 | 1,643,744 | 7,423,344 |
| 08 | Student Health Services | 9,660,081 | (72,250) | 9,587,831 |
| 09 | Student Transportation | 42,015,000 | 4,171,782 | 46,186,782 |
| 10 | Operation of Plant | 38,629,000 | 4,613,414 | 43,242,414 |
| 11 | Maintenance of Plant | 25,781,000 | 1,336,205 | 27,117,205 |
| 12 | Fixed Charges | 212,593,000 | 182,362 | 212,775,362 |
| 14 | Community Services | 4,623,600 | (562) | 4,623,038 |
| 15 | Capital Outlay | 981,729 | (318) | 981,411 |
| Totals | | \$ 930,645,602 | \$ 12,000,000 | \$ 942,645,602 |

| Food and Nutrition Service | Program # | Page# | Change | Totals |
|----------------------------|-------------|-------|--------|---------------|
| Approved | | | | \$ 16,937,099 |
| | - Alexandra | | | |
| Total changes | | i | | hà. |
| Approved - Revised | | | | \$ 16,937,099 |

| | | Fiscal 2021 Fiscal 2022 | | | | Fiscal 2022 | | |
|---------------------------------------|--|-------------------------|---------------|------------|-------|-------------|----|-----------------------|
| Food and Nutrition Service | 55 A S 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | iscal 2021 Estimated | 111111-1-1111 | Approved | Chang | ₽ | | Approved - Revised |
| Sources of Funds | | | | | | | | |
| Use of Fund Balance | \$ | - | \$ | | \$ | - | \$ | - |
| State Reimbursements | | 433,000 | | 580,000 | | - | | 580,000 |
| Federal Reimbursements | | 8,340,548 | | 8,685,000 | | - | | 8,685,000 |
| Food Sales | | 7,652,241 | | 7,671,499 | | - | | 7,671,499 |
| Investment Income | | 6,000 | | 600 | | - | | 600 |
| USDA Commodities (audit) | | - | | - | | - | | ~ |
| Total Sources of Funds | \$ | 16,431,789 | \$ | 16,937,099 | \$ | н | \$ | 16,937,099 |
| Uses of Funds | | | | | | | | |
| Operating Expenses | | 12,810,960 | | 13,066,343 | | - | | 13,066,343 |
| Health Benefits (to Health Fund) | | 2,525,787 | | 2,758,000 | | - | ļ | 2,758,000 |
| Payment to General Fund | | 120,000 | | 120,000 | | - | | 120,000 |
| FICA, Retirement Charges | | 975,042 | | 992,756 | | - | | 992,756 |
| Increase in Fund Balance | | . | | - | | - | | - |
| Subtotal Uses of Funds | | 16,431,789 | | 16,937,099 | | - | | 16,937,099 |
| USDA Commodities expenditures (audit) | | <u>.</u> | | - | | - | | - |
| Total Uses of Funds | | 16,431,789 | \$ | 16,937,099 | \$ | - | \$ | 16,937,099 |

| Print Services | Program # | Page # | Change | Totals |
|--------------------|-----------|---|--------|--------------|
| Approved | | | | \$ 2,482,014 |
| | | *************************************** | | |
| Total Change | | | | - |
| Approved - Revised | | | | \$ 2,482,014 |

