

Annotated Testimony on HCPSS Capital and Operating Budget, as requested

Doug Kornreich [kornreich@hotmail.com]

Sent: Thursday, April 28, 2016 3:32 PM**To:** CouncilMail**Attachments:** Exhibit A - School Austeri~1.pdf (610 KB) ; Exhibit B - sole_source_s~1.pdf (1 MB) ; Exhibit C - DMC_contract_1~1.pdf (21 KB) ; Exhibit D - DMC_membership~1.pdf (1 MB) ; Exhibit F - Md education c~1.pdf (38 KB) ; Exhibit G - categorical_tr~1.pdf (2 MB) ; Exhibit H DeLacy_ethics.pdf (552 KB) ; Exhibit H DeLacy_ethics.pdf (552 KB)

Dear Council members:

Thank you for allowing me to testify on Monday night in support of the County Executive's proposed operating budget for HCPSS. After I testified, you requested that I provide the testimony along with supporting documentation. I am sending that in this email. I am including my original testimony, and then adding explanatory comments and documents that support my assertions.

Testimony of Douglas Kornreich – April 25, 2016
In favor of the County Executive's Proposed Budget for HCPSS

In my day job, I am a government contracts attorney who works in the areas of contract competitions, conflicts of interest, and outsourcing. The Superintendent with the cooperation of a majority of the School Board has been fleecing the taxpayers of Howard County over the past several years in diverting funds away from education and towards her cronies and towards her personal self-promotion. I applaud the County Executive's attempt to provide some supervision of the profligate spending by supporting classroom education but cutting the bloat of expenses from the central office.

1. Dr. Foose is a member (paid for by our tax dollars) of the District Management Council. This DMC is a for-profit entity. Although the superintendent is a member of this organization, the school system handed them a non-competitive contract for \$300,000 for a study of special education. And when that was not enough, DMC came back and was given another non-competitive \$100,000 contract to study custodial services.

Supporting documentation***Information on the District Management Council:***

As background, here are three articles about the District Management Council and its efforts to fleece school systems nationwide -

"School Austerity Measures come to the suburbs" (See Exhibit A - attached)

"Cashing in on Special Needs Kids" (<http://www.progressive.org/news/2015/10/188342/cashing-special-needs-kids>)

"Who's your Daddy? A superintendent or the District Management Council?" (<http://www.brightlightsmallcity.com/whos-your-daddy-a-superintendent-or-the-district-management-council/>)

Specifics about the Sole Source, noncompetitive contracts to DMC:

DMC was handed a non-competitive contract to conduct a special education audit for Howard County Schools for \$300,000. Meanwhile Montgomery County, MD, schools (a much larger district) conducted a competition, and awarded a contract for a Special Education Audit for only \$150,000. (See Exhibit B - Attached)

Montgomery County actually received a product that was made publicly available. Howard County taxpayers still have not been given whatever report was actually produced, including the response to Councilperson Terrasa's request.

DMC was given an additional non-competitive \$100,000 contract to study custodial services in 2014. (See Exhibit C - Attached)

Specifics about the Membership in DMC:

The membership in DMC is specifically written into Dr. Foose's contract with HCPSS. I do not have a copy of the contract, but I would hope they would provide it to you upon request. I can try to locate a copy but it will take time.

The invoices (Exhibit D - Attached) were provided in response to a public information act request asking for invoices for Dr. Foose's DMC membership that is contained in her contract.

2. Then there is Dr. Foose's relationship with Jeffrey Krew. Krew was Dr. Foose's personal attorney who negotiated her first contract with the school system. As soon as she got into office, she laid off the two attorneys who were salaried employees of the school system, only to replace them with her choice of Krew as outside counsel. He again switched sides to represent her against the Board of Education in negotiating her second contract earlier this year. In the first place, that was an obvious conflict of interest. Second, not only have the legal bills skyrocketed, but the only ones giving legal advice to the school system are billing by the hour and are beholden to the Superintendent's goodwill. They are not employees tasked with doing the right thing. We can see the results of this in how the school system's public information act responses, mold issues and the lack of incentive to treat parents as partners in the special education world. Now we are paying over \$800,000 a year for legal services instead of \$200-300,000. The conflicts are everywhere, and the taxpayers are paying the price.

Supporting documentation

In 2011, the head of the Special Education Department, Patricia Daley, testified that the second in-house attorney, Dan Furman, who was dedicated to special education worked well and was a cost-effective way to handle the special education needs of the system.

See 2:28:30 of the video,

<http://hcpsstv.new.swagit.com/videos/3578>

Despite the Board having just determined it was more economical to use in house counsel, Dr. Foose ordered the Board to lay off the attorneys. The savings claimed in the article were clearly fraudulent as they did not expect to need zero legal services.

<http://thedailyrecord.com/2012/09/25/howard-schools-expel-in-house-counsel/>

Mr. Krew had not bid on or performed general legal work for HCPSS as can be seen from "Exhibit P-3" of this link:

[http://www.boarddocs.com/mabe/hcpssmd/Board.nsf/files/8LAKCB512CE0/\\$file/09%2008%202011%20Bids%20and%20Contracts%20BR.pdf](http://www.boarddocs.com/mabe/hcpssmd/Board.nsf/files/8LAKCB512CE0/$file/09%2008%202011%20Bids%20and%20Contracts%20BR.pdf)

Also note the selection committee in 2011 consisted of the in-house counsel, the director of purchasing, and a Board Member who also happened to be an attorney (Frank Aquino).

Upon Dr. Foose's hiring, her personal counsel, Mr. Krew, immediately bid to perform general legal work for HCPSS and was immediately selected. Note the selection committee consisted of no attorneys, no board members, and no procurement specialists. The committee consisted solely of people that directly reported to Dr. Foose.

[http://www.boarddocs.com/mabe/hcpssmd/Board.nsf/files/92FT4F758A2D/\\$file/12%2003%202012%20Bids%20and%20Contracts%20Addition%20BR.pdf](http://www.boarddocs.com/mabe/hcpssmd/Board.nsf/files/92FT4F758A2D/$file/12%2003%202012%20Bids%20and%20Contracts%20Addition%20BR.pdf)

Now our legal expenditures are approximately \$800,000 a year instead of the \$200,000 for two in-house attorneys immediately before Dr. Foose was hired.

Moreover this conflict did not end upon his getting a large share of the County's legal work. When Dr. Foose negotiated her second contract last year, Mr. Krew again switched sides to represent Dr. Foose against the school system in the negotiations. Clearly he is representing Dr. Foose's interests and she is rewarding him with unnecessarily large legal fees out of our tax dollars.

3. Another example -- the unnecessary addition of MAP Testing, a test that at best is redundant and useless, but additionally diverts large dollar amounts to yet another sole-sourced for-profit company, again without competition.

Dr. Foose brought the "Measures of Academic Progress (MAP)" Testing regime to Howard County. These tests are ostensibly administered to help teachers differentiate education. However, the results of them come back so late that they are no use to teachers actually teaching the children, and they are no use to teachers and principals trying to make placement decisions for the next school year. Moreover two weeks of instruction are lost to administering this series of tests which is IN ADDITION TO the required PARCC/MSA testing scheme. Seattle, a similarly sized school system (slightly over 50,000 students) spends approximately \$500,000 a year on MAP testing, I expect HCPSS spends a similar amount. And that does not even include the time wasted, extra test preparation time and loss of the use of media centers and other rooms set aside for the testing.

Moreover, the US Department of Education funded a study of the actual utility of MAP testing on student achievement in reading and found no benefit to its use:

"The results of the study indicate that the MAP program was implemented with moderate fidelity but that MAP teachers were not more likely than control group teachers to have applied differentiated instructional practices in their classes. Overall, the MAP program did not have a statistically significant impact on students' reading achievement in either grade 4 or grade 5." (this is the conclusion in the Executive summary, page xii)

http://ies.ed.gov/ncee/edlabs/regions/midwest/pdf/REL_20134000.pdf

See, also, "15 reasons why the Seattle School District Should Shelve the MAP Test" (<https://seattleducation2010.wordpress.com/2011/03/15/15-reasons-why-the-seattle-school-district-should-shelve-the-map%C2%AE-test%E2%80%9494asap/>)

4. Furthermore, Dr. Foose has spent taxpayer funds to curry favor with the Board of Education – for example by giving favored Board members trips to China. Ostensibly there was supposed to be some benefit to the school system by interacting with China, but she picked three Board Members to accompany her: Ann DeLacy, Ellen Flynn Giles and Frank Aquino. The selection of Aquino to accompany her was particularly egregious. He was selected to go on the trip after he already had announced he was not seeking re-election to the Board of Education. This trip was taken in November 2013, Aquino left the board immediately after returning as his term ended at the end of November 2013. It was clear that there was no proper purpose for his trip, Dr. Foose was apparently rewarding her supporters on the board. More recently the school system paid over \$5,000 a piece for Leadership Howard, which again serves no educational purpose, for preferred board members: Ann DeLacy, Ellen Giles, and Christine O'Connor. This is yet another example of Dr. Foose buying loyalty from select board members by rewarding them with taxpayer funds unrelated to the educational purposes of the Board of Education.

Supporting documentation

"Supt. Foose, Board of Education Members to Visit China". (<http://patch.com/maryland/ellicottcity/supt-foose-board-of-education-members-to-visit-china>)

Frank Aquino's Linked in Profile -- showing he left the Board of Education in December 2014. (<https://www.linkedin.com/in/fjaquino>)

5. When Dr. Foose's contact was renewed this year, the review of that contract was supposed to be done by the State Superintendent. However, he approved it without even reading the terms of the contract.

I wanted to get this to you and I do not have Exhibit E in my possession, though I have seen it in the past. I am attempting to obtain it, but you can verify that there was no review of the terms of the contract by the state superintendent before he signed it by talking with Del. Warren Miller, Del. Frank Turner or other members of the Howard County Legislative Delegation who were present at the meeting with the State Superintendent. They has asked for the meeting to discuss the contract before the approval, but arrived at the meeting only to find that he had already signed it and did not even read its terms and conditions. I will forward the transcript in a separate email as soon as I receive it.

Exhibit E, (to follow), Transcript of meeting between the Howard County Delegation and the Acting State Superintendent.

6. State law requires that the Board of Education get approval of the County Council to transfer items between major categories. See Md. EDUCATION Code Ann. § 5-105 (b) (Exhibit F, Attached). Specifically:

"(2) A transfer **between major categories** shall be made only with the approval of the county commissioners or county council."

Supporting documentation

The Howard County Board of Education has ignored this law for several years, blithely moving money between categories without seeking approval by the County Council.

See Exhibit G, containing transfers between major categories over the past several fiscal years. To the best of my knowledge, those were never sent to the County Council for approval. Obviously you are in a better position to know how that process actually did or did not happen.

7. Now we discover that on April 12, the Ethics Board found Ann DeLacy violated the school system ethics policy earlier this year by soliciting employees for funds over the school's email system -- yet the board took no action in response.

Supporting documentation

"Howard school board member defends use of staff email addresses for fundraising" (<http://www.baltimoresun.com/news/maryland/howard/columbia/ph-ho-cf-delacy-fundraising-emails-0324-20160318-story.html>)

Ethics Board response, dated April 12, 2016 (Exhibit H, attached).

So with HCPSS, we have a purchasing system rife with cronyism, conflicts of interest, and no meaningful checks and balances on their day to day activities. The County Executive is trying to use the available tools to protect education, while at the same time reining in this corrupt behavior. Please support his efforts to do just that, and please use all the tools at your disposal to require budget compliance as well.

Thank you.

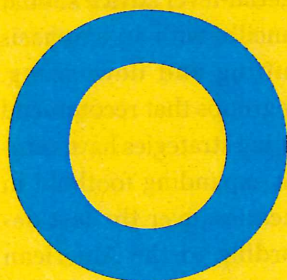
Douglas Kornreich

School Austerity Measures Come to the Suburbs

By Sarah Lahm



HEATH HINEGARDNER



In a recent Thursday night, in a darkened middle-school auditorium in suburban Stillwater, Minnesota, a showdown between agitated parents and reticent school administrators took place. On the auditorium stage stood two long tables draped in black cloth, with microphones positioned for Stillwater school district personnel and board members.

Sarah Lahm is a Minneapolis-based writer and former English instructor. She blogs about education at brightlightsmallcity.com.

Also attending this school board meeting were legions of parents and community members—many armed with notepads and dressed in bright red or yellow T-shirts. The shirts were emblazoned with slogans opposing the district's hastily announced plans to close three Stillwater-area elementary schools.

As board members and Stillwater Area Public Schools Superintendent Denise Pontrelli sat nearly motionless, parent after parent approached the stage. One woman, Dee Dee Armstrong, handed out cans of Coke to the assembled school officials. "Golly!" she called out loudly, "It's been a stressful fifty-seven days, hasn't it?" The soda, she explained, was a peace offering, in anticipation of a trying night.

It had been fifty-seven tense days since Pontrelli announced plans to shutter three district schools. The community responded with alarm and disbelief, while Pontrelli defended the move as necessary to conserve limited district resources.

It also drove home a point: The market-based education reform movement has come to the suburbs.

This movement—which has led to the shuttering of public schools based on the advice of outside business consultants and an insistence that schools must do more with less—has to date been largely directed at urban school districts. Cities including Chicago, Philadelphia, and New Orleans have borne the brunt of massive school closings (Chicago shut down nearly fifty neighborhood schools in 2013 alone) and increased competition from school choice and charter schools, in exchange for the promise of a more "equitable" education landscape.

Now this movement has extended its reach beyond the city and into areas once thought to have better schools—or, at least, wealthier parents and better protection from invasive, outside education reform groups. And, as parents and community members are figuring out, one group in particular seems to be leading this invasion: the Boston-based District Management Council.

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The Council is a for-profit education reform consulting group, staffed primarily by MBAs with no perceivable K-12 classroom experience. This includes Council CEO John Jong-Hyun Kim, a former McKinsey & Company business consultant with deep roots in the market-based reform movement. In the mid-1990s, he started a private investment firm, Ibis Holdings, that focused on "educational opportunities."

It's a lucrative market. The Council gets contracts, worth hundreds of thousands of dollars, from public school districts for such services as doing a "time study," in order to analyze how efficiently district staff get work done. It also specializes in telling districts how to revamp their costly special education departments, often by cutting staff and reducing the number of kids who get services. And, while some districts certainly have found the Council's input valuable, it all seems to lead

to the Council's stated bottom line of "cost-effective performance."

An October 2015 *Progressive* article, "Cashing In on Special Needs Kids," highlighted the impact of a Council special education audit on families and staff in the Minneapolis schools. But the Council has a reach that goes far beyond one single district—Minneapolis—or one simple function—auditing public

school special education departments. The Council's website lists 126 school district members, spread across the country from Arizona to Massachusetts, and a range of services offered, including technology products and "executive retreats." The Council exists in a crowded education reform consultant playing field, among big names like McKinsey & Company and the Boston Consulting Group, as well as smaller, local outfits.

Most of these for-profit groups sell managerial-level advice similar to the Council's, with an emphasis on cost-cutting and downsizing. Consulting groups that recommend belt-tightening strategies have commanded an expanding foothold in public education over the last decade, according to the American Enterprise Institute, a conservative think tank that tends to favor such efforts.

The Council's website highlights

the “tight budgets” many public school districts face and touts the solutions the Council has for sale. These include becoming a member district under the Council’s banner—at a cost of around \$25,000 per year—as well as purchasing “Academic Return on Investment” plans for thousands of dollars. Then there are the annual Council leadership meetings and “strategy summits,” held in hotels in places like Chicago’s pricey Magnificent Mile and Times

and got—another \$97 million in a taxpayer bond to help fund upgrades, including new athletic facilities. That same year, the school district became one of the District Management Council’s new members.

Stillwater parent Lance Cunningham, who moved to the district from nearby Minneapolis when his children were old enough to attend the area’s well-regarded schools, says school closings were never

Strategic Priorities,” spending tens of thousands of taxpayer dollars for the required memberships.

Meanwhile, Cunningham and his fellow Stillwater parents found that closing the three schools as planned would save the district around \$1.2 million per year, or just over 1 percent of its annual \$97 million budget. The district’s money-saving logic did not seem to hold water.

Pontrelli also claimed that closing the schools and shuttling students across the district to other schools would bring more equity to a rapidly diversifying district. Cunningham says the parents he met with are sensitive to this, but would like to work together with the district on solutions, not have a disruptive school closure plan foisted upon them. Pontrelli conceded at a school board meeting that no community engagement sessions had been held where interpreters were present, although non-English-speaking parents are a fast-growing demographic in Stillwater.

At a January town hall meeting, which state law requires before a school can be closed, Cunningham says more than 100 people spoke against the district’s BOLD plan, compared to just twelve in favor. And two of those twelve, it was later discovered, were Superintendent Pontrelli’s adult children who have no ties of their own to the school district.

Perhaps Pontrelli’s children were deployed in one of the Council’s “persuasive communications strategies.” At its January 2016 summit, participants including Pontrelli were schooled in how to win the public over to unpopular ideas. A PowerPoint recap of this (yep, it costs \$10)

Most of these for-profit groups sell managerial-level advice similar to the Council’s, with an emphasis on cost-cutting and downsizing.

Square in New York.

Public tax dollars send school officials to these summits, but the ideas they pick up there are not easily accessed by the public. That’s because the Council puts a price tag on every bit of information and advice it dispenses. For example, parents or teachers who want a glimpse of what district leadership is learning at Council sessions are charged \$10 per PowerPoint presentation.

The suburban school district in Stillwater, Minnesota, is long and narrow, and includes rural areas as well as dense, highly developed pockets, with mixed-income families. In recent years, the district has been through a handful of superintendents, and also passed a 2013 tax levy increase. Residents say the tax increase came with a promise that no schools would be closed, which the district disputes.

In 2014, Stillwater asked for—

part of the picture until Superintendent Pontrelli was hired. Pontrelli brought in a whole new administrative team and produced new research—which community members allege was flawed—that showed the district would be losing children and money over time, and that schools had to be closed to stave off a financial crisis.

Pontrelli unveiled this plan—called BOLD, for “Building Opportunities to Learn and Discover”—at a school board meeting last December. Parents responded with their own plan, calling it STOP BOLD COLD. They organized quickly to try to save the three schools on the chopping block, and to push back against Pontrelli’s actions.

In January, the website Alpha News reported that twenty Minnesota school districts, including Stillwater, were sending superintendents to New York City for a summit called “Shifting Resources to Support

advises superintendents to use “informal and trusted spokespersons” to sell the community on dramatic changes.

Another tip: Couch everything in terms of its promised impact on students: “From the beginning, framing all resource shifts as a way to impact student achievement is an effective support-building measure.”

The reality of the changes the District Management Council is pushing recently became brutally clear in Elmhurst, Illinois. The Chicago suburb, described by a website touting the “ten happiest cities” in Illinois as “fairly affluent,” hired a superintendent, David Moyer, last July, who immediately began pushing for the district to enter into a contract with the Council, says lifelong Elmhurst resident Katie Marsico. An executive for BWP & Associates, the search firm that brought Moyer to Elmhurst, also works as a “special advisor” for the Council. (The district denies that there is any connection between the search firm and the Council.)

By September, the Council had secured a no-bid \$225,000 contract and was fully embedded in Elmhurst’s public school affairs. The Council, true to form, promised to evaluate the “cost-effectiveness of Elmhurst’s staffing patterns and practices.” It also vowed to take a close look at Elmhurst’s middle school programming and special education department, with an eye toward “best practices.”

Here’s how that has played out on the ground. Marsico, who helped form a group called PAGE, or Parent Advocacy Group for Elmhurst, says a Council-rigged middle school “time

study” was conducted on a day when students were taking a standardized test. “That is not going to be indicative of how time is being used,” Marsico notes with frustration. Marsico and her fellow activists say they never

‘I feel like we are being sold snake oil.’

learned who, exactly, was on a task force set up to study changes to local middle schools, or what its mission was. Parents did, however, obtain a copy of an internal email from Superintendent Moyer, in which he indicated the task force would be studying the work of John Hattie, an education researcher famous for saying smaller class sizes do not improve student achievement.

“I feel like we are being sold snake oil,” says Marsico, who has six children. “Our superintendent came in really hot and heavy, trying to make a lot of changes, really fast. And every time we raise an objection, we are told we’ve got it wrong.” One change, borne out of the Council’s time study of the middle school, was a suddenly announced decision to move a group of children—many of them special education students—out of one school and into another.

At a January 12 meeting, a district principal and parent, Jim Britton, spoke out against this proposal. He expressed sympathy for the board of education, saying he knows what it is like to be on the “other side” of controversial decisions. But, with his voice trembling, Britton noted that parents were not “afforded the dignity and respect of communication and collaboration” and that nothing about the timing or purpose of the move made sense. He warned that it would cost the Elmhurst board and

administration the “respect and support of the community upon which (they) rely.” The board put off making a decision.

