

**Amendment 9 to Council Bill No. 66-2025**

**BY: The Chairperson at the Request  
of the County Executive**

**Legislative Day 14  
Date: October 6, 2025**

**Amendment No. 9**

*(This Amendment revises Recommended Strategic Actions and assigns a lead agency and timeframe to each action.)*

- 1 In the Gateway Master Plan, attached to this Act, on page 226, amend the Recommended
- 2 Strategic Actions as shown in the attached revised page 226. Insert new pages 226A and 226B
- 3 after page 226.
- 4
- 5 Correct all page numbers, numbering, and formatting within this Act to accommodate this
- 6 amendment.

## *Recommended Strategic Actions*

The County, property owners, and other stakeholders may pursue various strategic actions in the near-term to help lay the foundation for the innovation district. The actions listed below focus on business attraction, funding mechanisms, zoning, and other planning activities.

- ~~Focus~~ **business attraction and retention** ~~efforts on identified priority industries~~
- ~~Establish anchor institution(s)~~
- ~~Create opportunities to~~ **establish early pathways to education** ~~and careers in innovation~~
- ~~Support Howard County Economic Development Authority (EDA) in its efforts to~~ **scale up the Maryland Innovation Center (MIC)**
- ~~Pursue the development of an~~ **Innovation Hub** ~~as an opportunity to expand the programming at the MIC and create a thriving innovation core at the heart of Gateway~~
- ~~Establish a Gateway Innovation District~~ **Board of Directors**
- ~~Catalyze/facilitate redevelopment~~ by planning appropriately for public infrastructure (such as roads, community amenities, school facilities, etc.).
- ~~Strategically acquire sites for public amenities and infrastructure~~ based on infrastructure planning.
- ~~Establish/codify financing mechanisms~~ for infrastructure improvements as needed.
- ~~Develop/amend zoning~~ that encourages building development/improvement in line with the master plan and provides incentives to catalyze mixed-use redevelopment that offers an array of publicly accessible open spaces, amenities and facilities; achieves sustainable design goals; and creates opportunities for affordable, multi-generational housing.
- ~~Establish a~~ **communications plan** ~~to guide the strategic communication efforts and promotions of Gateway Innovation District, including to bring awareness, funding opportunities, and support for Gateway from different levels of government, and to create ambassadors and champions within government.~~

<u>Recommended Strategic Action</u>	<u>Lead Agency</u>	<u>Timeframe</u>
<u>Focus <b>business attraction and retention</b> efforts on identified priority industries</u>	<u>Howard County Economic Development Authority</u>	<u>Years 0-5</u>
<u>Establish anchor institution(s) <b>and</b> champion(s)</u>	<u>Howard County Economic Development Authority</u>	<u>Years 0-5</u>
<u>Create opportunities to <b>establish early pathways to education</b> and careers in innovation</u>	<u>Howard County Economic Development Authority</u>	<u>Years 0-5</u>
<u>Support Howard County Economic Development Authority (EDA) in its efforts to <b>scale up the Maryland Innovation Center (MIC)</b></u>	<u>Howard County Economic Development Authority</u>	<u>Years 0-5</u>
<u>Pursue the development of an <b>Innovation Hub</b> as an opportunity to expand the programming at the MIC and create a thriving innovation core at the heart of Gateway</u>	<u>Howard County Economic Development Authority</u>	<u>Years 0-5</u>
<u>Establish a Gateway Innovation District <b>Board of Directors</b></u>	<u>Howard County Economic Development Authority</u>	<u>Years 0-5</u>

<b><u>Catalyze/facilitate redevelopment</u></b> by planning appropriately for public infrastructure (such as roads, community amenities, school facilities, etc.).	<u>Howard County Department of Public Works; Howard County Office of Transportation; Howard County Public School System, etc.</u>	<u>Years 0-5</u>
<b><u>Strategically acquire sites for public amenities and infrastructure</u></b> based on infrastructure planning.	<u>Howard County Department of General Services</u>	<u>Years 0-5</u>
<b><u>Establish/codify financing mechanisms</u></b> for infrastructure improvements as needed.	<u>Howard County Finance Department</u>	<u>Years 0-5</u>
<b><u>Develop/amend zoning</u></b> that encourages building development/improvement in line with the master plan and provides incentives to catalyze mixed-use redevelopment that offers an array of publicly accessible open spaces, amenities and facilities; achieves sustainable design goals; and creates opportunities for affordable, multi-generational housing.	<u>Howard County Department of Planning and Zoning</u>	<u>Years 0-5</u>
<u>Establish a <b>communications plan</b> to guide the strategic communication efforts and promotions of Gateway Innovation District, including to bring awareness, funding opportunities, and support for Gateway from different levels of government, and to create ambassadors and champions within government.</u>	<u>Howard County Economic Development Authority</u>	<u>Years 0-5</u>