| ujormauon oniy | | | | | | | | |
|----------------------------|--------------------------|-------------------------|--------|--------------------------------------|--|--|--|--|
| Print Services | Fiscal 2021 Estimated | Fiscal 2022 Approved | Change | Fiscal 2022 Approved - Revised | | | | |
| Sources of funds | | | | | | | | |
| Use of Fund Balance | \$ 279,278 | \$ 293,068 | \$ - | \$ 293,068 | | | | |
| Administration | 36,648 | 36,648 | - | 36,648 | | | | |
| Mid-Level Administration | 157,385 | 157,385 | _ | 157,385 | | | | |
| Instruction | 1,794,212 | 1,794,212 | - | 1,794,212 | | | | |
| Special Education | 62,242 | 62,242 | _ | 62,242 | | | | |
| Student Personnel Services | 2,287 | 2,287 | | 2,287 | | | | |
| Student Health Services | 17,304 | 17,304 | _ | 17,304 | | | | |
| Student Transportation | 1,469 | | _ | 1,469 | | | | |
| Operation of Plant | 5,324 | | _ | 5,324 | | | | |
| Maintenance of Plant | 452 | | _ | 452 | | | | |
| Community Services | 108,370 | 108,370 | _ | 108,370 | | | | |
| Capital Outlay | 2,069 | - | | 2,069 | | | | |
| Health Fund | 611 | 611 | | 611 | | | | |
| Technology Services | 573 | 573 | | 573 | | | | |
| Total Sources of Funds | \$ 2,468,224 | \$ 2,482,014 | \$ - | \$ 2,482,014 | | | | |
| Uses of Funds | | | | | | | | |
| Operating Expenses | 2,440,783 | 2,453,684 | | 2,453,684 | | | | |
| Depreciation | 27,441 | 28,330 | | 28,330 | | | | |
| Increase in Fund Balance | - | - | - | - | | | | |
| Total Uses of Funds | \$ 2,468,224 | \$ 2,482,014 | \$ - | \$ 2,482,014 | | | | |

| Technology Services | Program # | Page# | Change | Totals |
|-----------------------|-----------|---------|-------------|---------------|
| Approved | | | | \$ 16,030,233 |
| Reduction to Supplies | 9714 | 524-528 | (1,000,000) | |
| Total Changes | | | | (1,000,000) |
| Approved - Revised | | | | \$ 15,030,233 |

| | | , | | | | | |
|----------------------------|----|--------------------------|----|-----------------------|----------------|-----------------------------------|--|
| Technology Services | | Fiscal 2021 Estimated | | scal 2022 Approved | Change | Fiscal 2022 Approved - Revised | |
| Sources of funds | | | | | | | |
| Use of Fund Balance | \$ | _ | \$ | | \$ - | \$ - | |
| Administration | | 796,922 | | 967,994 | (61,883) | I . | |
| Mid-Level Administration | | 5,119,313 | | 6,218,258 | (397,530) | 5,820,728 | |
| Other Instructional Costs | 1 | _ | | - | - | | |
| Special Education | | 1,242,823 | | 1,509,615 | (96,508) | | |
| Student Personnel Services | | 332,821 | | 404,267 | (25,845) | | |
| Student Health Services | | 29,339 | | 35,637 | (2,278) | | |
| Student Transportation | | 624,664 | | 758,758 | (48,507) | | |
| Operation of Plant | | 90,953 | | 110,478 | (7,063) | | |
| Maintenance of Plant | | 4,629,632 | | 5,623,459 | (359,506) | | |
| Community Services | | 7,244 | l | 8,799 | (562) | 1 | |
| Capital Outlay | | 4,094 | | 4,973 | (318) | | |
| Health Fund | | 387,995 | | 387,995 | | 387,995 | |
| Miscellaneous | | - | | | - | - | |
| Total Sources of Funds | \$ | 13,265,800 | \$ | 16,030,233 | \$ (1,000,000) | \$ 15,030,233 | |
| | | | | | | | |
| Uses of Funds | | | [| | | | |
| Operating Expenses | | 12,308,049 | | 15,331,054 | (1,000,000) | | |
| Depreciation | 1 | 957,751 | | 699,179 | - | 699,179 | |
| Recovery of Fund Balance | | ** | | - | | - | |
| Total Uses of Funds | \$ | 13,265,800 | \$ | 16,030,233 | \$ (1,000,000 | \$ 15,030,233 | |

| Health Fund | Program # | Page # | Change | Totals |
|--|-----------|---------|---|----------------|
| Approved | | | | \$ 180,840,669 |
| Additions to Healthcare for added 14.0 positions to the Approved-Revised (HCPSS portion) | 9714 | 524-528 | 210,540 | VANCANI |
| Additions to Healthcare for added 14.0 positions to the Approved-Revised (Employee withholdings) | 9714 | 524-528 | 52,640 | |
| Reduction to Healthcare for eliminated positions | 9715 | 529-534 | (2,068,000) | |
| Total changes | | | *************************************** | (1,804,820) |
| Approved - Revised | | | | \$ 179,035,849 |