Across the country, in the similarly well-off Howard County Public

School System in suburban Maryland, parent Barb Krupiarz knows all too well how a District Management Council-influenced administration can cut itself off from the community it serves. Krupiarz has two children in the Howard County schools; one of them, her older son, has an attention deficit disorder and anxiety, and qualifies for special education services.

In June 2014, the Howard County Public School System entered into a no-bid \$300,000 contract with the Council. Krupiarz learned about it several months later, in September, when, as a special education parent, she was asked to complete a Council-generated survey about her experience with the Howard County school’s special education department. Krupiarz says the survey was “very leading.”

“One of the questions said, ‘I prefer that my child get instruction from certified teachers’” Krupiarz says. “Of course, people would agree with this.” The survey’s goal, she believes, was to arrive at a predetermined outcome.

“We think that our superintendent, Renee Foose, wants to cut support staff from the special education budget, and leave our teachers with more to handle,” she says. Having parents state on a survey that they want their kids to have certified teachers could be used to support a move to slash noncertified support

positions from the Howard County budget. Krupiarz says that is exactly what happened. In a February 2015 *Baltimore Sun* article, Foose described the cuts as a necessary consequence of declining county-level funding for the district.

Foosé is a member of the Council's superintendents' network, and she attended the consulting group's 2016 Superintendent Strategy Summit in New York. She also wrote a glowing blurb for Council executive Nathan Levenson's \$68 textbook, *A Better Way to Budget: Building Support for Bold, Student-Centered Change*

'There are also no peer-reviewed articles done to verify the Council's claim of "best practices." We pay them \$300,000, they take our data, tell us our special education caseloads aren't big enough, and tell us to cut staff.'

in *Public Schools*, published by Harvard Education Publishing in 2015.

One way to build support, according to Levenson's book, is for superintendents to learn how to "minimize pushback" to the austerity-minded reforms the Council has sold them. In Krupiarz's experience, in Howard County, "minimizing pushback" has meant the Council and the district operate in complete secrecy, keeping their true intentions hidden from parents.

The Council, under Levenson's direction, produced a review of the Howard County special education department, which it presented to Foosé and department staff in January 2015. Then something very odd happened: No one from the

school district would allow parents or rank-and-file district staff to see the Council report. Instead, Krupiarz says, "Our district took the Council's report, and wrote their own, telling us that they were not allowed to share the Council's report with us."

But at a December 1, 2014, school board meeting, district officials, including Foosé and purchasing director Douglas Pindell, told school board members that the Council's "preliminary report was so good, and the Council's methodology was so good, that they asked the school board for another \$100,000 to have

the Council also audit the district's custodial and building maintenance services," said Krupiarz.

And still, no one was allowed access to the original Council report for Howard County. Krupiarz says the district's director of psychological services asked for the report and was told she couldn't see it. As a special education parent, Krupiarz tried asking for access to just the results of the survey the Council had done of special education parents. She was denied. The district told her that the Council, and not the Howard County schools, "owned the survey results." Another parent officially requested access to the Council's "preliminary report," which was heavily touted by Foosé and her staff, only to be told there was no such report.

"You would think we were in Chicago politics," an exasperated Krupiarz concludes. "It was crazy." Much of the district's response can be seen at a website Krupiarz set up, dedicated to voting in new board members for the Howard County schools.

Krupiarz ended up going to court to try to force her children's public school district to comply with her data requests. More than a year later, she still hasn't seen the Council's report, and feels she is getting the runaround from Foosé and her fellow administrators. Krupiarz says there has been little support from local media, and virtually no national media coverage of the District Management Council and its tactics.

"There are also no peer-reviewed articles done to verify the Council's claim of 'best practices,'" Krupiarz says. "We pay them \$300,000, they take our data, tell us our special education caseloads aren't big enough, and tell us to cut staff." She hopes other districts look into this before hiring the Council.

Foosé, the superintendent of Krupiarz's district, had her contract renewed in February 2015, despite a parent-generated "Cut Foosé Loose" petition that garnered more than 1,500 signatures.

In Minnesota, Stillwater parents were told at a lengthy, contentious March school board meeting that the district will, for now, move ahead with plans to close three schools. In Elmhurst, Illinois, however, the district has yet to make a final decision on the recommendation in the Council's report.

"My fear," Marsico says, "is that the district will push decision-making on this to the summer, when no one is watching." ♦

CONSULTANT SERVICES

FACT SHEET

1. The Howard County Public School System desires to obtain the services of an independent consultant to review, evaluate and assist in developing a comprehensive plan to improve the success of the special education program.
2. District Management Council, LLC submitted a phased proposal that will study, assess and report on how the school system can improve the delivery of special education services. The first phase will focus on the existing academic performance of students, the participation numbers, financial trends, parent satisfaction and roles, and functions of staff. The second phase will focus on the Individual Education Plan (IEP) process, methodology and communications. The third phase will utilize their state and national database to compare their findings with information compiled throughout the state and country. The ultimate goal will be to present a planning process to produce improvements for students and the efficient use of funds. The final report will make recommendations and outline a road map of opportunities to help our special education program be successful.
3. The total cost of the services will be \$300,000.00 with an initial \$75,000.00 due at the time of execution of the agreement and the balance being spread out over four equal payments of \$56,250.00. The term of the agreement will be for a period of 18 months end at approximately October 2015.
4. It is recommended that the Board of Education approve the award of this service to the District Management Council LLC (DMC) for an amount not to exceed \$300,000.00.
5. The approved Board of Education policy 4050 Procurement of Materials, Supplies, Equipment and Services states:

"When it is not practical to obtain competitive bids.... purchases may be made without competitive bidding with the approval of the Board as appropriate."
6. Funding shall be provided in the FY14 and FY15 Operating Budgets.

ACTION

Office of the Superintendent of Schools
MONTGOMERY COUNTY PUBLIC SCHOOLS
Rockville, Maryland

November 11, 2014

MEMORANDUM

To: Members of the Board of Education

From: Joshua P. Starr, Superintendent of Schools

Subject: Award of Contract— External Review of Specific Special Education Processes and Services

On August 22, 2014, Montgomery County Public Schools (MCPS) issued Request for Proposal (RFP) No. 4356.1, *External Review of Specific Special Education Processes and Services*, to solicit and engage a professional and knowledgeable firm to conduct an external review of specific special education processes and services. Through analysis of existing data and multiple other sources including, but not limited to, surveys of family members, feedback from principals and other staff, input from students receiving special education services, and stakeholder focus groups, the external review is intended to answer a series of questions identified by the Board of Education (Board) regarding the specific processes and services utilized by MCPS in the development of Individualized Education Programs (IEPs) under the *Individuals with Disabilities Education Act*, in the implementation of IEPs, and in IEP dispute resolution.

The RFPs were sent to a wide range of firms and advertised on the MCPS website following standard procedures. Six entities submitted proposals. The proposals were reviewed by an evaluation committee consisting of MCPS staff, as well as two co-chairs of the Special Education Advisory Committee.

Proposals were reviewed based on the evaluation criteria outlined in the RFP relating to the firm's proposed approach to the external review. Criteria included how the proposal will meet MCPS' needs, qualifications and experience of the firm relevant to the scope of services, experience of the lead reviewer and principal employees responsible for this project, references provided, and pricing.

Interviews were conducted on October 16 and 23, 2014, with three firms. As a result of the process, the selection committee identified WestEd as the most responsive and responsible firm. WestEd is a nonprofit organization with extensive experience conducting data-focused program evaluations and research studies. WestEd's mission is to work with education and other communities to promote excellence; achieve equity; and improve learning for children, youth, and

adults. Some of WestEd's recent work includes evaluations of special education services—including analysis of data from multiple sources such as interviews, focus groups, classroom observations, and IEP reviews—for Charlotte-Mecklenburg (North Carolina) Public Schools, Beaufort County (South Carolina) School District, Cambridge (Massachusetts) Public Schools, and the state of Hawaii.

The selection committee recommends that the Board of Education award this contract to WestEd, with a one-year contract term beginning on November 12, 2014.

WHEREAS, The Board of Education approved an external review intended to answer a series of questions regarding the specific processes and services utilized by Montgomery County Public Schools in the development of Individualized Education Programs under the *Individuals with Disabilities Education Act*, in the implementation of Individualized Education Programs, and in Individualized Education Program dispute resolution; and

WHEREAS, Having been duly advertised under Request for Proposal No. 4356.1, *External Review of Specific Special Education Processes and Services*, consultant firms were asked to submit proposals for consideration; and

WHEREAS, The evaluation process has identified that WestEd best meets the needs of Montgomery County Public Schools; now therefore be it

Resolved, That a contract for \$150,000 be awarded to WestEd to conduct an external review of special education services under the terms set forth in Request for Proposal No. 4356.1; and be it further

Resolved, That the Board of Education president and superintendent of schools be authorized to execute the documents necessary for this transaction.

JDW:LAB:br


HOWARD COUNTY
 PUBLIC SCHOOL SYSTEM

BOARD OF EDUCATION OF HOWARD COUNTY
MEETING AGENDA ITEM
TITLE: Bids and Contracts **DATE:** December 1, 2014
PRESENTER(S): Douglas Pindell, Purchasing Director
VISION 2018 GOAL: Students Staff Families and Community Organization
OVERVIEW:

<u>Exhibit</u>	<u>Description</u>	<u>Amount</u>
P-1	CONSULTANT SERVICES District Management Council, LLC	\$100,000.00
P-2	ARCHITECT SELECTION FOR SWANSFIELD ELEMENTARY SCHOOL RENOVATION AND ADDITION GWWO, Inc.	\$37,903.50
P-3	CONSTRUCTION MANAGER SELECTION FOR SWANSFIELD ELEMENTARY RENOVATION AND ADDITION J. Vinton Schafer & Sons, Inc.	\$7,500.00
P-4	REQUEST FOR PROPOSALS FOR AN ADAPTIVE INSTRUCTIONAL SOFTWARE FOR AN ELEMENTARY MATHEMATICS SOLUTION DreamBox Learning, Inc.	\$29,000.00
P-5	DATA WAREHOUSE SYSTEM (DW) Versifit Technologies, LLC	\$2,026,123.00
P-6	LEARNING MANAGEMENT SYSTEM Instructure, Inc. (Canvas)	\$1,185,635.00
P-7	EARLY RETIREMENT PLAN ADMINISTRATIVE SERVICES Educators Preferred Corporation	\$392,040.00

RECOMMENDATION/FUTURE DIRECTION:

It is recommended that the Board approve the bid award recommendations in the amounts listed.

APPROVAL/**CONCURRENCE:**
Camille B. Jones
 Chief Operating Office
APPROVAL/**CONCURRENCE:**
Renee A. Foose, Ed.D.
 Superintendent
SUBMITTED by:
Douglas Pindell
 Purchasing Director

Susan C. Mascaro
 Chief of Staff

CONSULTANT SERVICES

FACT SHEET

1. The Board of Education approved the recommendation to award a consultant contract to the District Management Council, LLC (DMC) to study, assess and report on how the school system can improve the delivery of special education services. The first phase focused on the existing academic performance of students, the participation numbers, financial trends, parent satisfaction and roles, and functions of staff. The second phase focused on the Individual Education Plan (IEP) process, methodology and communications. The third phase utilized their state and national database to compare their findings with information compiled throughout the state and country.
2. DMC submitted a preliminary report that outlined a number of improvement areas and opportunities. Staff will be presenting the final report at a later Board meeting that will include action items and future goals and objectives.
3. Overall, staff were impressed with the methodologies and processes used by DMC regarding the evaluation and review of staff efficiencies. Therefore, a proposal was requested to expand their services in the areas of building services, grounds and custodial maintenance services.
4. DMC has proposed a price of \$100,000 for the expanded services and the term of the agreement will be extended from October 31, 2015 to December 31, 2015.
5. It is recommended that the Board of Education approve the extension of services and amend the existing agreement to provide the services outlined above to the District Management Council, LLC (DMC) for an additional \$100,000.00 making the total not to exceed \$400,000.00.
6. The approved Board of Education policy 4050 Procurement of Materials, Supplies, Equipment and Services states:

“When it is not practical to obtain competitive bids.... purchases may be made without competitive bidding with the approval of the Board as appropriate.”
7. Funding shall be provided in the FY14 and FY15 Operating Budgets, subject to approval.

Operating Budget Work Session

(Legislative & Judicial and
Public Safety)

FY16 (Remade to match)



Jennifer Terrasa, District 3

JAN 22 2013

Invoice



Date	Invoice #
9/1/2012	20875
Terms	Due Date
Net 30	10/1/2012

Bill To:
<p>Dr. Renee Foose Superintendent Howard County Public Schools 10910 State Route 108 Ellicott City, MD 21042-6198</p>

P.O. Number

Services Rendered	Amount
District- Affiliate Membership in The District Management Council from November 1, 2012 to October 31, 2013. Membership plan designed for districts dedicated to providing support to its leadership team. Membership includes: <ul style="list-style-type: none"> - Registration for The Superintendents' Strategy Summit - Up to 10 Individual Memberships for your district: <ul style="list-style-type: none"> * Unlimited access to DMC's online Resource Library * District Management Journal * Management Advisory eNewsletter * Management Advisory Briefs * Case Studies * "10 Mistakes to Avoid" - Leadership Development Event <ul style="list-style-type: none"> * Up to 3 Registrations per year - Membership Discounts: 20% discounts on additional print publications or leadership development events (Annual Savings of \$1,300 based on purchasing each component separately) Special Courtesy Discount 	<p>3,500.00</p> <p>-600.00</p>
Please make checks payable to District Management Council EIN#200627475	Total \$2,900.00

The District Management Council

70 Franklin Street, Boston, Massachusetts 02110
Tel: 1-877-DMC-3500 | Fax: 617-491-5266 | www.dmcouncil.org



Invoice

Date	Invoice #
7/1/2013	21348
Terms	Due Date
Net 30	7/31/2013

Bill To
Dr. Renee Foose Superintendent Howard County Public Schools 10910 State Route 108 Ellicott City, MD 21042-6198

P.O. Number

Services Rendered	Amount
District Membership in The District Management Council from September 1, 2013 to August 31, 2014 District Membership is designed for districts dedicated to providing support to its leadership team and includes: - Up to 10 Individual Memberships for your district: - Online access to our library of best practices - Print subscriptions to "The District Management Journal" - Registration for the Superintendents' Strategy Summit - 3 Registrations for the Leadership Development Meeting - Preferred pricing on technology solutions and consulting services (Annual savings of \$1,300 based on purchasing each component separately)	3,500.00
Please make checks payable to District Management Council EIN#200627475	Total \$3,500.00



Invoice

Date	Invoice #
7/1/2014	21747
Terms	Due Date
Net 30	7/31/2014

Bill To
Dr. Renee Foose Superintendent Howard County Public Schools 10910 State Route 108 Ellicott City, MD 21042-6198

P.O. Number

Services Rendered	Amount
District Membership in The District Management Council from September 1, 2014 to August 31, 2015	3,500.00
District Membership is designed for a district dedicated to providing support to its leadership team and includes: - Up to 10 Individual Memberships for your district: - Online access to our library-of best practices - Print subscriptions to "The District Management Journal" - Registration for the Superintendents' Strategy Summit - 3 Registrations for the Leadership Development Meeting - Preferred pricing on technology solutions and consulting services (Annual savings of \$1,300 based on purchasing each component separately)	
Please make checks payable to District Management Council EIN#200627475	
Total	\$3,500.00

Md. EDUCATION Code Ann. § 5-105

Annotated Code of Maryland
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*** Statutes current through Chapters 1 through 9, 12, 16, 28, 100, 103, 116, and 142,
currently effective, of the 2016 legislation ***

EDUCATION
DIVISION II. ELEMENTARY AND SECONDARY EDUCATION
TITLE 5. FINANCING
SUBTITLE 1. BUDGET AND REPORTING REQUIREMENTS

Md. EDUCATION Code Ann. § 5-105 (2016)

§ 5-105. Expenditure of revenues; transfers within and between major categories

(a) Expenditure of revenues. -- All revenues received by a county board shall be spent by the board in accordance with the major categories of its annual budget as provided under § 5-101 of this subtitle.

(b) Transfers; reports. --

(1) (i) A transfer may be made within the major categories without recourse to the county commissioners or county council except that a report of the transfer shall be submitted to the county commissioners or county council within 15 days after the end of each month.

(ii) A report under subparagraph (i) of this paragraph shall include a narrative summary that clearly indicates each transfer.

(2) A transfer between major categories shall be made only with the approval of the county commissioners or county council.

(3) If the county commissioners or county council fail to take action on a request for transfer between major categories within 30 days after the receipt of a written request substantiating the transfer, the failure to take action constitutes approval.

(4) A county board shall submit to the county governing body a report within 15 days after the end of each month if during that month the county board takes any action that would commit the county board to spend more for the current fiscal year in any major category than the amount approved in the annual budget for that category.

(5) A report under paragraph (4) of this subsection shall include a narrative explanation of the action taken, indicating any request for transfer between categories that may become necessary for the fiscal year as a result of the action.

(c) Expenditure of nonlocal funds received after adoption of budget. -- Except as provided in subsection (d) of this section, nonlocal funds received by a county board after the adoption of the annual budget by the county fiscal authority may be spent by the county board if the county fiscal authority is notified and approves of:

- (1) The source and amount of the funds; and
- (2) The manner of spending the funds.

(d) Expenditure of nonlocal funds received after adoption of budget -- Funds under § 2-608(a)(1) of the Tax - General Article. --

(1) Funds received by the county board under § 2-608(a)(1) of the Tax - General Article after the adoption of the annual budget by the county fiscal authority may be spent by the county board after approval by the county fiscal authority under paragraph (2) of this subsection.

(2) The county fiscal authority shall approve the amount of funds received by the county board under § 2-608(a)(1) of the Tax - General Article within 30 days after the Comptroller makes the distribution to the county board.

(3) If the county fiscal authority fails to take action within 30 days after the distribution by the Comptroller, the failure to take action constitutes approval.

HISTORY: An. Code 1957, art. 77, § 117; 1978, ch. 22, § 2; 1996, ch. 175, § 1; ch. 179; 1997, ch. 105, § 1; 1999, ch. 464; 2012 1st Sp. Sess., ch. 1, § 2.

RENEW Howard

Laurie Scudder [lauriescudder@yahoo.com]

Sent: Thursday, April 28, 2016 4:29 PM

To: CouncilMail

Cc: Scudder [cescudder@yahoo.com]

Dear County Council Members,

As long-term residents of Oakland Mills, we would like to add our voice to that of our many neighbors requesting your approval of funds for the important neighborhood revitalization loan program included in the County Executive's Capital Budget.

Equally important to continuing stability and livability of our community are funds for Bridge Columbia, project B3863, which has has \$350,000 in FY2017 and \$500,000 in FY2018.

We sincerely hope the County Council will approve these very worthwhile expenditures.

Cordially,
Chuck & Laurie Scudder

Laurie Scudder
9556 Wandering Way; Columbia MD 21045-3244
410.964.0568

support Renew Howard funding

Joan Aron [joanaron@ymail.com]

Sent: Thursday, April 28, 2016 11:30 AM

To: CouncilMail

To: Howard County Council

From: Joan L. Aron, 5457 Marsh Hawk Way, Columbia, MD 21045

Please retain in the budget the two million dollars that County Executive Kittleman has proposed for Renew Howard.

Oakland Mills Village will benefit from neighborhood revitalization funding.

Thank you.

Renew Howard ... Oakland Mills

Anne and David Berkowitz [adberk1@verizon.net]

Sent: Thursday, April 28, 2016 10:59 AM

To: CouncilMail

Please support our village by insuring that money for the neighborhood revitalization loan program is kept in the budget.

Thank you very much.

Sincerely,

Anne and David Berkowitz

Preserve Historic Savage

Hefty Family [hefty5@verizon.net]

Sent: Saturday, April 23, 2016 8:35 PM

To: CouncilMail

FILE COPY

I was pleased to hear that the council approved electric for Baldwin Hall. It is a nice little venue and adjacent park, but the park is so very dark at night. One could walk to Savage Mill much more safely if it was lit. With so much new building in the area, it is nice to see some of the historic areas preserved. I live in North Laurel and have enjoyed events in Savage and found the community association very welcoming.

Debbie Hefty



The First Museum in Maple Lawn
A Community in Howard County, MD

AFRICAN ART MUSEUM OF MARYLAND

A 501(c)(3) NOT FOR PROFIT INSTITUTION—FOUNDED IN 1980

Celebrating 35 Years 1980-2015

April 23, 2016

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MIA ROBINSON
PROJECT MANAGER

PROFESSOR G. SUNDAY TENABE
MORGAN STATE UNIVERSITY

DONNA S. WELLS

DORIS H. LIGON
DIRECTOR

IN MEMORIAM

CLAUDE M. LIGON, PhD, PE
COMMISSIONER, MPSC

To: Chairman and Members of the Howard County Council

This message is sent with deep appreciation for your consideration of monetary support for 2016-2017 for the African Art Museum of Maryland (AAMM), which was founded in Howard County by two Howard County Residents in 1980.

AAMM is known to be one of only three Museums in the United States devoted exclusively to the art expressions of Africa. Now, in its fourth decade of service to the community, the Museum continues its In-Museum and Outreach activities to the broad population through the following mission statement:

In service to the public, the African Art Museum of Maryland, through an exploration of the art of Africa, is dedicated to the encouragement of broader understanding and awareness of the diverse cultures and artistic expressions of the people of the African continent. AAMM collects, exhibits, and preserves for the public, treasured objects reflecting Africa's traditional societies.

Though small, the AAMM has offered to the public innovative and admired programming. Because of its innovative and successful programs—to include the "House of JAZZ" and "Passport to African Art & Culture", and its rare art objects, the Museum has enjoyed repeated space in periodicals, television and has been well represented on various Boards and Panels for cultural and art groups.

Currently, AAMM is privileged to include in the exhibit forty objects from the Shirley and Ben Vonderheide Collection of Bundu Society masks and Nomali (carved stone objects) from the areas of Liberia, Sierra Leone and Guinea (West Africa). The Nomali have been documented to be more than one hundred (100) years old and have never before been shown anywhere. It is a high privilege for the African Art Museum of Maryland to be the first Museum to exhibit these works.



AFRICAN ART MUSEUM OF MARYLAND

A 501(c)(3) NOT FOR PROFIT INSTITUTION—FOUNDED IN 1980

The First Museum in Maple Lawn
A Community in Howard County, MD

A reception, date has been determined, to formally invite the public to view these objects; Sunday 12 June 2013.

BOARD OF TRUSTEES

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SENIOR COUNSEL, JOSEPH, GREENWALD & LAAKE,
P.A.

CLAUDE M. LIGON, JR., LTC (Ret.) US ARMY

JOSEPH A. MASON
BOARD CERTIFIED COACH

MIA ROBINSON
PROJECT MANAGER

PROFESSOR G. SUNDAY TENABE
MORGAN STATE UNIVERSITY

DONNA S. WELLS

DORIS H. LIGON
DIRECTOR

IN MEMORIAM

CLAUDE M. LIGON, PhD, PE
COMMISSIONER, MPSC

Your past support provided for the perpetuity of the AAMM in its current location and allowed opportunities for the Museum to continue its educational programs to the entire population. The Museum's reputation, which is stellar and its activities have historically brought visitors to the County from across the US and beyond.

On behalf of all associated with the African Art Museum of Maryland, I thank you for your past support, and with humility, urge the passage of the budget granting \$12,000 to the AAMM.

Sincerely,

Doris H. Ligon
Founding Director
African Art Museum

Proposed Funding Appropriation: African Art Museum of MD

cligonj@comcast.net

Sent: Wednesday, April 20, 2016 10:10 PM

To: CouncilMail

Cc: African Art Museum [africanartmuseumofmd@verizon.net]; Ballman, Ralph [ralballman@comcast.net]; cligonj@comcast.net; African Art Museum [africanartmuseumofmd@verizon.net]

Honorable Howard County Council Members,

I solicit your support for passage of the proposed \$12,000 appropriation for our county's African Art Museum of Maryland (AAMM), one of three museums in the United States dedicated solely to the education, appreciation, and preservation of African Art.

The AAMM has been a well-respected crown-jewel in our state, and more importantly Howard County, for almost 40 years. For 40 years, my Mother, Doris Ligon, has led the AAMM and has enthusiastically provided cultural African Art education to not only our county's residents, but also to people from across the globe, who have chosen to visit our region. This includes vibrant school children, our community Seniors, our physically and mentally-challenged community, visiting Ambassadors, and corporate executives, just as representative samples.

As my Mother has often said over these past 40 years, "...the Museum is as poor as church mice..." I can attest that my Mother and the outstanding Board of Trustees and volunteer staff, although as poor as church mice, have brought a priceless treasure to our community - - one of education, appreciation, and preservation of the extremely rich Art of Africa!

For the continuance of our community's enrichment, I respectfully request you please support the proposed appropriation of \$12,000 for the African Art Museum of Maryland! Our Community, our Region, and our Nation undeniably deserve that this treasure be funded!

Respectfully,
Claude M. Ligon, Jr.
Lieutenant Colonel (Retired), United States Army

Budget Testimony from webpage

Ralph Ballman [RalBallman@comcast.net]

Sent: Tuesday, April 19, 2016 6:27 PM

To: CouncilMail

Cc: African Art Museum [africanartmuseumofmd@verizon.net]

Dear Members of the Howard County Council:

I would, respectfully, like to encourage the members of the Howard County Council to support the County Executive's request, in the FY 2017 Operational Budget, for \$12,000.00 to be appropriated to the African Art Museum of Maryland, as provided under Arts and Tourism on Pages 215 and 216. For thirty-five (35) years, the African Art Museum of Maryland has been dedicated to collecting, displaying and preserving for the public the art of Africa. During those years, it has sought to encourage a broader understanding and appreciation of the art and culture of Africa. It has done this in many ways, one of which is its African Experience Tours, which are given both on site and off site to school, governmental, institutional and various other groups from within Howard County and Maryland and from out of state.

It has always been the desire of the founder, Mrs. Doris Ligon, that the museum would continue on in perpetuity as an important and unique institution of art and education in Howard County and Maryland. As treasurer and a member of the board of trustees, I believe the County's continued support is one of the best ways to ensure that the African Art Museum of Maryland will continue to serve the public of Howard County and Maryland, for many years to come.

Sincerely,

Ralph Ballman

9927 Rose Trail

Ellicott City, Maryland 21042

(410) 480-2801

Patuxent Trail River Alignment

Sean Hammer [obvbdirect7@gmail.com]

Sent: Tuesday, April 19, 2016 5:24 PM

To: CouncilMail

Good evening County Council Members,

Thank you for approving the bike master plan and supporting the potential river alignment of the Patuxent Branch Trail extension. The Village of Owen Brown Board and Community Members would like the Council to continue support for this important bike and pedestrian project by placing it back into the capital budget and amending the map for this project (T7107) by adding the potential river alignment back to it. This will continue the the discussions on the best way to complete this pathway connection.

Thank you for all the great work that you do.

Sean Hammer, Chair
Owen Brown Village Board of Directors

Public Testimony for May 4th Budget Meeting

john.mcging@gmail.com on behalf of John McGing [john@mcging.org]

Sent: Saturday, April 16, 2016 2:40 PM

To: CouncilMail

5121 Rondel PL
Columbia MD 21044
April 16, 2016

County Council Members
Howard County Maryland

My name is John McGing and I would like to provide some testimony in support of the Therapeutic Recreation programs offered by the Howard County Department of Recreation and Parks. I have a 23 year old son, Sean, who has a rare disability called tetrasomy 18p and he has been a customer of Recreation and Parks since age 13.

I've provided the Department and some Council members previously with written comments about the Therapeutic Recreation program. I'm quite a fan, and have said so in the past. The Therapeutic Recreation program has been very consumer oriented, soliciting and taking input from their customers; as an example, this year we now have more dances and some summer activities for the first time ever! That is outstanding. Summer has always been, especially for the adults who cannot participate in the camps or the TRIO program, a dead zone. So the addition of a dance and some Friday night activities during this period is really serving the public and worth saying "Thank You" for.

However, over the last 12 – 18 months, I have noticed a trend that must be addressed. I've always been the type who signs up for things right away, if online signup is offered at 6 PM I've completed registration by 6:15. You can see how many slots are open and if they are all taken they advise you of the wait list. The demand for these activities has started to outpace the ability of the program to accommodate attendees. The disturbing fact is that it the programs are filling up much faster than ever and folks who don't act fast can find themselves waitlisted. And due to resource constraints, instead of meeting this demand, folks simply find they are not able to attend. Realizing that these programs are not free, that individuals or their families do pay a more than reasonable fee, it does seem odd that a program with demonstrated demand cannot flex to accommodate the demand.

That's when the word went out among parents and attendees that while the staff has identified and has proposed budget and staff support that would help with meeting this pent up demand, that the budget wasn't going to be funded and the staff position was being unfilled.

And the point of writing to you is to ask that you reconsider these budget and staffing decisions to address this concern.

If I may digress for a moment? In looking at a post-retirement possible change of residence, I have been checking into therapeutic recreation programs offered elsewhere, and the more I check into things, the more I realize just how special what we have here in Howard County. For example, on the Eastern Shore I could find no similar programs. Moving out of state? We have a short list of possibilities (based on climate, tax, activities etc) and the best program I have found literally sponsored Special Olympics, managed some included sports and had 2 dances a year, from 6 to 8 PM. I reached out to a director of programs near Austin Texas who told me she was impressed by the scope of what is offered in HC (she looked things up on the web) and told me she was unaware of any programs in her state that came close. Our emphasis on social recreation is quite extensive.

So, to get to the point, this investigation has made me realize how I, perhaps like many of you, took for granted a program which in reality is very special. This kind of program simply does not exist just everywhere, and where it does, it's often very basic. I just wasn't aware of how good we have it.

This is getting too long so I'll let other folks speak to the value these programs have on the quality of life of not just the attendees, but their parents/care givers as well, knowing that their children or clients are in a safe, well run program staffed by caring and qualified professionals.

So I wanted to go on record to you, who are stewards of our county's resources say thank you for the support you have given the program, and those who use those programs, in the past and to ask that you continue to allow that program to meet the demand for its offerings by giving them the budgetary and staff resources that they need to do that.

I can be reached at 410-730-0509 or at john@mcging.org.

Thank you very much

John J. McGing

John Garber

Laurel, Md. 20723

County Council Hearing FY 2017 Capital Budget

Testimony in support of J4248-FY2017 SAVAGE AREA COMPLETE STREETS

I am testifying in support of J4248-FY2017, SAVAGE AREA COMPLETE STREETS. Representatives of the Savage Community Association met initially with members of the Public Works staff and staff from R K & K to review the Savage Complete Streets proposal on June 8, 2015.

Sequentially the Savage Community Association scheduled a community meeting for the project. The meeting was held on July 14, 2015 and resulted in a consensus to welcome and support the project.

The foresight shown by the Department of Public Works to initiate this project needs to be recognized and supported. It demonstrates to the residents of Savage and by extension to all County residents that the coordination of Capital Projects is possible and should be supported when and where it occurs.

For example another Department of Public Works project, the reconstruction/modernization of the sewer lines in the historic portion of Savage is also supported by the community. It is currently programed to precede the Savage Area Complete Streets project. The sewer modernization will require excavation on both private property and County streets and subsequent repairs.

If timed correctly these two separate projects would function as one larger project. Normal required street repairs for the sewer project would be replaced by a transformation of the surface streets and sidewalks under the Complete Streets project. The result would be a below and above ground facelift for the Historic area of Savage.

Another area of multiagency coordination should be brought to your attention. A private development project for The Settlement at Savage Mill is also under consideration by the Department of Planning and Zoning. It has been reviewed by the Historic Preservation Commission and The Design Advisory Panel.

This project requires the private construction of a new extension to Washington Street and its' dedication to the County as a public street. The connecting point for the new extension of Washington Street is included in Savage Complete Streets area.

Should this private project go forward, the Planning Board has already recommended (as part of its' Capital projects review process) that the new extension of Washington Street be built to match the new design standards for the Savage Complete Streets project area. It is also therefore imperative that DPZ require that the extension of Washington Street be in full compliance with the street design standards for the Savage Complete Streets project.

To do otherwise would destroy the coordination and cost saving efforts that the community has observed within the Department of Public Works and has supported thus far with the other County projects.

FW: Concerns about T7107

Sigaty, Mary Kay

Sent: Monday, April 18, 2016 10:33 AM

To: Sayers, Margery; CouncilRecords

Attachments: FB_IMG_1457954814643.jpg (146 KB)

FILE COPY

From: Branson Williams [mailto:branson.williams@gmail.com]

Sent: Monday, March 14, 2016 7:38 AM

To: Sigaty, Mary Kay

Subject: Concerns about T7107

Dear Ms. Sigaty:

I am a Columbia, MD resident and reside in the Allview Estates community. I am writing to express my concerns about the Patuxent Branch Trail Extension, T7107 slated to connect Downtown Columbia to xx. The second phase of the project goes through Allview Estates along the river. This area is subject to frequent flooding and, I believe, sediment deposition during minor flood events and high, damaging water flow during major events, make the area a poor choice for a multi-use path.

As a resident whose house backs to the river, I have witnessed many flood events since my wife and I moved into our home in summer 2012. The Little Patuxent River floods frequently, sometimes with as little as 2-3" of rain. These small flood events deposit large amounts of sand and debris alongside the river, on the flood plain. On several occasions, the deposition was enough that I cleared sand and logs/debris from the sewer line cover. Major flood events seem to occur one to two times per year. These floods have cost me several hundred dollars in the past (e.g. over \$250 in damages to fencing, over \$250 in firewood). I've taken to removing portions of my fence prior to large events, as well as moving lawn equipment and other items to the front of my property. I sand bag my door to prevent flooding in the basement, but my neighbors often have ten or more inches of water in their basement during these events.

Flooding of the Little Patuxent River makes this trail extension a poor choice. Please, carefully consider the potential effects of this flooding before funding this project. Attached you will find a picture that shows the sort of flooding were experience. It was taken as the river was receding. During this flood, my four foot tall fence was completely under water.

Sincerely,

Branson D. Williams

Howard County district 3



FW: Item for Monday;s work session

Sigaty, Mary Kay

Sent: Monday, April 18, 2016 10:31 AM

To: CouncilRecords; Sayers, Margery

Attachments: 2016MarLtrToSigaty.doc (33 KB) ; DSC_0414a.JPG (6 MB) ; DSC0418Swingset17Mar2016.JPG (8 MB) ; DSC_0426swingsetfmBridge.JPG (8 MB)

From: Bill&Sally Ryder [mailto:onebyke2ryders@gmail.com]

Sent: Sunday, March 27, 2016 9:16 PM

To: Sigaty, Mary Kay

Subject: Item for Monday;s work session

Dear Council Member Sigaty,

Attached please find a letter expressing my opposition to the amendment.I also attach recent photos taken of the area near the bridge on Stevens Forest Road that crosses the Little Patuxent River. Please feel free to contact me with any questions or concerns on this matter.

.Thank you,
Sally Ryder

6735 Allview Drive
Columbia, MD 21046
March 27, 2015

Dear Council Member Sigaty,

I write concerning the proposed amendment to remove Phase II of T7107 from the Master Bicycle Plan. At the public hearing on March 21, I testified on behalf of Allview residents who would like to see this pathway built. At that time I had not fully grasped the fact that there was a threat to this path (first revealed to me in a March 18 forward of an email sent to Larry Schoen on March 17). I have not heard of any recent community outreach specifically related to this path and question whether there has been any attempt in the past year to assess views from the community. Since learning of the proposed amendment, I and a handful of neighbors have started gathering indications of support for the path. We are trying to reach out to as many as possible of the 540+ households in the Allview Area Community with a petition. Given the short time window before the vote, it will be difficult to gather many signatures, but we firmly believe there is enough support here to overrule a decision to remove this path from the Bicycle Master Plan at this time.

Never having seen the petition Mr. Markle frequently mentions on which he claims to have signatures of 160 Allview residents opposed to the path, and not being aware of any more recent survey I assume this petition is the same one brandished at a community meeting in March 2013. While I am sympathetic to the objections of some neighbors that having a route near their property could intrude upon their view and privacy, I do not share their fears of more litter, noise, parking problems and crime intruding into the neighborhood. Having ridden most of Columbia pathways for many years, I have seen very little evidence of these problems. Other pathway abutters have expressed hope that they could share this land with others who love the great outdoors.

Mr. Markle and Mr Compson also mention their concern that cyclists and walkers will be swept away by flash floods if this path is built. Since March 2013, they have continued to submit undated photos of a flooded swing set. The fact that the trees in the photos are in full leaf strongly suggest that they must have been taken during or before 2012. I am not aware of any such serious floods in recent years. Most of the property in those photos is owned by Mr. Markle and his neighbor and can be clearly viewed from the bridge that crosses the river on Stevens Forest Rd. A current view from the bridge shows that this carefully manicured property has certainly sustained no serious flooding recently. Data from a river monitor along the route of the path shows that, although the river has gone into the adjacent flood plain an average of 2-3 times a year for the past five years, the flow on these occasions tends to be shallow and of low velocity (<https://bikehoward.files.wordpress.com/2014/12/section-2-existing-conditions-patuxent-branch-trail-extension-feasibility-study-final.pdf>) I and others are more concerned with the daily risks associated with riding and walking on our often steep, winding, roads, while dodging parked cars and traffic. Although I am happy to see increasing numbers of families walking or cycling in the community, Allview is a tough neighborhood in which to learn and practice riding a bicycle. The lack of sidewalks and connection to Columbia pathways leaves little choice other than to put bikes in cars and drive to a safer area. Experienced cyclists and commuters, walkers, runners, dog owners and bird watchers would also find a path by the river to be safer and more pleasant than negotiating our roads. For these reasons I expect that the number of residents in favor of the path may now well outnumber the number opposed.

In summary, I strongly feel that a decision to remove Phase II of T7107 from the Bicycle Master Plan is premature at best and urge you to work to defeat this unfortunate amendment.

Very respectfully,
Sally Ryder







FW: Amendment 1 - Allview residents in support of Phase II of T7107

Sigaty, Mary Kay

Sent: Monday, April 18, 2016 10:29 AM
To: Sayers, Margery
Cc: CouncilRecords
Attachments: MapAllviewoutparcel+Result~1.pdf (1 MB)

CR35-2016

From: onebyke2ryders@gmail.com [mailto:onebyke2ryders@gmail.com]
Sent: Monday, April 04, 2016 8:20 AM
To: Sigaty, Mary Kay
Subject: Fwd: Amendment 1 - Allview residents in support of Phase II of T7107

Subject: RE: Amendment 1 - Allview residents in support of Phase II of T7107

RE: Amendment 1 - Allview residents in support of Phase II of T7107

Dear Council member Sigaty,

Since hearing of the amendment to remove the section of the Patuxent Trail Extension that would run behind Allview Estates from the Bicycle a master Plan, I and a handful of others have begun a survey to to determine the current position of Allview outparcel residents regarding this path. In an attempt to collect unbiased opinions without dividing our community, my procedure has been to go door to door, bearing petitions both for and against the path.

During this limited time, (much of which included Spring Break and conflicted with other commitments), we have been able to contact residents in approximately 60 of the 500+ homes in the outparcel. Of these, 51 households, representing 99 residents, have indicated their support of the path. Many of those folks were enthusiastic and expressed hope that construction could be expedited.

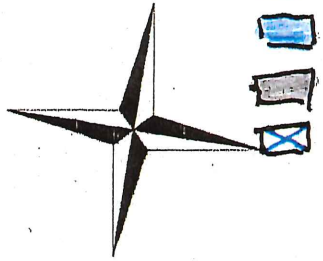
Preliminary results (available to me as of Friday, March 31) are shown in the attached map of the Allview outparcel with a color code showing where we have data indicating whether or not residents support the pathway. Red is used to indicate supporters whom we have been able to reach. Blue indicates where we found (or know to be) residents who oppose the path. Addresses shaded in gray indicate where folks were reached but preferred not to commit themselves to either position. (Scans of the actual survey forms have been sent to Council Member Terrasa.)

I believe that information below will demonstrate that it is not true that Allview residents are united in opposition to the path and is sufficient to prevent removing this portion of the pathway from the Bicycle Master Plan at this time and urge you to vote NO on Amendment 1!.