| information only | | | | | | | | |
|-----------------------------|--------------------------|-------------------------|----------------|--------------------------------------|--|--|--|--|
| Health Fund | Fiscal 2021 Estimated | Fiscal 2022 Approved | Change | Fiscal 2022 Approved - Revised | | | | |
| Sources of Funds | | | | | | | | |
| Use of Fund Balance | \$ - | \$ - | \$ - | \$ - | | | | |
| Employee withholdings | 21,982,864 | 22,574,138 | (360,960) | 22,213,178 | | | | |
| Retiree payments | 8,873,969 | | 1 | 9,251,010 | | | | |
| COBRA, leave, refunds, etc. | 400,000 | 400,000 | | 400,000 | | | | |
| Payment from Food Service | 2,525,787 | 2,758,000 | - | 2,758,000 | | | | |
| Payment from General Fund | 113,724,932 | 119,072,617 | (1,443,860) | 117,628,757 | | | | |
| Recovery of Fund Balance | _ | 10,000,020 | | 10,000,020 | | | | |
| Rebates | 13,581,222 | 15,109,884 | _ | 15,109,884 | | | | |
| Miscellaneous Revenue | 175,000 | 175,000 | - | 175,000 | | | | |
| Payment from Grants | 1,800,000 | 1,500,000 | - | 1,500,000 | | | | |
| Total Sources of Funds | \$ 163,063,774 | \$ 180,840,669 | \$ (1,804,820) | \$ 179,035,849 | | | | |
| Uses of Funds | | | | | | | | |
| Benefit Credits | 2,968,140 | 2,968,140 | | 2,968,140 | | | | |
| Administrative Fees | 5,610,145 | 5,334,835 | | 5,334,835 | | | | |
| Incr/Decr to fund reserve | ' ' - | 18,690,886 | | 18,690,886 | | | | |
| Payment of claims | 153,193,415 | 142,517,072 | (1,804,800) | 140,712,272 | | | | |
| PPACA Fees | _ | 60,000 | - | 60,000 | | | | |
| Other Expenses | 1,292,074 | 1,269,716 | _ | 1,269,716 | | | | |
| Recovery of Fund Balance | ~ | 10,000,020 | - | 10,000,000 | | | | |
| Total Uses of Funds | \$ 163,063,774 | \$ 180,840,669 | \$ (1,804,800) | \$ 179,035,849 | | | | |

| Workers' Compensation | Program# | Page # | Change | Totals |
|----------------------------------|----------|--------|--------|--------------|
| Approved | | | | \$ 2,816,500 |
| | | | 4,114 | |
| Total changes Approved - Revised | | | | \$ 2,816,500 |

| Workers' Compensation | | Fiscal 2021 Estimated | Fiscal 2022 Approved | Change | | Fiscal 2022 Approved - Revised |
|-----------------------------------|----|-----------------------|-------------------------|---------|----|--------------------------------------|
| Sources of Funds | | | | | | |
| Use of Fund Balance | \$ | | \$ - | \$ | \$ | _ |
| Interest Income | 1 | 60,000 | 4,800 | - | | 4,800 |
| Payment from General Fund | | 2,349,275 | 2,811,700 | - | | 2,811,700 |
| Total Sources of Funds | \$ | 2,409,275 | \$ 2,816,500 | \$ | \$ | 2,816,500 |
| Uses of Funds | | | | | | |
| Increase/Decrease to Fund Reserve | | - | • | - | İ | |
| Claims | | 2,000,000 | 2,400,000 | - | | 2,400,000 |
| Insurance-Workers Comp | | 170,000 | 170,000 | - | | 170,000 |
| Claims Administration | 1 | 84,000 | 90,000 | - | | 90,000 |
| Administration | | 155,275 | 156,500 | ** | | 156,500 |
| Increase in Fund Balance | | - | - | - | | - |
| Total Uses of Funds | \$ | 2,409,275 | \$ 2,816,500 | \$ - | \$ | 2,816,500 |

| Grants Fund | Program # | Page # | Change | Totals |
|-------------------------------|-----------|----------|------------------------|--|
| Approved | | | | \$ 50,000,000 |
| Addition of ESSER III grant | 1900 | 500-509 | 43,506,702 | |
| Increase to grant contingency | 1900 | 500-509 | 15,000,000 | ************************************** |
| Total changes | | | | 58,506,702 |
| Approved - Revised | .5., | <u> </u> | aug Nagasa ANA Jawa an | \$ 108,506,702 |