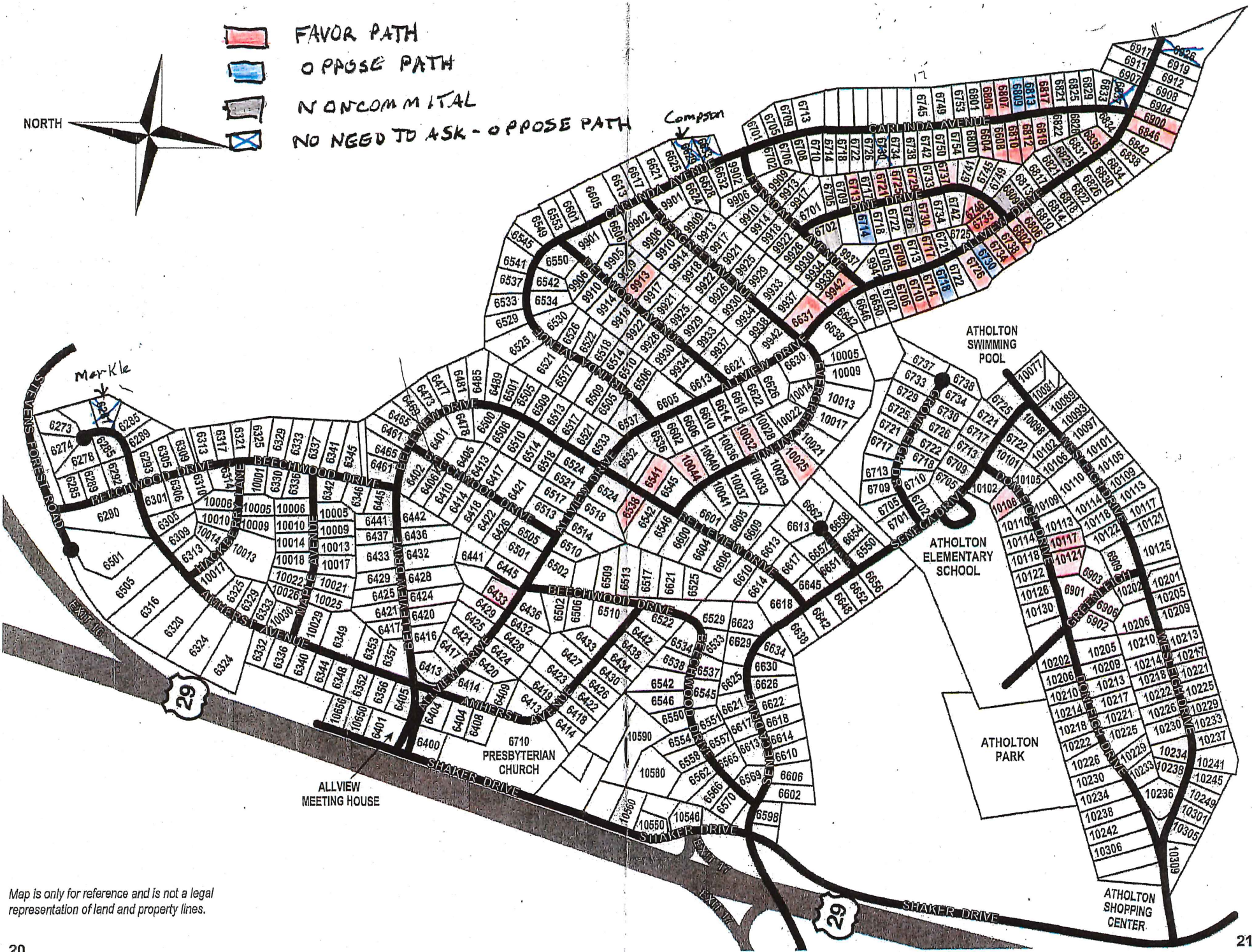
Very respectfully,

Sally Ryder

NORTH



FAVOR PATH
OPPOSE PATH
NONCOMMITAL
NO NEED TO ASK - OPPOSE PATH



Map is only for reference and is not a legal representation of land and property lines.

Bridge Columbia Funding

JCandJC [jillnjerry1@verizon.net]

Sent: Friday, April 15, 2016 12:33 PM

To: CouncilMail

Dear Council,

I'm writing to ask that you please retain the Bridge Columbia funding in the County Executive Kittleman's Capital Budget. Bridge Columbia, project B3863: \$350,000 in FY2017 and \$500,000 in FY2018. As a homeowner and resident of Oakland Mills, I support this project as a critical factor for revitalizing OM and strengthening ties with Town Center.

Thank you for your attention,

Gillian Crane

Bridge Columbia

Evelyn Mogren [calibercarvings@verizon.net]

Sent: Friday, April 15, 2016 12:34 PM

To: CouncilMail

I am soo excited that this project is so close to becoming a reality! Please do not delay the bridge: keep the money in the budget so we can move forward.

Did you know that studies show bicycle and pedestrian traffic improves businesses? I am a living example of this because, I have shopped at Whole Food several times when biking across the bridge but, I pass it right by when in my car.

So let other people have this opportunity and make the bridge a budget priority.

Sincerely,
Evelyn Mogren

Proposed budget - support for Bridge Columbia capital project B3863

alex hekimian [alexhekimian@hotmail.com]

Sent: Wednesday, April 13, 2016 4:25 PM

To: CouncilMail

Dear Members of the Howard County Council,

I join many other residents in supporting capital project funding for Bridge Columbia, in the amounts shown in the County Executive's proposed FY2017 and FY2018 budgets. This is a project that has had a long history of widespread support in Columbia. The time is right to finally move forward with Council approval of this very worthy project.

Sincerely,

Alex Hekimian
9572 Basket Ring Rd.
Columbia, MD 21045

Bridge Columbia

suzanne rosenzweig [suzrosenzweig@gmail.com]

Sent: Wednesday, April 13, 2016 9:17 AM

To: CouncilMail

Please retain the Bridge Columbia funding in the County Executive Kittleman's Capital Budget. this is an important initiative for the health of our communities and the growth of Columbia.

Sincerely,

Suzanne Rosenzweig

KEEP \$ IN PROJECT B386 Bridge Columbia project

James Schatz [jrschat@gmail.com]

Sent: Wednesday, April 13, 2016 8:00 AM

To: CouncilMail

Cc: KATHRYN [jrschat@gmail.com]; Eleanor [emfoschetti@yahoo.com]; Geoff Johnson [gjohnson158@comcast.net]

I am imploring you all as a 35 year resident of Oakland Mills and H.C. to **keep and please retain the Bridge Columbia funding in the County Executive Kittleman's Capitol Budget Bridge Columbia project B3863 .**

Thank you!

Bridge Columbia

Chelle [chellerg@verizon.net]

Sent: Tuesday, April 12, 2016 9:25 AM

To: CouncilMail

I'm writing in support of Bridge Columbia. With all the development in the Town Center, I envision a traffic gridlock. It is therefore critical to enable access to Town Center by means other than by car. Also, just as important, the Village of Oakland Mills needs the boost that this bridge would provide to attract those buyers and renters to the Village who would value this access.

Please retain the funding for this project in the County Executive's Capital Budget.

Thank you,

Rochelle Ginsburg
Oakland Mills

Sent from my iPad

Please support the Bridge Project 3863

Pat Hersey [trishhersey@hotmail.com]

Sent: Monday, April 11, 2016 7:07 PM

To: CouncilMail

Dear Council Members,

I support the recommendation in the proposed Fiscal Year 2017 capital budget to fund the Downtown Columbia-Oakland Mills Connection Improvements (Bridge Project 3863). Please continue to support Bridge Columbia.

Thank you!

Sincerely,

Pat Hersey, Oakland Mill resident since 1990

Sent from my iPad

bridge of Columbia

Liz Smull [lizsmull@gmail.com]

Sent: Friday, April 08, 2016 4:34 PM

To: CouncilMail

To Whom It May Concern,

Please keep the funding for the "Bridge Of Columbia" which will link the Oakland Mills neighborhood to downtown. I work at the Haven and live in Oakland Mills and it would be nice to be able to walk there on nice weather days from our community. I also, teach at HCC and there is never any parking there either. So, this bridge would be a major impact on those of us who live in Oakland Mills and work downtown.

Thank you,

Liz Smull, MS LMT

Testimony re FY17 Budget

Sandy Cederbaum [manager@oaklandmills.org]

Sent: Friday, April 08, 2016 12:49 PM

To: CouncilMail

Attachments: signed testimony bcFY17_Co~1.pdf (52 KB)

The attached has been sent by mail. Thank you all for your continued support of the Bridge Columbia project!

Have a great weekend.

Sandy Cederbaum, Village Manager

Oakland Mills Community Association

The Other Barn ~ 5851 Robert Oliver Place

Columbia, MD 21045

Office: 410-730-4610

fax: 410-730-4620

<http://oaklandmills.org>

NEW EMAIL: manager@oaklandmills.org

<https://www.facebook.com/pages/The-Other-Barn/120935497922232>

<https://www.facebook.com/omvillage>



Oakland Mills Community Association
The Other Barn • 5851 Robert Oliver Place
Columbia, MD 21045
410-730-4610 • oaklandmills.org

April 7, 2016

Howard County Council
3430 Court House Drive
Ellicott City, MD 21045

Dear County Council Members:

The Oakland Mills Community Association is asking you to support the inclusion of funding for Bridge Columbia in the FY 17 Capital Budget. Such funding will continue to move the bridge project forward. The County Council's recent support of the amendment to include Bridge Columbia in the Bike Master Plan demonstrates a strong commitment to the project and acknowledges the positive impact Bridge Columbia will have on the community.

The funds in the FY 17 Budget will move the project forward to the next and very important level. It includes funds for a NEPA Study to evaluate the full range of environmental impacts of a new bridge and its alternatives. As explained in the Cover Letter to the FY17 Budget, funding for Bridge Columbia "is the first step to put the project on the path to being able to receive state and federal funding."

Bridge Columbia will provide an attractive public transit, pedestrian, and bicycle connection between Downtown Columbia and Oakland Mills and other communities east of Route 29. Currently the only means of crossing Route 29 by foot or bike is an aging wire-enclosed structure. A new Bridge crossing would demonstrate the County's commitment to providing a healthy, environmentally friendly, and sustainable alternative to vehicular traffic.

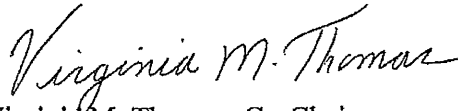
When the Council voted to approve funding for a Feasibility Study to identify a new focal point for our Village Center, the County Council, clearly recognized the critical need for redevelopment in Oakland Mills. As stated in our Village Center Community Plan, Bridge Columbia is an equally important aspect of redevelopment because it capitalizes on our potential as a Gateway to Downtown Columbia.

For many years the Oakland Mills Village Board and the Bridge Columbia Committee have moved this project along at a steady pace through dedication, persistence, and partnership with the County Council, County Executive, and county staff. Continued funding is imperative to maintain the momentum. While we realize the Council receives many requests for funds,

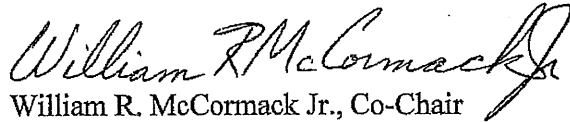
we urge you to retain funding for Bridge Columbia, along with designation as a top transportation priority.

Thank you for your continued support.

Sincerely,



Virginia M. Thomas, Co-Chair
Oakland Mills Board of Directors



William R. McCormack Jr., Co-Chair
Oakland Mills Board of Directors

cc: County Executive Allan Kittleman

Bridge Columbia project B3863

Frank Russell [frankwrussell@gmail.com]

Sent: Friday, April 08, 2016 12:18 PM

To: CouncilMail

Please do not remove the dollars in the budget for the Bridge Columbia Project B3863. The bridge will provide safe travel for our community allowing folks to be able to walk and bicycle to downtown without walking Brokenland Parkway which has no sidewalks. Plus it will revitalize the village and help Oakland Mills properties to hold value. A lot of effort has been put into this project and lots of hope to revitalize our village. Please do not postpone this project.

Thank you,

--

Frank

frankwrussell@gmail.com

410-978-5753

fund the bridge

thepuzzler74@verizon.net

Sent: Thursday, April 07, 2016 6:21 PM

To: CouncilMail

Maintain the bridge funding.

Bridge Columbia funding

Pam Vanghel [pvanghel@gmail.com]

Sent: Thursday, April 07, 2016 6:03 PM

To: CouncilMail

Cc: Kittleman, Allan; Ginny Thomas [cgthomas65@verizon.net]; William.R.McCormack@verizon.net

Dear Howard County Council Members,

I urge you to retain the Bridge Columbia funding in the County Executive's Capital Budget Bridge Columbia (Project B3863). This project is necessary to develop an effective non-auto crossing over US29, linking Blandair Park to downtown Columbia, Howard County Community College, and Howard County General Hospital. Funding includes a National Environmental Policy Act (NEPA) study to evaluate the full range of environmental impacts of a new bridge and its alternatives. The study is the first step to put the bridge project on the path to receive state and federal funding. The yearly allocation is \$350,000 allocated in FY2017 for the NEPA study and \$500,000 in FY2018 to begin planning implementation of the NEPA study outcome.

I cannot stress to you the urgent need for more non-auto connections from east Columbia to downtown. As I drive on Broken Land Parkway from my home in Oakland Mills to downtown Columbia, I frequently see cyclists and even occasional walkers in the traffic lanes of Broken Land at all hours of the day and night. For those of you you not familiar with Broken Land Parkway, it is a four-lane connector from east Columbia to downtown. Its posted speed limit is 45 MPH, but traffic probably moves at 60 MPH. Thankfully, most walkers stay in the median, but even that is not safe - at some point, they must cross traffic lanes where drivers are not expecting them. There is no really no provision for walkers for walkers along Broken Land. Anything that will provide an alternative to Broken Land for cyclists and walkers should be a high priority for the Council. Please give Bridge Columbia your strongest support.

Thank you,

Pam Vanghel
9490 Battler Court
Columbia, MD 21045

Bridge

mbedolla@verizon.net

Sent: Thursday, April 07, 2016 3:15 PM

To: CouncilMail

Please keep funding in the budget for the study on a bridge over rt 29, B3863

Marcelino Bedolla

Support Funding for Bridge Columbia Project B3863

Joan Aron [joanaron@ymail.com]

Sent: Thursday, April 07, 2016 2:27 PM

To: CouncilMail

To: Howard County Council

From: Joan L. Aron, 5457 Marsh Hawk Way, Columbia, Maryland 21045

Date: April 7, 2016

Please support the funding for Bridge Columbia Project B386 in the County Executive's Capital Budget. The amount in the budget is \$350,000 in FY 2017 and \$500,000 in FY 2018.

Thank you.

Funding for Bridge

Gwen Martinsen [gmartins19@verizon.net]

Sent: Thursday, April 07, 2016 1:06 PM

To: CouncilMail

I am a resident of Oakland Mills and am not in favor of continuing funding for Bridge Columbia Columbia project B3863, \$350,000 in FY2017 and \$500,000 in FY2018. I believe the funds for the bridge could be used in other ways that would be more beneficial to our community.
Gwen L. Martinsen, Ph.D.

retain the Bridge Columbia funding

Dot Keczmerski [dkeczmerski16@verizon.net]

Sent: Thursday, April 07, 2016 12:19 PM

To: CouncilMail

I am writing to request that the council retain the Bridge Columbia funding in the County Executive's Capital Budget. Bridge Columbia, project B3863, has \$350,000 in FY2017 and \$500,000 in FY2018.

It is a project to provide a feasibility study, design and construction of enhancements to existing and potential future connections over US29. This study is necessary especially given the redevelopment plans for Downtown Columbia and planned multimodal path linking Howard County General Hospital and Howard Community College through Downtown over US29 to Blandair Park. I feel strongly that this project is necessary to develop an effective crossing over US29.

Sincerely,

Dorothy Keczmerski

Bridge Columbia

Joe Phaneuf [joe@hpcareer.net]

Sent: Thursday, April 07, 2016 12:04 PM

To: CouncilMail

Please retain the allotted funding in the County budget for the bridge project.
This is vital to the vitality and longevity of Oakland Mills Village and residents.

Thank you,

Joe Phaneuf
Holly Court Board of Directors
President

--

Joseph T Phaneuf, MS, CFO

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Contact Me [LinkedIn](#)

B3863

CeCe McCullough [cecemccullough@comcast.net]

Sent: Thursday, April 07, 2016 11:35 AM

To: CouncilMail

Attention : Howard County Council members

I strongly urge you to pass the above bill number referenced-Bridge Columbia. The bridge will keep the city connected making for easy access to all facilities on both sides of Columbia. .In addition , the south end entrance leading to Town Center needs to be attractive and inviting.

Thank you

CeCe McCullough, Realtor

Weichert Realtors, New Colony

6925 Oakland Mills Rd. Ste.A

Columbia , MD 21045

cecemccullough@gmail.com

"I Love Referrals" and am happy to assist sellers,buyers and renters with all real estate needs.

(410)294-1582

Please retain funding for Bridge Columbia Project

My Gmail [stephaniemichellereid@gmail.com]

Sent: Thursday, April 07, 2016 11:22 AM

To: CouncilMail

Greetings!!!

I am just writing to document my support for the Bridge Columbia Project. I am a resident of Oakland Mills and feel that the redevelopment of the bridge connecting Oakland Mills with Downtown Columbia is vital to the welfare of our village and surrounding villages. Please make sure to retain full funding for this project in the County Executive's Capital Budget for FY2017 and FY2018.

Thank you for your service to our county!!!

Sincerely,
Stephanie Reid
9540 Wandering Way

Sent from my iPhone

Bridge Columbia project

Sheila Robinson [sheila_robinson@verizon.net]

Sent: Thursday, April 07, 2016 11:12 AM

To: CouncilMail

Dear all Council members,

I urge you to please retain the Bridge Columbia funding in the County Executive's Capital Budget. Bridge Columbia, project B3863, has \$350,000 in FY2017 and \$500,000 in FY2018.

I hope to see, in my lifetime, construction of enhancements to existing and potential future connections over US29 from the Oakland Mills/Stevens Forest area.

Yours truly,
Sheila Robinson
9430 Wandering Way
Columbia, MD 21045

Bridge Columbia

H. Susie Coddington [susiecoddington@verizon.net]

Sent: Thursday, April 07, 2016 10:56 AM

To: CouncilMail

Would you please retain the funding for the Bridge Columbia.

Thank you

~~~~~  
H. Susie Coddington, Ph.D.  
Coddington Learning Co.  
Coaching, Consulting, Training, & Facilitation  
443-812-2441

learning never ends....

## **Bridge Columbia**

Charlie Bailey [cbailey9598@gmail.com]

**Sent:** Thursday, April 07, 2016 10:46 AM

**To:** CouncilMail

Dear County Council Members,

I am writing relative to the Bridge Columbia project included in next years County budget. I am a resident of Oakland Mills (OM) and am all for maximizing connections between OM and Town Center. However, I do not fundamentally understand the rationale behind the Bridge Columbia initiative. The master plan for Town Center (TC) indicates a potential new interchange on US 29 between Little Patuxent Parkway and Broken Land Parkway providing additional access to TC and potentially OM. It would seem to me to be prudent to incorporate any new pedestrian and/or transit access between OM and TC with that improvement. I don't understand why we would spend the kind of money that will be required for a stand-alone Bridge Columbia project and then come back and build a grade separated vehicular interchange in basically the same location. They should be incorporated into one project and designed as one.

Sincerely,

Charlie Bailey  
Oakland Mills resident

## **Bridge Study and Construction**

DOHERTY, DENNIS L. [DDOHERTY@hanover.com]

**Sent:** Thursday, April 07, 2016 10:43 AM

**To:** CouncilMail

Greetings:

This email is my support to immediately proceed with the funding of the necessary studies and the ultimate construction of the bridge in Oak Mills. If not, it would be par for the course that our community is over-looked compared to other areas in the county.

Thanks

Dennis. L. Doherty

5970 Camelback Lane

Columbia

This e-mail, including attachments, is intended for the exclusive use of the addressee and may contain proprietary, confidential or privileged information. If you are not the intended recipient, any dissemination, use, distribution or copying is strictly prohibited. If you have received this e-mail in error, please notify me via return e-mail and permanently delete the original and destroy all copies.



Our budget also includes an increase of \$25 per credit hour for part-time faculty, which marks the fourth part-time faculty salary increase in a row. Our rate will become \$745 per credit hour, which is still below the rate of \$765 per credit hour for our partner institution at the Laurel College Center, Prince George's Community College.

Our operating budget request calls for 11.76 new positions, with some going to our new building, as well as four full-time faculty positions to improve our full-time/part-time faculty ratio, which at 39 percent full time last fall, is below the state-mandated ratio of 50/50.

With students increasingly concerned about the cost of college, we have built a budget request that keeps tuition at a \$2 per credit hour increase. Tuition increases are necessary to close the funding gap between our original request for a ~~9.5~~<sup>operating</sup> percent budget increase and the county executive's recommendation for a four-percent increase. Increasing tuition is always a difficult decision, but funding has not kept pace with our student and service needs. We believe the proposed tuition increase will keep the college the most affordable education option available for Howard County residents seeking to start, advance, or change their careers.

Thank you for your time tonight and for the county's <sup>council's</sup> support of our students and employees.

On behalf of our students and all those in Howard County who depend on us to provide quality education, please support the County Executive's budget recommendation for a

four-percent increase in operating funding. An investment in Howard Community College is an investment in the current and future workforce of Howard County.

Thank you.



10901 Little Patuxent Parkway  
Columbia, MD 21044-3197  
443-518-1000  
MD Relay 711  
[www.howardcc.edu](http://www.howardcc.edu)

**Edmund S. Coale, III**

Chair, Howard Community College Board of Trustees  
Testimony for Howard County Council Budget Hearing  
April 25, 2016

Good evening, members of the Howard County Council. Thank you for this opportunity to speak tonight on behalf of the students, faculty, and staff of Howard Community College. I am Skip Coale, a Highland resident, and chair of the college's board of trustees.

The board of trustees appreciates the support you and the County Council have shown to the college, which has helped the college build a well-educated and well-trained workforce. I honestly believe that your investment in Howard Community College, *our community college*, is the best investment you can make.

- The college is preparing students for middle-skill jobs, which require a postsecondary education, but not a bachelor's degree. These jobs are flourishing in the new economy.
- And the college is educating students for those careers that require a bachelor's degree by offering the affordable first two years of a four-year degree.

- The college also is training residents who need an additional credential to change jobs or to start a new career.
- The college is working hand-in-hand with local employers to offer courses and training at their businesses, contributing to the success of the companies and their employees.

To continue to serve our county, the college must have your investment in our operational funding to build the workforce of the future and your investment in our infrastructure to educate and train students for high-demand careers.

We ask for the County Council's support on the following recommendations by the County Executive:

- \$10.3 million in county funding to complete construction of the science, engineering, and technology building, which would match state funding and ensure students receive the education needed to meet growing workforce demand for science, engineering, and cybersecurity professionals.
- \$2.2 million for much-needed systematic renovation funding to fix deferred maintenance projects, enhance campus security systems, replace mechanical systems, and upgrade technology.

We need your investment in our facilities to continue to provide the best and most affordable higher education option for Howard County residents and families.

Thank you for supporting Howard Community College and for building a stronger Howard County. Thank you for your time this evening.



10901 Little Patuxent Parkway  
Columbia, MD 21044-3197  
443-518-1000  
MD Relay 711  
[www.howardcc.edu](http://www.howardcc.edu)

**Stephen Lawton**

Student, Howard Community College  
Testimony for Howard County Council Budget Hearing  
April 25, 2016

Hello, I am Stephen Lawton, a resident of Columbia and a Howard Community College student.

I've lived in Howard County for eight years and started at the college last fall.

My testimony actually starts with my sister, Brianna. She testified before you in May of last year. Let me remind you of her story... She graduated from Long Reach High School in 2013 and went directly to the University of Delaware with a merit scholarship to become a Blue Hen. Even though she prospered academically, her scholarship ran out after a year, and the cost of tuition caught up with her. You cannot pay your college bills with knowledge. You need money, and my family couldn't afford the high tuition.

Making the decision to pull my sister out of the University of Delaware was heart-wrenching for my parents. Rather than end her academic career, my sister and parents decided to move forward and she applied to Howard Community College.

Living in Howard County I had heard about the college and its reputation, but it wasn't until my sister attended that I understood its quality. She saved money on tuition and travel expenses, and then graduated last year from HCC with enough money to cover her final two years at Morgan State University.

Watching my sister and her experience, I decided that I should follow in her footsteps and attend HCC. I knew the tuition was affordable, and I would get a very good education.

When I walked in the door, my high school grades and SAT scores were not up to par with what I thought they should be. I realized I needed additional support and classes to prepare for college-level work, and HCC provided a way for me to take those classes at traditional times but also during semester breaks.

I also had the Howard PRIDE program and its mentoring, as well as tutors through the Learning Assistance Center, that provided essential tools I needed to excel academically. Taking advantage of classes during breaks and all the support services, I am now back on track and now have a 3.8 grade point average.

But I recognize that grades aren't everything, the opportunity to sit in classes and learn is what benefits students when they graduate and start working. College teaches you to stay motivated and work toward your goal.

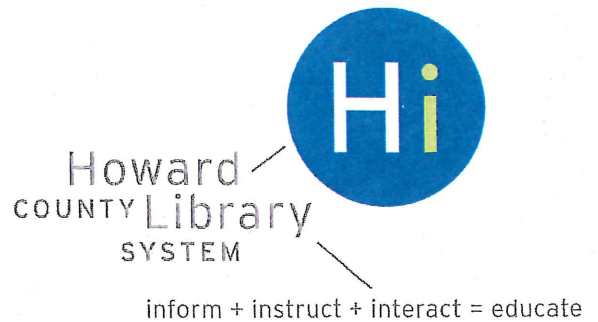
In the end, the essence of a community college is to help the community in which you live. When you support Howard Community College, you support *your* community.

Howard Community College has given me the opportunity to have a strong foundation in education and the possibility to transfer at the same time as my peers. I plan to attend the University of Maryland to study electrical engineering in the fall of 2017.

Knowing that I overcame my own educational challenges, I am confident that every student – no matter their educational background – can succeed at Howard Community College.

**Howard County Council's Budget Hearing**  
April 25, 2016

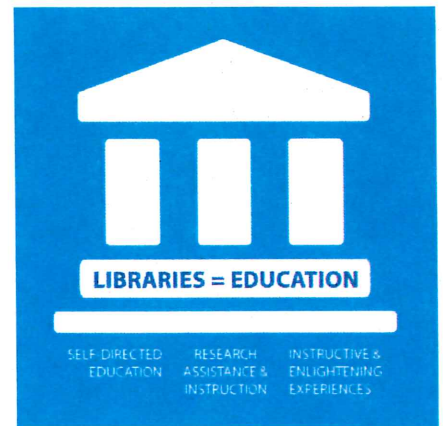
**Testimony in support of Howard County Library System**  
*Valerie J. Gross*  
*President & CEO, Howard County Library System*



Good evening. I am Valerie Gross, President & CEO of Howard County Library System. Thank you for the opportunity to testify on behalf of Howard County's 300,000 residents, who—like you—place a high priority on education. I will speak to our operating budget while our Board Chair will address capital budget needs.

First, we express our gratitude. We credit you for our continued distinguished status as a model 21<sup>st</sup> century educational institution. Thank you for recognizing that a strong investment in *public education for everyone* is a strong investment in our community's future.

We appreciate that the County Executive's proposed FY 17 Operating Budget includes a 3.7 percent increase in County funding. Our commitment to you and to this community is to deliver the best curriculum possible with the funding we receive under each of our Three Pillars: Self-Directed Education, Research Assistance & Instruction, and Instructive & Enlightening Experiences.



Our statistics continue to astound. Students of all ages visited our six branches **3 million times** last year to borrow **7.3 million items**—the highest borrowing per capita in the state and among the highest in the country. They also received expert research assistance **2 million times**, and attended our award-winning classes and events **306,000 times** – a *16 percent increase* over the previous year – classes like Squishy Science and Edzoocation for preschoolers; HiTech and Homework Clubs for teens; and HCLS Project Literacy, our adult basic education initiative where our instructors teach 400 students English and basic math, and prepare them to pass the U.S. citizenship test or to graduate with a GED.

A few concluding highlights, we thank our A+ Partners for collaborating with us to present the HCLS Spelling Bee and its BumbleBee companion. Some 500 fourth and fifth graders have enrolled in the Rube Goldberg Challenge (the assignment this year is to build a wacky machine that erases a whiteboard). And, as a number of you recently experienced, Battle of the Books comprised 288 teams this year (that's nearly 1,500 students—or 40 percent of all Howard County fifth graders!). Taking a 50-question exam on 15 pre-assigned books, students had a great time competing for best score, best costume, best team name, best team spirit, and best civility. Best of all, they improved their reading, leadership, and teamwork skills.

Education is more important than ever in this knowledge-based economy. Howard County Library System represents less than two percent of the County's budget—a *smart* investment for a great return.

We urge you to fully fund the County Executive's proposed FY 17 Operating Budget for the Library System, and also his proposed Capital Budget. Thank you for your trust in us, and for the many ways you demonstrate your support. We look forward to providing you with more details at our work session.

Respectfully submitted,

Sincerely,

A handwritten signature in black ink that reads 'Valerie J. Gross'.

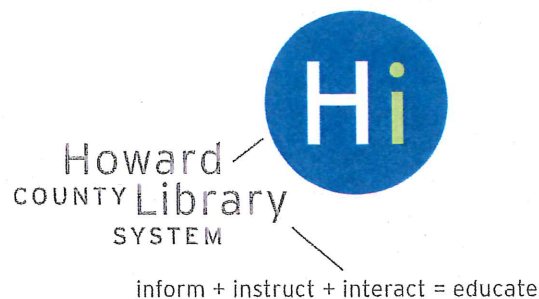
Valerie J. Gross



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**Testimony in support of Howard County Library System**

Ankur (Andy) P. Dalal  
Chair, HCLS Board of Trustees



Good evening. I am Andy Dalal, Chair of the Howard County Library System Board of Trustees. On behalf of the Board, thank you for the opportunity to testify in support of HCLS—and also for participating in our epic Battle of the Books.

As strong advocates, you know the ways education promotes economic development, and contributes to our County's reputation for excellence. The Board is proud that Howard County Library System continues to receive accolades for its mission to deliver high-quality public education for all.

For the fifth consecutive year, HCLS was designated a "Star" library system by the national publication *Library Journal*. We again earned **five stars**—the only library system in Maryland to do so. We hope you take particular pride that we are also ranked as one of the *top five most cost-effective library operations* in the country.

The County Executive's proposed FY 17 Capital Budget totals **\$3.96M** and includes the funds needed to complete renovations and upgrades to the **Central** and **East Columbia** branches.

- At the **Central Branch**, that means an expanded children's classroom, a STEM classroom, and more space for HCLS Project Literacy to accommodate adult students currently on a waiting list. Renovations are currently underway, and we look forward to the branch's re-opening later this summer.
- For the **East Columbia Branch**, renovations will double the number of quiet study rooms, triple meeting room space, and create a new teen center for students to conduct research, complete homework assignments, and work on school projects. This center will house *Teen Time* and *HiTech* classrooms, as well as a *Student Design Center*, complete with work counters and supplies where students can collaborate on assignments and projects.
- Also included are funds to complete a 35,000 square foot **Elkridge Branch + DIY Education Center**. This state-of-the-art venue will serve as an educational hub for students of all ages – with expanded collection and classroom space. The DIY Education Center will include a DIY collection (such as tools for gardening and bicycle repair kits), and a Design Institute with classes for all ages (like "Birdhouse Building," and "It's a Fine Line: Caulking 101"). *We hope to see you at the groundbreaking on Monday, May 16!*

We are especially pleased that funds are included to provide temporary venues for both the East Columbia and Elkridge branches while they are closed for construction.

These investments will continue to remedy our space deficits based on Howard's growing population, and will further elevate the County's signature education brand.

Please consider fully funding the County Executive's Operating and Capital budgets. Thank you for the many ways you demonstrate your support.

Respectfully submitted,

Ankur (Andy) P. Dalal

Testimony to the Howard County Council  
Daniel Mackey - 4/25/2016

Members of the County Council and citizens of Howard County, my name is Danny Mackey, a graduate of Wilde Lake High School and college senior at the University of Maryland.

I came up from College Park this evening because I think it's important for me to voice support for the County Executive's proposed budget that fully funds teacher salary increases, the county's Special Education program, and accommodates our growing population with 56 new teacher positions.

Our Board of Education has become financially irresponsible – requesting an increase in spending of \$60 million when the County's overall projected revenue increase is around \$30 million dollars is just one example. Despite the County Executive making it clear that top priorities are funded in this budget, last week the Board discussed possible savings in furlough days and class size increases in a maneuver of sheer political posturing.

This year's budget included a line item of \$310,000 for “production personnel, on-camera talent, voice-over specialists, and cable television technicians/engineers.” This same line item received \$18,800 just two years ago in 2014, an increase of \$291,000 over two years. Discussions about budget cuts should start in line items like this, not at the confluence of dollars and classrooms.

You are all familiar with the lack of accountability at the Board of Education; you've explored taking action as a body to make up for that very issue. It is safe to assume that the lack of accountability doesn't end with building maintenance.

Last week a Board of Education member boldly claimed that the County Executive does not care about the achievement gap. The original budget submitted by the HCPSS ~~buries~~<sup>includes</sup> a step toward a 7 school expansion of the Elementary School Model via world language, reducing the amount of time available for arts education, a subject that has been proven to help close the achievement gap. We need more data on the Elementary Model before we can draw conclusions about its effect on minority students, but we know arts education is important in the effort to empower all students to have a bright future.

I know that the Board Member I am speaking about cares deeply about closing this achievement gap, it is a problem that continues to plague this County, but to invoke the issue in an attempt to disparage this budget is disgraceful. I know all five of you, all seven Board of Education Members, the County Executive, and the people of Howard County care about closing this gap, which is why new teacher positions are accommodated for in this budget.

The Board is hoping that attempts at criticizing the County Executive's priorities will exacerbate your party affiliations to play you against the County Executive and allow the Board to continue in their present ways. I know that you can work in a bipartisan fashion for the students of Howard County. Funding the budget as is will be a serious wake up call to the Board of Education that they need to start spending taxpayer dollars in a more responsible manner.

Don't let the Superintendent and Board chair invoke scary terminology about increasing class sizes to pit you against the County Executive and drive you to take drastic measures. There is no reason for you and the County Executive to work against each other on this measure.

An increase in spending of \$18 million, which is what the County Executive's budget includes, is by no means a cut to education. Further, this budget is an increase of \$36 million over actual figures from fiscal year 2016. Please pass the County Executive's education budget as is and work with the Board of Education to find responsible ways to reduce spending on Route 108.

Thank you very much.

Good Evening County Council Members,

First, let me thank County Executive Kittleman for stating that his budget is intended to fully fund negotiated employee raises, special education, and the addition of 56 new positions. However, here comes the awkward part, the elephant in the room so to speak...

Last Thursday, the Board of Education and Superintendent discussed a list of cuts they may consider due to lack of full funding. The budget director stated repeatedly that these items are not recommendations, nor is the list exhaustive, but it included such things as: employee raises, up to 3 furlough days, cuts to benefits, and class size increases of up to 3 students per class.

What was not mentioned was that students have already experienced increases in class size this year, with more projected for next year, as the BoE has allowed average class sizes to increase up to 5 students beyond the posted class size goals. This means that Kindergarten classes- TODAY - can be as large as 27 children; First and Second grade can be as large as 24; and intermediate and secondary can go up to an average of 30-33 per class, respectively,--- and they ARE at those numbers in many cases. I sat with a student at Waverly Elementary last week as he told BoE members how the 30 students currently in his class affected both he and his classmates. What will it be like if his class goes to 31 or 33 next year?! And remember, this is after paraprofessional support staff has decreased.

I know the County Council shares a common voice, one that wants the best for our school system. I have attached pertinent data from the FY15 HCPSS CAFR as well as trend data from both HCPSS and County spending to help you on this exploration.

Thank you for your time,

Colleen Morris

| <b>General Fund Balance</b>                                                                                                                                    |       |      |                           |            |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|------|---------------------------|------------|
| The unassigned fund balance is excess funding available for future use—either for so-called one-time expenses or as revenue to fund a future operating budget. |       |      |                           |            |
| 2012                                                                                                                                                           | 2013  | 2014 | 2015                      | 2016       |
| 8.9M                                                                                                                                                           | 15.6M | 9.8M | Est. 4.2M<br>Actual 15.5M | Prop. 6.8M |

|                                                 | FY11               | FY12                | FY13               | FY14               | FY15               |
|-------------------------------------------------|--------------------|---------------------|--------------------|--------------------|--------------------|
| Non-Spendable                                   | \$1,365,499        | \$1,584,996         | \$1,473,402        | \$837,845          | \$954,909          |
| Assigned                                        | \$7,917,525        | \$15,213,370        | \$6,409,992        | \$5,362,344        | \$8,420,882        |
| <i>Fund Balance Reserve<sup>1</sup></i>         | <i>\$1,688,370</i> | <i>\$1,759,000</i>  | <i>\$1,743,000</i> | <i>\$0</i>         | <i>\$0</i>         |
| <i>Encumbrances</i>                             | <i>\$6,229,155</i> | <i>\$13,454,370</i> | <i>\$4,666,992</i> | <i>\$5,362,344</i> | <i>\$5,420,882</i> |
| <i>Subsequent Year's Budget Appropriations*</i> | <i>\$0</i>         | <i>\$0</i>          | <i>\$0</i>         | <i>\$0</i>         | <i>\$3,000,000</i> |
| Unassigned                                      | \$7,426,366        | \$8,885,132         | \$15,612,880       | \$9,754,563        | \$6,100,495        |
| General Fund - Overall Fund Balance             | \$16,709,390       | \$25,683,498        | \$23,496,274       | \$15,954,752       | \$15,476,286       |

\*These funds previously were included in the "unassigned" classification.

<sup>1</sup> In past years the school system had within the General Fund balance figures a small fund balance reserve equal to about 0.25% of the budget. The school system eliminated this reserve in FY14, citing a change in Governmental Accounting Standards Board requirements.

*If you add the FY15 "Subsequent Year's Budget Appropriations" (\$3,000,000) to the "Unassigned" (\$6,100,495) the total would be \$9,100,495 or 60% of the Overall Fund Balance, which brings it more in line with the FY13 and FY14 percentages of funds classified as unassigned fund balances.*

*This new sub-classification seems to indicate the school system has allocated this amount to fund items in the FY16 budget and not rolled over to FY17 and beyond.*

*It would be helpful to know why this line item has been added and if for previous fiscal years, a predetermined amount was set aside (and in which fund balance category) by the school system for use in the subsequent year's budget appropriations.*

Other sources of revenues include Fund Balances in other areas of the budget:

- Health and Dental Fund Balance
- Printing and Duplicating Fund Balance
- Workers Compensation Fund Balance
- Food Services Fund Balance
- Data Processing Fund Balance

Note: There is no legal requirement to maintain any fund balance

| <b>Health Fund- Ending Fund Balance:</b> |                                  |                                      |
|------------------------------------------|----------------------------------|--------------------------------------|
|                                          | Budget                           | Actual                               |
| Fiscal 2011                              | \$0                              | \$21,642,934                         |
| Fiscal 2012                              | \$166,640                        | \$16,342,109                         |
| Fiscal 2013                              | \$3,864,674                      | \$12,527,992                         |
| Fiscal 2014                              | \$(-9,635,526)                   | \$13,031,658                         |
| Fiscal 2015                              | \$(-1,169,728)                   | Est. \$4,057,134<br>Actual 1,605,375 |
| Fiscal 2016                              | Prop. \$209,689<br>Est. \$(-15M) |                                      |

In FY14, the school system transferred \$4 million from the General Fund Undesignated fund balance to Fixed Charges to reduce the anticipated Health Fund deficit of \$9,635,526 that was projected in the Approved FY14 Operating Budget. The funding was available due to the unexpended amount (\$25,683,498) remaining in the General Fund unassigned fund balance at the end of FY12. However, as shown on page 6, the anticipated fund balance deficit of the Health and Dental Fund did not materialize. Instead, the FY14 fund balance of the Health and Dental Fund was \$13,031,657. Instead of reducing an anticipated deficit in the fund balance of the Health and Dental Fund, an additional \$4 million was added to the fund balance of the Health and Dental Fund.

Maintaining a high fund balance in the Health and Dental Fund, frees up funds from the General Fund that would have been needed to cover Health and Dental Fund expenses. Once the funds are classified as Health and Dental funds, they cannot be transferred back to the General Fund and can no longer be used as a revenue source for the General Fund.

However, the Approved FY16 Operating Budget includes, as a source of funds, a fund balance amount of \$5,347,445 as a source of revenue (which seems to have disappeared)

| <b>Printing and Duplicating Fund Balance:</b> |           |             |
|-----------------------------------------------|-----------|-------------|
|                                               | Budget    | Actual      |
| Fiscal 2011                                   | \$165,382 | \$658,398   |
| Fiscal 2012                                   | \$708,168 | \$908,915   |
| Fiscal 2013                                   | \$954,315 | \$1,296,795 |
| Fiscal 2014                                   | \$321,335 | \$1,068,397 |
| Fiscal 2015                                   | \$57,405  | \$782,661   |
| Fiscal 2016                                   | \$138,554 |             |

The Print Services Fund charges other programs for services. The fund balance could be used to offset those charges.

| <b>Data Processing/Information and Network Technology Services Fund Balance:</b> |             |             |
|----------------------------------------------------------------------------------|-------------|-------------|
|                                                                                  | Budget      | Actual      |
| Fiscal 2011                                                                      | \$60,655    | \$1,110,734 |
| Fiscal 2012                                                                      | \$408,593   | \$1,837,000 |
| Fiscal 2013                                                                      | \$1,287,134 | \$3,154,562 |
| Fiscal 2014                                                                      | \$735,491   | \$2,735,000 |
| Fiscal 2015                                                                      | \$78,962    | \$2,784,947 |
| Fiscal 2016                                                                      | \$698,000   |             |

\*\* In FY15, Networks and Technology (Program 7701), a General Fund program was integrated into the Information Management Fund (Program 9714) to form the Information and Network Technology Services Fund.

| <b>Workers Compensation Fund Balance:</b> |           |             |
|-------------------------------------------|-----------|-------------|
|                                           | Budget    | Actual      |
| Fiscal 2011                               | \$376,600 | \$1,089,329 |
| Fiscal 2012                               | \$132,432 | \$1,211,539 |
| Fiscal 2013                               | \$162,083 | \$485,428   |
| Fiscal 2014                               | -\$64,942 | \$748,852   |
| Fiscal 2015                               | \$19,868  | \$1,695,092 |
| Fiscal 2016                               | \$719,665 |             |

| <b>Food Services Fund Balance:</b> |             |                                    |
|------------------------------------|-------------|------------------------------------|
|                                    | Budget      | Actual                             |
| Fiscal 2011                        | \$1,113,065 | \$2,827,000                        |
| Fiscal 2012                        | \$2,858,014 | \$2,939,682                        |
| Fiscal 2013                        | \$2,161,134 | \$2,674,160                        |
| Fiscal 2014                        | \$1,464,392 | \$1,761,871                        |
| Fiscal 2015                        | \$1,070,030 | EST. \$903,411<br>Actual \$786,090 |
| Fiscal 2016                        | \$515,166   |                                    |

## County Council Budget

|                        | FY12        | FY13                 | FY14                 | FY15                 |
|------------------------|-------------|----------------------|----------------------|----------------------|
| County Council Budget  | 836,987,749 | 898,680,542          | 969,839,219          | 1,027,550,315        |
| HCPSS Portion          | 467,617,041 | \$482,384,818        | 497,485,719          | \$530,439,861        |
| % of the Budget        | 55.87%      | 53.68%               | 51.29%               | 51.62%               |
| CC budget increase     |             | 12/13-<br>61,692,793 | 13/14-<br>71,158,677 | 14/15-<br>57,711,096 |
| HCPSS increase from CC |             | 12/13-<br>14,767,777 | 13/14-<br>15,100,901 | 14/15-<br>32,954,142 |

From Fy12- FY15, the Board has received an additional-62,822,820 while the County's revenues increased 190,562,566. Therefore, the school system received 33% of the new revenues during this time period. Although I do not have the numbers for FY16, since the County did not give a large amount of funds to the HCPSS, the percentage could not have reached the 58-59% I have been hearing (unless debt was added back in). The large increase from FY14 to FY15 only brought the % up slightly.

The following pages show how these numbers were calculated.



## Looking fairly

The County budget, in some locations, shows the cost of debt service and OPEB as part of the budgets for the school system and the community college. But the County budget does not allocate and add debt service and OPEB to other the budgets for other agencies.

For example:

- The 2013 General Fund budget for the Police Department is shown as \$87.8 million. This does *not* include the cost of any Police-related capital project debt service (if any) or OPEB for Police employees (if any).
- The 2013 General Fund budget for the Community College is shown as \$32.9 million, but this *includes* \$5.7 million in debt and \$0.1 million in OPEB related to HCC.

This practice skews the budget to make education agencies (HCPSS and HCC) appear larger, and non-education agencies smaller. To eliminate this effect, we have attempted to move all debt and OPEB to a single line each for all agencies.

| General Fund    | 12 actual<br>viewed fairly | 13 apv viewed<br>fairly | 14 request         | 14 proposed        | difference 2013 vs 2014 |             |
|-----------------|----------------------------|-------------------------|--------------------|--------------------|-------------------------|-------------|
| HCPSS *         | 467,617,041                | 482,384,818             | 507,162,719        | 497,485,719        | 15,100,901              | 3.1%        |
| HCC *           | 25,951,335                 | 27,093,286              | 29,531,683         | 29,131,683         | 2,038,397               | 7.5%        |
| Library         | 16,345,254                 | 16,961,218              | 17,669,240         | 17,676,124         | 714,906                 | 4.2%        |
| Police          | 81,894,040                 | 87,844,101              | 93,897,571         | 96,614,674         | 8,770,573               | 10.0%       |
| Jail            | 14,236,086                 | 14,801,472              | 15,273,082         | 15,621,589         | 820,117                 | 5.5%        |
| DPZ             | 6,065,534                  | 6,586,654               | 6,922,765          | 6,949,393          | 362,739                 | 5.5%        |
| DPW             | 43,022,681                 | 44,312,146              | 45,899,089         | 44,499,237         | 187,091                 | 0.4%        |
| DILP            | 6,338,093                  | 6,678,102               | 7,151,640          | 6,986,691          | 308,589                 | 4.6%        |
| Soil            | 561,508                    | 603,728                 | 621,153            | 629,127            | 25,399                  | 4.2%        |
| R&P             | 14,239,235                 | 15,290,660              | 17,476,916         | 17,046,021         | 1,755,361               | 11.5%       |
| Citizen         | 7,786,053                  | 8,562,558               | 9,256,619          | 9,463,958          | 901,400                 | 10.5%       |
| Transport       | 7,232,968                  | 7,477,078               | 7,687,517          | 7,715,078          | 238,000                 | 3.2%        |
| Health          | 0                          | 9,396,443               | 8,893,379          | 9,084,838          | (311,605)               | (3.3%)      |
| Mental          | 350,000                    | 350,000                 | 350,000            | 400,000            | 50,000                  | 14.3%       |
| DSS             | 485,075                    | 530,663                 | 531,779            | 532,589            | 1,926                   | 0.4%        |
| Extension       | 407,271                    | 446,492                 | 450,413            | 450,011            | 3,519                   | 0.8%        |
| Comm Partner    | 6,828,424                  | 7,279,776               | 7,796,573          | 8,096,574          | 816,798                 | 11.2%       |
| Council         | 3,070,108                  | 3,463,852               | 3,710,151          | 3,702,229          | 238,377                 | 6.9%        |
| Circuit Court   | 2,464,979                  | 2,478,057               | 2,602,490          | 2,521,224          | 43,167                  | 1.7%        |
| Orphans         | 48,496                     | 49,946                  | 49,737             | 56,885             | 6,939                   | 13.9%       |
| State Atty      | 6,749,720                  | 6,977,274               | 7,237,143          | 7,358,404          | 381,130                 | 5.5%        |
| Sheriff         | 6,173,584                  | 6,611,287               | 7,193,388          | 6,947,419          | 336,132                 | 5.1%        |
| Elections       | 2,260,854                  | 2,536,826               | 2,583,015          | 2,611,739          | 74,913                  | 3.0%        |
| Executive       | 1,040,554                  | 1,087,841               | 1,105,552          | 1,121,974          | 34,133                  | 3.1%        |
| Co. Admin.      | 8,442,637                  | 9,400,852               | 10,166,943         | 9,652,077          | 251,225                 | 2.7%        |
| Finance         | 6,063,550                  | 6,682,788               | 7,320,900          | 7,408,708          | 725,920                 | 10.9%       |
| Law             | 3,257,607                  | 3,390,778               | 3,560,641          | 3,566,274          | 175,496                 | 5.2%        |
| Econ. Dev.      | 1,669,661                  | 1,829,661               | 69,013             | 2,113,810          | 284,149                 | 15.5%       |
| Tech. Comm      | 235,839                    | 365,220                 | 237,779            | 235,846            | (129,374)               | (35.4%)     |
| Debt *          | 91,025,459                 | 90,070,080              | 97,087,324         | 97,087,324         | 7,017,244               | 7.8%        |
| PayGo Operating | 5,124,103                  | 22,693,849              | 0                  | 13,965,000         | (8,728,849)             | (38.5%)     |
| PayGo Capital   |                            |                         | 0                  | 24,960,000         | 24,960,000              |             |
| Contingency     |                            | 1,700,000               | 1,700,000          | 2,000,000          | 300,000                 | 17.6%       |
| OPEB+           |                            | 2,743,036               |                    | 13,047,000         | 10,303,964              | 375.6%      |
| <b>TOTAL GF</b> | <b>836,987,749</b>         | <b>898,680,542</b>      | <b>921,196,214</b> | <b>966,739,219</b> | <b>68,058,677</b>       | <b>7.6%</b> |

\* On some pages, the County budget document shows debt service and OPEB as part of total General Fund appropriation for HCPSS and HCC, but does not show debt and OPEB for other agencies. To make a fair comparison, this chart places all debt service in Debt Service line and moves HCPSS and HCC OPEB to OPEB+ line .

The HCPSS\* and HCC\* lines are only the General Fund appropriations for operating expenses, as are all other departmental lines

### Largest dollar increases

Using this same method, we show the agencies with the largest dollar increase between fiscal 2013 and 2014. The largest increase is the addition of Pay-As-You-Go Capital funding, followed by the increase for the school system, OPEB, and the Police Department.

| <b>Whose increase is biggest in dollars</b> |                         |                      |                    |                    |                         |             |
|---------------------------------------------|-------------------------|----------------------|--------------------|--------------------|-------------------------|-------------|
| <b>General Fund</b>                         | 12 actual viewed fairly | 13 apv viewed fairly | 14 request         | 14 proposed        | difference 2012 vs 2014 |             |
| PayGo Capital                               |                         |                      | 0                  | 24,960,000         | 24,960,000              |             |
| <b>HCPSS *</b>                              | 467,617,041             | 482,384,818          | 507,162,719        | 497,485,719        | 15,100,901              | 3.1%        |
| OPEB+                                       |                         | 2,743,036            |                    | 13,047,000         | 10,303,964              | 375.6%      |
| Police                                      | 81,894,040              | 87,844,101           | 93,897,571         | 96,614,674         | 8,770,573               | 10.0%       |
| Debt *                                      | 91,025,459              | 90,070,080           | 97,087,324         | 97,087,324         | 7,017,244               | 7.8%        |
| HCC *                                       | 25,951,335              | 27,093,286           | 29,531,683         | 29,131,683         | 2,038,397               | 7.5%        |
| R&P                                         | 14,239,235              | 15,290,660           | 17,476,916         | 17,046,021         | 1,755,361               | 11.5%       |
| Citizen                                     | 7,786,053               | 8,562,558            | 9,256,619          | 9,463,958          | 901,400                 | 10.5%       |
| Jail                                        | 14,236,086              | 14,801,472           | 15,273,082         | 15,621,589         | 820,117                 | 5.5%        |
| Comm Partner                                | 6,828,424               | 7,279,776            | 7,796,573          | 8,096,574          | 816,798                 | 11.2%       |
| Finance                                     | 6,063,550               | 6,682,788            | 7,320,900          | 7,408,708          | 725,920                 | 10.9%       |
| Library *                                   | 16,345,254              | 16,961,218           | 17,669,240         | 17,676,124         | 714,906                 | 4.2%        |
| State Atty                                  | 6,749,720               | 6,977,274            | 7,237,143          | 7,358,404          | 381,130                 | 5.5%        |
| DPZ                                         | 6,065,534               | 6,586,654            | 6,922,765          | 6,949,393          | 362,739                 | 5.5%        |
| Sheriff                                     | 6,173,584               | 6,611,287            | 7,193,388          | 6,947,419          | 336,132                 | 5.1%        |
| DILP                                        | 6,338,093               | 6,678,102            | 7,151,640          | 6,986,691          | 308,589                 | 4.6%        |
| Contingency                                 |                         | 1,700,000            | 1,700,000          | 2,000,000          | 300,000                 | 17.6%       |
| Econ. Dev.                                  | 1,669,661               | 1,829,661            | 69,013             | 2,113,810          | 284,149                 | 15.5%       |
| Co. Admin.                                  | 8,442,637               | 9,400,852            | 10,166,943         | 9,652,077          | 251,225                 | 2.7%        |
| Council                                     | 3,070,108               | 3,463,852            | 3,710,151          | 3,702,229          | 238,377                 | 6.9%        |
| Transport                                   | 7,232,968               | 7,477,078            | 7,687,517          | 7,715,078          | 238,000                 | 3.2%        |
| DPW                                         | 43,022,681              | 44,312,146           | 45,899,089         | 44,499,237         | 187,091                 | 0.4%        |
| Law                                         | 3,257,607               | 3,390,778            | 3,560,641          | 3,566,274          | 175,496                 | 5.2%        |
| Elections                                   | 2,260,854               | 2,536,826            | 2,583,015          | 2,611,739          | 74,913                  | 3.0%        |
| Mental                                      | 350,000                 | 350,000              | 350,000            | 400,000            | 50,000                  | 14.3%       |
| Circuit Court                               | 2,464,979               | 2,478,057            | 2,602,490          | 2,521,224          | 43,167                  | 1.7%        |
| Executive                                   | 1,040,554               | 1,087,841            | 1,105,552          | 1,121,974          | 34,133                  | 3.1%        |
| Soil                                        | 561,508                 | 603,728              | 621,153            | 629,127            | 25,399                  | 4.2%        |
| Orphans                                     | 48,496                  | 49,946               | 49,737             | 56,885             | 6,939                   | 13.9%       |
| Extension                                   | 407,271                 | 446,492              | 450,413            | 450,011            | 3,519                   | 0.8%        |
| DSS                                         | 485,075                 | 530,663              | 531,779            | 532,589            | 1,926                   | 0.4%        |
| Tech. Comm                                  | 235,839                 | 365,220              | 237,779            | 235,846            | (129,374)               | (35.4%)     |
| Health                                      | 0                       | 9,396,443            | 8,893,379          | 9,084,838          | (311,605)               | (3.3%)      |
| PayGo Operating                             | 5,124,103               | 22,693,849           | 0                  | 13,965,000         | (8,728,849)             | (38.5%)     |
| <b>TOTAL GF</b>                             | <b>836,987,749</b>      | <b>898,680,542</b>   | <b>921,196,214</b> | <b>966,739,219</b> | <b>68,058,677</b>       | <b>7.6%</b> |

### Largest percentage increases

Less significantly, the largest *percentage* increases are OPEB, the Contingency Reserve, Economic Development, and Mental Health. The school system is far down the list in terms of percentage increases.

| Whose increase is biggest in percentage |                         |                      |                    |                    |                         |             |
|-----------------------------------------|-------------------------|----------------------|--------------------|--------------------|-------------------------|-------------|
| General Fund                            | 12 actual viewed fairly | 13 apv viewed fairly | 14 request         | 14 proposed        | difference 2013 vs 2014 |             |
| OPEB+                                   |                         | 2,743,036            |                    | 13,047,000         | 10,303,964              | 375.6%      |
| Contingency                             |                         | 1,700,000            | 1,700,000          | 2,000,000          | 300,000                 | 17.6%       |
| Econ. Dev.                              | 1,669,661               | 1,829,661            | 69,013             | 2,113,810          | 284,149                 | 15.5%       |
| Mental                                  | 350,000                 | 350,000              | 350,000            | 400,000            | 50,000                  | 14.3%       |
| Orphans                                 | 48,496                  | 49,946               | 49,737             | 56,885             | 6,939                   | 13.9%       |
| R&P                                     | 14,239,235              | 15,290,660           | 17,476,916         | 17,046,021         | 1,755,361               | 11.5%       |
| Comm Partner                            | 6,828,424               | 7,279,776            | 7,796,573          | 8,096,574          | 816,798                 | 11.2%       |
| Finance                                 | 6,063,550               | 6,682,788            | 7,320,900          | 7,408,708          | 725,920                 | 10.9%       |
| Citizen                                 | 7,786,053               | 8,562,558            | 9,256,619          | 9,463,958          | 901,400                 | 10.5%       |
| Police                                  | 81,894,040              | 87,844,101           | 93,897,571         | 96,614,674         | 8,770,573               | 10.0%       |
| Debt *                                  | 91,025,459              | 90,070,080           | 97,087,324         | 97,087,324         | 7,017,244               | 7.8%        |
| HCC *                                   | 25,951,335              | 27,093,286           | 29,531,683         | 29,131,683         | 2,038,397               | 7.5%        |
| Council                                 | 3,070,108               | 3,463,852            | 3,710,151          | 3,702,229          | 238,377                 | 6.9%        |
| Jail                                    | 14,236,086              | 14,801,472           | 15,273,082         | 15,621,589         | 820,117                 | 5.5%        |
| DPZ                                     | 6,065,534               | 6,586,654            | 6,922,765          | 6,949,393          | 362,739                 | 5.5%        |
| State Atty                              | 6,749,720               | 6,977,274            | 7,237,143          | 7,358,404          | 381,130                 | 5.5%        |
| Law                                     | 3,257,607               | 3,390,778            | 3,560,641          | 3,566,274          | 175,496                 | 5.2%        |
| Sheriff                                 | 6,173,584               | 6,611,287            | 7,193,388          | 6,947,419          | 336,132                 | 5.1%        |
| DILP                                    | 6,338,093               | 6,678,102            | 7,151,640          | 6,986,691          | 308,589                 | 4.6%        |
| Library *                               | 16,345,254              | 16,961,218           | 17,669,240         | 17,676,124         | 714,906                 | 4.2%        |
| Soil                                    | 561,508                 | 603,728              | 621,153            | 629,127            | 25,399                  | 4.2%        |
| Transport                               | 7,232,968               | 7,477,078            | 7,687,517          | 7,715,078          | 238,000                 | 3.2%        |
| Executive                               | 1,040,554               | 1,087,841            | 1,105,552          | 1,121,974          | 34,133                  | 3.1%        |
| <b>HCPSS *</b>                          | 467,617,041             | 482,384,818          | 507,162,719        | 497,485,719        | 15,100,901              | 3.1%        |
| Elections                               | 2,260,854               | 2,536,826            | 2,583,015          | 2,611,739          | 74,913                  | 3.0%        |
| Co. Admin.                              | 8,442,637               | 9,400,852            | 10,166,943         | 9,652,077          | 251,225                 | 2.7%        |
| Circuit Court                           | 2,464,979               | 2,478,057            | 2,602,490          | 2,521,224          | 43,167                  | 1.7%        |
| Extension                               | 407,271                 | 446,492              | 450,413            | 450,011            | 3,519                   | 0.8%        |
| DPW                                     | 43,022,681              | 44,312,146           | 45,899,089         | 44,499,237         | 187,091                 | 0.4%        |
| DSS                                     | 485,075                 | 530,663              | 531,779            | 532,589            | 1,926                   | 0.4%        |
| Health                                  | 0                       | 9,396,443            | 8,893,379          | 9,084,838          | (311,605)               | (3.3%)      |
| Tech. Comm                              | 235,839                 | 365,220              | 237,779            | 235,846            | (129,374)               | (35.4%)     |
| PayGo Operating                         | 5,124,103               | 22,693,849           | 0                  | 13,965,000         | (8,728,849)             | (38.5%)     |
| PayGo Capital                           |                         |                      | 0                  | 24,960,000         | 24,960,000              |             |
| <b>TOTAL GF</b>                         | <b>836,987,749</b>      | <b>898,680,542</b>   | <b>921,196,214</b> | <b>966,739,219</b> | <b>68,058,677</b>       | <b>7.6%</b> |

\* On some pages, the County budget document shows debt service and OPEB as part of total General Fund appropriation for HCPSS and HCC, but does not show debt and OPEB for other agencies. To make a fair comparison, this chart places all debt service in Debt Service line and moves HCPSS and HCC OPEB to OPEB+ line

The HCPSS\* and HCC\* lines are only the General Fund appropriations for operating

**Whose increase is biggest in dollars**

| General Fund    | 14 Approved        | 15 request         | 15 Approved        | difference 2014 vs 2015 |             |
|-----------------|--------------------|--------------------|--------------------|-------------------------|-------------|
| <b>HCPSS *</b>  | <b>497,485,719</b> | <b>530,439,861</b> | <b>530,439,861</b> | <b>32,954,142</b>       | <b>6.6%</b> |
| PayGo Operating | 13,965,000         | 19,200,000         | 22,723,866         | 8,758,866               | 62.7%       |
| Police          | 96,614,674         | 101,984,894        | 102,451,815        | 5,837,141               | 6.0%        |
| Debt *          | 97,087,324         | 100,391,693        | 100,391,693        | 3,304,369               | 3.4%        |
| OPEB+           | 13,047,000         | 11,094,830         | 16,094,830         | 3,047,830               | 23.4%       |
| DPW             | 44,499,237         | 49,451,273         | 47,075,650         | 2,576,413               | 5.8%        |
| R&P             | 17,046,021         | 20,140,387         | 19,416,672         | 2,370,651               | 13.9%       |
| HCC *           | 29,131,683         | 32,418,289         | 31,000,287         | 1,868,604               | 6.4%        |
| Library         | 17,676,124         | 19,380,869         | 18,841,541         | 1,165,417               | 6.6%        |
| Comm Partner    | 8,096,574          | 1,939,003          | 9,200,312          | 1,103,738               | 13.6%       |
| Transport       | 7,715,078          | 9,122,873          | 8,676,745          | 961,667                 | 12.5%       |
| Finance         | 7,408,708          | 8,188,725          | 8,142,762          | 734,054                 | 9.9%        |
| Citizen         | 9,463,957          | 10,490,392         | 10,194,061         | 730,104                 | 7.7%        |
| Jail            | 15,621,589         | 16,280,835         | 16,264,318         | 642,729                 | 4.1%        |
| Co. Admin.      | 9,652,077          | 10,896,989         | 10,174,273         | 522,196                 | 5.4%        |
| Council         | 3,702,229          | 4,032,578          | 4,108,369          | 406,140                 | 11.0%       |
| Econ. Dev.      | 2,113,810          | 2,945,098          | 2,475,191          | 361,381                 | 17.1%       |
| Sheriff         | 6,947,419          | 7,525,688          | 7,291,017          | 343,598                 | 4.9%        |
| Circuit Court   | 2,521,225          | 2,783,855          | 2,748,801          | 227,576                 | 9.0%        |
| State Atty      | 7,358,404          | 7,630,499          | 7,581,709          | 223,305                 | 3.0%        |
| DPZ             | 6,949,393          | 7,619,290          | 7,147,427          | 198,034                 | 2.8%        |
| DILP            | 6,986,691          | 7,175,552          | 7,145,704          | 159,013                 | 2.3%        |
| Mental          | 400,000            | 475,000            | 545,000            | 145,000                 | 36.3%       |
| Law             | 3,566,274          | 3,714,829          | 3,690,704          | 124,430                 | 3.5%        |
| Soil            | 629,127            | 665,579            | 671,037            | 41,910                  | 6.7%        |
| Executive       | 1,121,974          | 1,158,958          | 1,156,108          | 34,134                  | 3.0%        |
| DSS             | 532,589            | 592,756            | 564,017            | 31,428                  | 5.9%        |
| Extension       | 450,011            | 472,532            | 472,748            | 22,737                  | 5.1%        |
| Tech. Comm      | 235,846            | 242,346            | 239,419            | 3,573                   | 1.5%        |
| Elections       | 2,611,739          | 2,584,600          | 2,614,766          | 3,027                   | 0.1%        |
| Contingency     | 2,000,000          | 2,000,000          | 2,000,000          | 0                       | 0.0%        |
| Orphans         | 56,885             | 55,732             | 55,732             | (1,153)                 | (2.0%)      |
| Health          | 9,084,838          | 9,519,824          | 9,003,880          | (80,958)                | (0.9%)      |
| PayGo Capital   | 28,060,000         | 19,473,866         | 16,950,000         | (11,110,000)            | (39.6%)     |

|                 |                    |                      |                      |                   |             |
|-----------------|--------------------|----------------------|----------------------|-------------------|-------------|
| <b>TOTAL GF</b> | <b>969,839,219</b> | <b>1,022,089,495</b> | <b>1,027,550,315</b> | <b>57,711,096</b> | <b>6.0%</b> |
|-----------------|--------------------|----------------------|----------------------|-------------------|-------------|

**Whose increase is biggest in percentage**

| <b>General Fund</b> | <b>14 Approved</b> | <b>15 request</b>    | <b>15 Approved</b>   | <b>difference 2014 vs 2015</b> |             |
|---------------------|--------------------|----------------------|----------------------|--------------------------------|-------------|
| PayGo Operating     | 13,965,000         | 19,200,000           | 22,723,866           | 8,758,866                      | 62.7%       |
| Mental              | 400,000            | 475,000              | 545,000              | 145,000                        | 36.3%       |
| OPEB+               | 13,047,000         | 11,094,830           | 16,094,830           | 3,047,830                      | 23.4%       |
| Econ. Dev.          | 2,113,810          | 2,945,098            | 2,475,191            | 361,381                        | 17.1%       |
| R&P                 | 17,046,021         | 20,140,387           | 19,416,672           | 2,370,651                      | 13.9%       |
| Comm Partner        | 8,096,574          | 1,939,003            | 9,200,312            | 1,103,738                      | 13.6%       |
| Transport           | 7,715,078          | 9,122,873            | 8,676,745            | 961,667                        | 12.5%       |
| Council             | 3,702,229          | 4,032,578            | 4,108,369            | 406,140                        | 11.0%       |
| Finance             | 7,408,708          | 8,188,725            | 8,142,762            | 734,054                        | 9.9%        |
| Circuit Court       | 2,521,225          | 2,783,855            | 2,748,801            | 227,576                        | 9.0%        |
| Citizen             | 9,463,957          | 10,490,392           | 10,194,061           | 730,104                        | 7.7%        |
| Soil                | 629,127            | 665,579              | 671,037              | 41,910                         | 6.7%        |
| <b>HCPSS *</b>      | <b>497,485,719</b> | <b>530,439,861</b>   | <b>530,439,861</b>   | <b>32,954,142</b>              | <b>6.6%</b> |
| Library             | 17,676,124         | 19,380,869           | 18,841,541           | 1,165,417                      | 6.6%        |
| HCC *               | 29,131,683         | 32,418,289           | 31,000,287           | 1,868,604                      | 6.4%        |
| Police              | 96,614,674         | 101,984,894          | 102,451,815          | 5,837,141                      | 6.0%        |
| DSS                 | 532,589            | 592,756              | 564,017              | 31,428                         | 5.9%        |
| DPW                 | 44,499,237         | 49,451,273           | 47,075,650           | 2,576,413                      | 5.8%        |
| Co. Admin.          | 9,652,077          | 10,896,989           | 10,174,273           | 522,196                        | 5.4%        |
| Extension           | 450,011            | 472,532              | 472,748              | 22,737                         | 5.1%        |
| Sheriff             | 6,947,419          | 7,525,688            | 7,291,017            | 343,598                        | 4.9%        |
| Jail                | 15,621,589         | 16,280,835           | 16,264,318           | 642,729                        | 4.1%        |
| Law                 | 3,566,274          | 3,714,829            | 3,690,704            | 124,430                        | 3.5%        |
| Debt *              | 97,087,324         | 100,391,693          | 100,391,693          | 3,304,369                      | 3.4%        |
| Executive           | 1,121,974          | 1,158,958            | 1,156,108            | 34,134                         | 3.0%        |
| State Atty          | 7,358,404          | 7,630,499            | 7,581,709            | 223,305                        | 3.0%        |
| DPZ                 | 6,949,393          | 7,619,290            | 7,147,427            | 198,034                        | 2.8%        |
| DILP                | 6,986,691          | 7,175,552            | 7,145,704            | 159,013                        | 2.3%        |
| Tech. Comm          | 235,846            | 242,346              | 239,419              | 3,573                          | 1.5%        |
| Elections           | 2,611,739          | 2,584,600            | 2,614,766            | 3,027                          | 0.1%        |
| Contingency         | 2,000,000          | 2,000,000            | 2,000,000            | 0                              | 0.0%        |
| Health              | 9,084,838          | 9,519,824            | 9,003,880            | (80,958)                       | (0.9%)      |
| Orphans             | 56,885             | 55,732               | 55,732               | (1,153)                        | (2.0%)      |
| PayGo Capital       | 28,060,000         | 19,473,866           | 16,950,000           | (11,110,000)                   | (39.6%)     |
| <b>TOTAL GF</b>     | <b>969,839,219</b> | <b>1,022,089,495</b> | <b>1,027,550,315</b> | <b>57,711,096</b>              | <b>6.0%</b> |

| General Fund    | 14 Approved        | 15 request           | 15 Approved          | difference 2014   |             |
|-----------------|--------------------|----------------------|----------------------|-------------------|-------------|
|                 |                    |                      |                      | vs 2015           |             |
| <b>HCPSS *</b>  | <b>497,485,719</b> | <b>530,439,861</b>   | <b>530,439,861</b>   | <b>32,954,142</b> | <b>6.6%</b> |
| HCC *           | 29,131,683         | 32,418,289           | 31,000,287           | 1,868,604         | 6.4%        |
| Library         | 17,676,124         | 19,380,869           | 18,841,541           | 1,165,417         | 6.6%        |
| Police          | 96,614,674         | 101,984,894          | 102,451,815          | 5,837,141         | 6.0%        |
| Jail            | 15,621,589         | 16,280,835           | 16,264,318           | 642,729           | 4.1%        |
| DPZ             | 6,949,393          | 7,619,290            | 7,147,427            | 198,034           | 2.8%        |
| DPW             | 44,499,237         | 49,451,273           | 47,075,650           | 2,576,413         | 5.8%        |
| DILP            | 6,986,691          | 7,175,552            | 7,145,704            | 159,013           | 2.3%        |
| Soil            | 629,127            | 665,579              | 671,037              | 41,910            | 6.7%        |
| R&P             | 17,046,021         | 20,140,387           | 19,416,672           | 2,370,651         | 13.9%       |
| Citizen         | 9,463,957          | 10,490,392           | 10,194,061           | 730,104           | 7.7%        |
| Transport       | 7,715,078          | 9,122,873            | 8,676,745            | 961,667           | 12.5%       |
| Health          | 9,084,838          | 9,519,824            | 9,003,880            | (80,958)          | (0.9%)      |
| Mental          | 400,000            | 475,000              | 545,000              | 145,000           | 36.3%       |
| DSS             | 532,589            | 592,756              | 564,017              | 31,428            | 5.9%        |
| Extension       | 450,011            | 472,532              | 472,748              | 22,737            | 5.1%        |
| Comm Partner    | 8,096,574          | 1,939,003            | 9,200,312            | 1,103,738         | 13.6%       |
| Council         | 3,702,229          | 4,032,578            | 4,108,369            | 406,140           | 11.0%       |
| Circuit Court   | 2,521,225          | 2,783,855            | 2,748,801            | 227,576           | 9.0%        |
| Orphans         | 56,885             | 55,732               | 55,732               | (1,153)           | (2.0%)      |
| State Atty      | 7,358,404          | 7,630,499            | 7,581,709            | 223,305           | 3.0%        |
| Sheriff         | 6,947,419          | 7,525,688            | 7,291,017            | 343,598           | 4.9%        |
| Elections       | 2,611,739          | 2,584,600            | 2,614,766            | 3,027             | 0.1%        |
| Executive       | 1,121,974          | 1,158,958            | 1,156,108            | 34,134            | 3.0%        |
| Co. Admin.      | 9,652,077          | 10,896,989           | 10,174,273           | 522,196           | 5.4%        |
| Finance         | 7,408,708          | 8,188,725            | 8,142,762            | 734,054           | 9.9%        |
| Law             | 3,566,274          | 3,714,829            | 3,690,704            | 124,430           | 3.5%        |
| Econ. Dev.      | 2,113,810          | 2,945,098            | 2,475,191            | 361,381           | 17.1%       |
| Tech. Comm      | 235,846            | 242,346              | 239,419              | 3,573             | 1.5%        |
| Debt *          | 97,087,324         | 100,391,693          | 100,391,693          | 3,304,369         | 3.4%        |
| PayGo Operating | 13,965,000         | 19,200,000           | 22,723,866           | 8,758,866         | 62.7%       |
| PayGo Capital   | 28,060,000         | 19,473,866           | 16,950,000           | (11,110,000)      | (39.6%)     |
| Contingency     | 2,000,000          | 2,000,000            | 2,000,000            | 0                 | 0.0%        |
| OPEB+           | 13,047,000         | 11,094,830           | 16,094,830           | 3,047,830         | 23.4%       |
| <b>TOTAL GF</b> | <b>969,839,219</b> | <b>1,022,089,495</b> | <b>1,027,550,315</b> | <b>57,711,096</b> | <b>6.0%</b> |

Good evening. My name is Marvin Schaefer. I am a resident of Howard County and a member of the Howard County Public School System's Mathematics Citizen Advisory Committee. Although I am a retired research mathematician, I am active in the Mathematical Association of America, a professional association of educators and a sponsor of the International Mathematical Olympiad. Tonight I am here to testify in support of the school system's request to restore funding to protect class size, key programs, and new initiatives focused on reducing student achievement gaps. In particular, I would like the Howard County Council to support funding of the HCPSS budget for mathematics instruction at all grade and course levels, including funding for professional learning.

Too many folks fear mathematics through lack of constructive exposure. Mathematics is a creative art. Cambridge and Oxford professor G. H. Hardy wrote "A mathematician, like a painter or poet, is a maker of patterns. If his patterns are more permanent than theirs, it is because they are made with ideas.... The mathematician's patterns, like the painter's or the poet's must be beautiful; the ideas, like the colours or the words must fit together in a harmonious way. Beauty is the first test: there is no permanent place in this world for ugly mathematics." Our students need to be exposed to beautiful mathematical concepts.

Effective mathematics instruction in grades Pre-K to 12 is essential for students' future success in college and in most career fields. Howard County educators work tirelessly to prepare our children for college and high wage careers. Yet, like other districts across the nation, Howard County has gaps in achievement that must be eliminated in order for students to be successful as adults. Sadly, nearly half of all high school graduates nationwide will be required to take at least one remedial course in college, most often in mathematics. Fewer than one-fourth of these students will earn any postsecondary credential. While HCPSS is graduating a higher percentage of students who are college and career ready, fundamental understanding needs to be reinforced in order to close these gaps. In order to meet the diverse needs of our students, it is critical that the Howard County Council and County Executive support funding that will impact the elementary and secondary mathematics programs.

The school system's proposed budget provides funding for professional learning for mathematics teachers and support staff at all grade levels. For several years now, Howard County has exemplified a commitment to professional growth. The school system has supported initiatives for teachers to attend paid monthly Math Gatherings after school where teachers share best practices and learn from each other--as well as from the growing student population who participate in these offerings. Continued funding for these and other professional learning initiatives is critical for teachers to meet the needs of ALL students.

I understand that you too are faced with tough budget choices. I ask that you make Howard County children your top priority. If the school system budget is not adequately funded, the school system will need to make \$50 million in cuts, which may include furlough days and salary cuts for staff, increases in class sizes, cuts in academic programs, and position cuts. Each of these potential cuts can adversely impact staff effectiveness and workload, ultimately diminishing the quality instruction our children deserve and need.

Howard County has a nationally recognized mathematics program due in part to the continued support of the Board of Education, County Council, and County Executive. I strongly encourage you to restore funding for the school system's proposed budget so that our children can truly receive the world class education they deserve. Thank you.

Testimony to Council re: School Board Budget Hearing April 25, 2016

From: Lisa Markovitz, President, The People's Voice, LLC

3205 B Corporate Court, Ellicott City MD 21042

Good evening Council and citizens who, on this election-eve, are likely busy preparing for tomorrow, yet are here, for an important cause, thank you. It came to my attention that the Executive's office reached out to the School System's Budget management, informing them they couldn't possibly fund the large increase in requested funds, over \$63 million more than they used last year. The County asked the School System to provide a chart, as to where they would put \$808 million if given that. Then the County provided their own chart of where the funding should go with the same amount of \$808 million, about half the increase requested. I have attached those charts to my testimony.

**I was told that the Executive's office looked into authority and precedent and found that mandating these categories was sound, and if the Council passed the Executive's budget, then Superintendent Foose and the Board of Education could not rearrange funds in these categories without a new bill, thus, your permission. Also, then they could not claim there isn't funding for teachers or programs as those areas are fully-funded.**

In comparing the School System's Chart of where it would spend the \$808 million, to the County's chart of the same categories, the County includes FULL FUNDING of the NEWLY-negotiated teacher salaries, has \$19 Million more to Instruction over what the School System would do, and \$5 million more to Special Education. The greatest difference between the lists is a decrease in Fixed Charges proposed by the County, but still an increase of over \$5 million from what they spent last year. This area is also where more subjectivity exists for Foose.

It is so clear and known by your constituents that something has to be done to curb the wasteful and inappropriate spending by the School System, from using attorneys to attack special education parents, spending several times more than it would have cost to provide what the parents were requesting for their students, to the increases in PR spending, Central Office perks, etc. the funds need to be more focused in the classroom. The one "gift" so to speak of all this enormous concern for problems with this leadership is that no longer do politicians in Howard County need fear that they simply must grant every request of the Superintendent's budget for fear of being characterized as being anti-education, or anti-kids. Even a decrease in an increase is always publicized as a cut by a political opponent. But not anymore, people are more aware than ever, and will see that contrary to those typical political issues, by directing funds into categories that assist educational programs, student needs, and teachers, instead of bloated administrative and questionable non-classroom expenses, you are able to help our System to retain its stellar reputation before it slips any further. The budget bill stating specifically that the newly-negotiated teacher salaries are fully-funded, should put an end to Foose's claims that they are not funded.

Please discuss areas of the charts where you feel any amendments or changes need to be made, for instance, even though it is so difficult to be forthcoming, I know, from the School System, take a close look at Fixed Charges expenses in addition to pensions. It seems with a \$5million increase, pensions are covered, so please analyze those entries grouped together within that category, so this bill can be passed in this manner, so that everyone can know that threats to furlough teachers are bullying tactics, as money could not be moved around in these categories in the future, without a new bill. Thank you.



FY 2017 HCPSS Operating Budget  
DRAFT- Potential Adjustment Scenarios

| Row Labels                               | Sum of FY 2017 Potential Operating Budget Balance |
|------------------------------------------|---------------------------------------------------|
| <b>10- Operating Fund</b>                | <b>808,387,854</b>                                |
| 01- Administration                       | 12,888,698                                        |
| 02- Mid-Level Administration             | 59,433,605                                        |
| 03- Instructional Salaries and Wages     | 315,397,383                                       |
| 04- Instructional Supplies and Materials | 13,762,770                                        |
| 05- Instructional Other                  | 3,399,740                                         |
| 06- Special Education                    | 93,710,008                                        |
| 07- Student Services                     | 3,246,325                                         |
| 08- Student Health Services              | 7,902,536                                         |
| 09- Student Transportation Services      | 38,524,068                                        |
| 10- Operation of Plant                   | 43,130,874                                        |
| 11- Maintenance of Plant                 | 25,125,687                                        |
| 12- Fixed Charges                        | 184,335,639                                       |
| 14- Community Services                   | 6,702,613                                         |
| 15- Capital Outlay                       | 827,910                                           |
| <b>Grand Total</b>                       | <b>808,387,854</b>                                |

School System  
Response

if 808 million  
how will you  
spend it?

Provided 4/15/16

County Breakdown

ASK

| Board Request              |                       |
|----------------------------|-----------------------|
| Category                   | FY 2017               |
| Administration             | \$ 13,547,269         |
| Mid-Level Administration   | \$ 61,962,957         |
| Instruction                | \$ 354,578,248        |
| Special Education          | \$ 98,973,242         |
| Student Personnel Services | \$ 3,389,823          |
| Student Health Services    | \$ 8,341,981          |
| Student Transportation     | \$ 38,959,280         |
| Operation of Plant         | \$ 44,883,600         |
| Maintenance of Plant       | \$ 28,123,388         |
| Fixed Charges              | \$ 195,881,017        |
| Community Services         | \$ 6,933,687          |
| Capital Outlay             | \$ 866,892            |
| <b>Total</b>               | <b>\$ 856,441,384</b> |

reg. x  
op \$6.3M.

Need last year  
793 mil for  
per fund

1 mill  
out transport  
fund last  
year

AK to Council  
if approved  
spec to move front  
has to be  
approved by  
Council (5/1)

County to apply  
pg 2

~~Utah State~~  
~~5/1/17~~

Approved pg 1

| Category                   | Salary                |                      |                       |                       |                   |
|----------------------------|-----------------------|----------------------|-----------------------|-----------------------|-------------------|
|                            | FY 2016               | Placeholder          | County                | School                | County vs. School |
| Administration             | \$ 12,450,033         | \$ 444,294           | \$ 12,894,327         | \$ 12,888,698         | \$ (5,629)        |
| Mid-Level Administration   | \$ 59,017,689         | \$ 2,012,266         | \$ 61,056,955         | \$ 59,433,605         | \$ (1,623,350)    |
| Instruction                | \$ 334,793,561        | \$ 14,358,754        | \$ 352,261,890        | \$ 332,559,893        | \$ (19,701,997)   |
| Special Education          | \$ 94,081,283         | \$ 3,401,730         | \$ 98,973,242         | \$ 93,710,008         | \$ (5,263,234)    |
| Student Personnel Services | \$ 3,139,291          | \$ 162,738           | \$ 3,302,029          | \$ 3,246,325          | \$ (55,704)       |
| Student Health Services    | \$ 7,642,556          | \$ 285,926           | \$ 7,928,482          | \$ 7,902,536          | \$ (25,946)       |
| Student Transportation     | \$ 38,294,625         | \$ 68,988            | \$ 38,959,280         | \$ 38,524,068         | \$ (435,212)      |
| Operation of Plant         | \$ 43,333,229         | \$ 791,212           | \$ 44,124,441         | \$ 43,130,874         | \$ (993,567)      |
| Maintenance of Plant       | \$ 24,164,656         | \$ 437,260           | \$ 24,601,916         | \$ 25,125,687         | \$ 523,771        |
| Fixed Charges              | \$ 151,805,740        | \$ 4,647,983         | \$ 156,484,715        | \$ 184,335,639        | \$ 27,850,924     |
| Community Services         | \$ 6,716,238          | \$ 131,684           | \$ 6,933,687          | \$ 6,702,613          | \$ (231,074)      |
| Capital Outlay             | \$ 899,479            | \$ 38,756            | \$ 866,892            | \$ 827,910            | \$ (38,982)       |
| <b>Total</b>               | <b>\$ 776,338,380</b> | <b>\$ 26,781,591</b> | <b>\$ 808,387,856</b> | <b>\$ 808,387,856</b> | <b>\$ -</b>       |

County  
giving  
more  
than  
they  
asked  
(bracket)  
less  
than  
asked  
positive #.

To Change = to Placeholder

| Salary                     |                       |                            |                        |                      |             |                                                       |                            |
|----------------------------|-----------------------|----------------------------|------------------------|----------------------|-------------|-------------------------------------------------------|----------------------------|
| Category                   | <i>APP</i><br>FY 2016 | <i>PA 1</i><br>Placeholder | <i>PA 2</i><br>FY 2017 | \$ Change            | %<br>Change | % of FY17<br>Change Equal<br>to Salary<br>Placeholder | Difference from<br>Request |
| Administration             | \$ 12,450,033         | \$ 444,294                 | \$ 12,894,327          | \$ 444,294           | 4%          | 100%                                                  | \$ (652,942)               |
| Mid-Level Administration   | \$ 59,017,689         | \$ 2,012,266               | \$ 61,056,955          | \$ 2,039,266         | 3%          | 99%                                                   | \$ (906,002)               |
| Instruction                | \$ 334,793,561        | \$ 14,358,754              | \$ 352,261,890         | \$ 17,468,329        | 5%          | 82%                                                   | \$ (2,316,358)             |
| Special Education          | \$ 94,081,283         | \$ 3,401,730               | \$ 98,973,242          | \$ 4,891,959         | 5%          | 70%                                                   | \$ -                       |
| Student Personnel Services | \$ 3,139,291          | \$ 162,738                 | \$ 3,302,029           | \$ 162,738           | 5%          | 100%                                                  | \$ (87,794)                |
| Student Health Services    | \$ 7,642,556          | \$ 285,926                 | \$ 7,928,482           | \$ 285,926           | 4%          | 100%                                                  | \$ (413,499)               |
| Student Transportation     | \$ 38,294,625         | \$ 68,988                  | \$ 38,959,280          | \$ 664,655           | 2%          | 10%                                                   | \$ -                       |
| Operation of Plant         | \$ 43,333,229         | \$ 791,212                 | \$ 44,124,441          | \$ 791,212           | 2%          | 100%                                                  | \$ (759,159)               |
| Maintenance of Plant       | \$ 24,164,656         | \$ 437,260                 | \$ 24,601,916          | \$ 437,260           | 2%          | 100%                                                  | \$ (3,521,472)             |
| Fixed Charges              | \$ 151,805,740        | \$ 4,647,983               | \$ 156,484,715         | \$ 4,678,975         | 3%          | 99%                                                   | \$ (39,396,302)            |
| Community Services         | \$ 6,716,238          | \$ 131,684                 | \$ 6,933,687           | \$ 217,449           | 3%          | 61%                                                   | \$ -                       |
| Capital Outlay             | \$ 899,479            | \$ 38,756                  | \$ 866,892             | \$ (32,587)          | -4%         | n/a                                                   | \$ -                       |
| <b>Total</b>               | <b>\$ 776,338,380</b> | <b>\$ 26,781,591</b>       | <b>\$ 808,387,856</b>  | <b>\$ 32,049,476</b> | <b>4%</b>   | <b>84%</b>                                            |                            |

| Board Request              |                       |
|----------------------------|-----------------------|
| Category                   | FY 2017               |
| Administration             | \$ 13,547,269         |
| Mid-Level Administration   | \$ 61,962,957         |
| Instruction                | \$ 354,578,248        |
| Special Education          | \$ 98,973,242         |
| Student Personnel Services | \$ 3,389,823          |
| Student Health Services    | \$ 8,341,981          |
| Student Transportation     | \$ 38,959,280         |
| Operation of Plant         | \$ 44,883,600         |
| Maintenance of Plant       | \$ 28,123,388         |
| Fixed Charges              | \$ 195,881,017        |
| Community Services         | \$ 6,933,687          |
| Capital Outlay             | \$ 866,892            |
| <b>Total</b>               | <b>\$ 856,441,384</b> |

Categorical Breakdown for FY 2017 HCPSS Salary Placeholder

| Category                             | Amount            |
|--------------------------------------|-------------------|
| 01- Administration                   | 444,294           |
| 02- Mid-level Administration         | 2,012,266         |
| 03- Instructional Salaries and Wages | 14,358,754        |
| 06- Special Education                | 3,401,730         |
| 07- Student Services                 | 162,738           |
| 08- Health Services                  | 285,926           |
| 09- Transportation                   | 68,988            |
| 10- Operation of Plant               | 791,212           |
| 11- Maintenance of Plant             | 437,260           |
| 12- Fixed Charges                    | 4,647,983         |
| 14- Community Services               | 131,684           |
| 15- Capital Outlay                   | 38,756            |
| <b>Total</b>                         | <b>26,781,591</b> |

the neg. salary  
in hand

School System to use  
provide how to use  
those funds

Provided 4/5/16

Barbara Krupiarz  
7834 Rockburn Dr  
Ellicott City, MD 21043

Howard County Council  
3430 Courthouse Dr.  
Ellicott City, MD 21043

Public Hearing, Education Budget – April 25, 2016

Dear County Council members:

Now is the time for the County Council to show how they can work in a bipartisan fashion for your constituents, just as our delegation to the General Assembly has done recently. What the County Executive has proposed is well reasoned, meets the needs of students, and is financially responsible. Now is the time to use your authority under the Md. EDUCATION Code Ann. § 5-102 and § 5-105 to reign in the unnecessary spending of our Superintendent on self-promotion, unproven programs, surveys, studies, and sole source contracts.

You are all aware that many individuals have spoken publicly about their concern over years of cuts to special education. And yet, 2 weeks ago our Board of Ed transferred half a million dollars out of the special Ed budget, and 3M in the last 4 years. Board of Ed members, who are up for re-election, have been talking about \$17.5M in “extra” grant money for special education that allows them to transfer money out. However, I met with the 2 HCPSS grant employees today who said that the \$17.5M is federal money that they get every year, it doesn’t change much from year to year, and they count on it as part of the budget.

I support the County Executive’s full direct funding of the negotiated teacher raises, increases in staff to support enrollment, and money tied directly to instruction. It is despicable that when our Board heard they were only getting \$32M more than they used last year they immediately spoke about increasing class sizes and teacher furloughs. We need you to use your authority to be a check and balance on the school system’s budget. Sadly the Board of Ed does not fulfill that role anymore. They didn’t think to cut the accountability office that has grown from 11 to 27 in 4 years, with an average salary of about \$108,000 per year. Or, the millions we spend on Gallup surveys, social media consultants for the Superintendent and the Board, Harvard Fellows for data analysis, or dozens of sole source contracts in general. I have provided the numbers for the fixed charges account over the last several years, which the County Executive rightfully cut. Look at the increases to that fund and ask how they spend that money.

I would also like to give you an example of the waste in the legal fees for the completely outsourced legal model – in addition to the \$40,000+ spent on the lawyer in my case when attempting to get the special education audit report. A special ed

mom knew the evaluation the school did of her autistic son was not accurate. They gave him a nonverbal IQ of 58. So, she asked for an independent evaluation. HCPSS refused and filed for due process against her. She was intimidated by the aggressive attorney, so she asked that just the IQ section be removed from the evaluation. They refused. Next, she asked for mediation. They refused again. She saved herself the trauma of a 2 day hearing and withdrew her request and went to Kennedy Krieger on her own. The neuropsychologist that evaluated her son reported an IQ of 108 - 50 points higher than the school. The lawyer cost taxpayers \$4,600 to avoid funding a \$1,600 accurate evaluation. How is THAT saving money on legal fees? How is THAT doing what is in the best interest of the student?

I hope that you will use your authority to dig into the budget and analyze where the money is going. We need you to cut the wasteful spending, ensure money is spent in the classroom and make the administration accountable to the people who fund this budget.

Respectfully,

A handwritten signature in cursive script that reads "Barbara Krupiarz".

Barbara Krupiarz

\*\*\* Statutes current through Chapters 1 through 9, 12, 16, 28, 100, 103, 116, and 142,  
currently effective, of the 2016 legislation \*\*\*

EDUCATION  
DIVISION II. ELEMENTARY AND SECONDARY EDUCATION  
TITLE 5. FINANCING  
SUBTITLE 1. BUDGET AND REPORTING REQUIREMENTS

Md. EDUCATION Code Ann. § 5-102 (2016)

§ 5-102. Submission of and reductions to budget

(c) Reduction by county executive. --

(1) This subsection applies only to a county that has a county governing body that consists of a county executive and county council.

(2) The county executive shall indicate in writing which major categories of the annual budget of the county board have been denied in whole or reduced in part and the reason for the denial or reduction.

(3) The county council may restore any denial or reduction made by the county executive in the annual budget submitted by the county board.

§ 5-105. Expenditure of revenues; transfers within and between major categories

(b) Transfers; reports. --

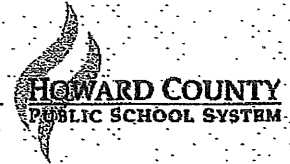
(2) A transfer between major categories shall be made only with the approval of the county commissioners or county council.

(4) A county board shall submit to the county governing body a report within 15 days after the end of each month if during that month the county board takes any action that would commit the county board to spend more for the current fiscal year in any major category than the amount approved in the annual budget for that category.

(5) A report under paragraph (4) of this subsection shall include a narrative explanation of the action taken, indicating any request for transfer between categories that may become necessary for the fiscal year as a result of the action.

DEPARTMENT OF SPECIAL EDUCATION

5451 Beaverkill Rd. • Columbia, MD 21044 • 410-313-5359 • (F) 410-313-5357 • www.hcpss.org



January 6, 2016

[REDACTED]  
[REDACTED]  
Columbia, Maryland 21044

*VIA Electronic and First Class Mail*

RE: [REDACTED]

Dear [REDACTED]

This letter is in response to your email dated January 5, 2016. You stated, "I am willing to repeal my request for IEEs at public expense if the Universal Nonverbal Intelligence Test (UNIT) that was administered by Holly Martin is removed from her psychological assessment."

After due consideration, the HCPSS is not willing to alter or redact Ms. Martin's psychological assessment.

Please be aware that if you rescind your request, in writing, for an Independent Educational Evaluation (IEE) at public expense, HCPSS will promptly withdraw its due process hearing request with the Office of Administrative Hearings (OAH) and the scheduled hearing will not go forward.

If you have any questions or need additional information, please contact me at (410) 313-5359 or by email at [janet\\_zimmerman@hcpss.org](mailto:janet_zimmerman@hcpss.org).

Sincerely,

A handwritten signature in cursive script that reads "Janet Zimmerman".

Janet Zimmerman  
Instructional Facilitator, Department of Special Education

c: Jeffrey Krew, Esq.



410-997-6900  
301-621-4900  
FAX 301-621-4903  
jkrew@krewlaw.com

January 28, 2016

Howard County Public Schools  
10910 Clarksville Pike  
Ellicott City MD 21042

Our file# 1005/0153  
Invoice# 4584  
Billing through 12/31/15



OAH Case No.: MSDE-HOWD-OT-15-39943

**PROFESSIONAL SERVICES**

|                                    |  | <u>Hrs/Rate</u>   | <u>Amount</u>     |
|------------------------------------|--|-------------------|-------------------|
| 12/1/2015 KM                       |  | 1.00<br>125.00/hr | 125.00            |
| JAK                                |  | 1.50<br>275.00/hr | 412.50            |
| 12/5/2015 KM                       |  | 3.00<br>125.00/hr | 375.00            |
| 12/9/2015 JAK                      |  | 4.50<br>275.00/hr | 1,237.50          |
| 12/10/2015 JAK                     |  | 4.30<br>275.00/hr | 1,182.50          |
| 12/21/2015 KM                      |  | 1.50<br>125.00/hr | 187.50            |
| <b>Total professional services</b> |  | <b>15.80</b>      | <b>\$3,520.00</b> |

Howard County Public Schools

Page 2

**EXPENSES**

|                                                   | <u>Amount</u>            |
|---------------------------------------------------|--------------------------|
| Copying cost                                      | 1.20                     |
| Total expenses                                    | <u>\$1.20</u>            |
| Total amount of this bill                         | <u>\$3,521.20</u>        |
| Previous balance                                  | \$47.00                  |
| 12/22/2015 Payment - thank you.. Check No. 266849 | <u>(\$47.00)</u>         |
| Total payments and adjustments                    | <u>(\$47.00)</u>         |
| Total balance due                                 | <u><u>\$3,521.20</u></u> |

410-997-6900  
301-621-4900  
FAX 301-621-4903  
jkrew@krewlaw.com

February 04, 2016

Howard County Public Schools  
10910 Clarksville Pike  
Ellicott City MD 21042

Our file# 1005/0153  
Invoice# 4595  
Billing through 1/31/16

[REDACTED]  
OAH Case No.: MSDE-HOWD-OT-15-39943

**PROFESSIONAL SERVICES**

|                             |            | <u>Hrs/Rate</u>   | <u>Amount</u> |
|-----------------------------|------------|-------------------|---------------|
| 1/6/2016 JAK                | [REDACTED] | 2.40<br>275.00/hr | 660.00        |
| 1/7/2016 KM                 | [REDACTED] | 1.75<br>125.00/hr | 218.75        |
| KM                          | [REDACTED] | 0.20<br>125.00/hr | 25.00         |
| 1/8/2016 JAK                | [REDACTED] | 0.20<br>275.00/hr | 55.00         |
| Total professional services |            | 4.55              | \$958.75      |

**EXPENSES**

|                |         |
|----------------|---------|
| Copying cost   | 46.50   |
| Courier        | 20.10   |
| Total expenses | \$66.60 |

Howard County Public Schools

Page 2

|                                                 | <u>Amount</u>     |
|-------------------------------------------------|-------------------|
| Total amount of this bill                       | \$1,025.35        |
| Previous balance                                | \$3,521.20        |
| 2/2/2016 Payment - thank you.. Check No. 267694 | (\$3,521.20)      |
| Total payments and adjustments                  | (\$3,521.20)      |
| Total balance due                               | <u>\$1,025.35</u> |

**JEFFREY A. KREW, LLC**

**ATTORNEYS AT LAW**

9713 RUGBY COURT, STE 100 ELLICOTT CITY, MARYLAND 21042

410-997-6900  
301-621-4900  
FAX 301-621-4903  
jkrew@krewlaw.com


December 09, 2015

Howard County Public Schools  
10910 Clarksville Pike  
Ellicott City MD 21042

Our file# 1005/0153  
Invoice# 4563  
Billing through 11/30/15

  
OAH Case No.: MSDE-HOWD-OT-15-39943

**PROFESSIONAL SERVICES**

|                                                                                                  | <u>Hrs/Rate</u>   | <u>Amount</u>  |
|--------------------------------------------------------------------------------------------------|-------------------|----------------|
| 11/30/2015 JAK  | 0.20<br>235.00/hr | 47.00          |
| Total professional services                                                                      | 0.20              | \$47.00        |
| Total balance due                                                                                |                   | <u>\$47.00</u> |

**Myra Burgee, Ph.D.**

932 Hungerford Drive, Suite 5B  
Rockville, MD 20850

**Phone:** 301.933.2374 **Fax:** 301.253.5859

**Email:** [milburgee@jhu.edu](mailto:milburgee@jhu.edu)

**Hours:** Mon - Fri, 9:00 am – 6:00 pm

**Services:** Conducts full psycho-educational evaluations for diagnostic purposes to assess cognitive, achievement, intellectual and processing functioning for individuals to investigate whether they may have a learning disability, ADHD (ADD), processing deficit, or psychological condition, accommodations can be made.

**Fee:** Psychoeducational educational testing \$1600, call the office for more fees.

**Payment:** Cash or check, MasterCard, Discover Card and Visa.

\*Dr. Burgee does all testing\*

**Center Clinic at George Washington University**

1922 F Street, NW, Suite 103  
Washington, DC 20052

**Phone:** 202.994.4937

**Website:**

[www.gwu.edu/~ccclinic/PsychCenterClinicContactUs.html](http://www.gwu.edu/~ccclinic/PsychCenterClinicContactUs.html)

**Hours:** Inquiries Monday – Thursday, 5:00 pm – 7:00 pm, Friday 12:00 pm -2:00 pm; Appointments: Monday – Thursday, 9:00 am – 8:00 pm, Friday, 9:00 am – 5:00 pm, Saturdays may be available for psychological testing.

**Services:** Psychological assessments, psychotherapy for individuals, family and couples therapy, group therapy & referral services. No LD/ADHD as a focus.

**Fee:** Fee are based on a sliding scale and income

**Payment:** Initial intake interview \$10.00.

**CTY Diagnostic & Counseling Center**

Johns Hopkins University  
5801 Smith Avenue

McAulay Hall Bldg., Suite 400

Baltimore, MD 21209

**Phone:** 410.735.6238 **Fax:** 410.735.6200

**Email:** [dccc@jhu.edu](mailto:dccc@jhu.edu)

**Website:** [www.jhu.edu/gifted/index.html](http://www.jhu.edu/gifted/index.html)

[www.cty.jhu.edu/gifted/dcc/contact.html](http://www.cty.jhu.edu/gifted/dcc/contact.html)

**Hours:** Mon – Fri, 8:30 am – 5:00 pm

**Services:** Diagnostic testing for students, consultations, ability and achievement assessments, and academic and career guidance.

**Payment:** Contact Center for payment fee and payment options. Financial aid is also available.

**Rolando J. Diaz, Ph.D**

1655 N. Fort Myer Drive, Suite 350  
Arlington, VA 22209

**Phone:** 703.761.3100

**Fax (Arlington):** 703.528.7507

**Fax (McLean):** 703.356.3461

**Email:** [rolandodiazphd@gmail.com](mailto:rolandodiazphd@gmail.com)

**Website:** [www.rolandodiazphd.com](http://www.rolandodiazphd.com)

**Services:** Diagnostic Interview (CPT 90801; \$150/45 min. session), Individual Psychotherapy (CPT 90806; \$150/45 min. session), Family/Couples Therapy (CPT 90847; \$150/45 min. session), Collateral Parent Session (CPT 90846; \$150/45 min. session).

Office Consultation (initial session) (CPT 99243; \$175/45 min. session), Supervision (\$150/45 minute session), Limited Psychological Testing (CPT 96100) (e.g., ADD Testing) - \$1500 Emotional Psychological Testing with IQ test (CPT 96100), \$1600 **Psycho educational Evaluation (CPT 96100) - \$2600**

Comprehensive Psychological Evaluation (CPT 96100) \$3300 Psychological Testing (if hourly billing is required) \$250/hour.

**Kenneth W. Diehl, Ph.D**

Clinical Neuropsychology & Psychotherapy

2324 W. Joppa Road

Lutherville, MD 21093

**Phone:** 410.337.6760

**Hours:** Please contact facility

**Services:** Testing and evaluation

**Marge Fessler, Ed.D**

Center for Learning and Its Disorders

Kennedy Krieger Institute

801 N. Broadway

Baltimore, MD 21205

**Phone:** 443.923.3254 **Fax:** 443.923.3255

**Email:** [fessler@kennedykrieger.org](mailto:fessler@kennedykrieger.org)

**Website:** [www.kennedykrieger.org/kki\\_staff.asp?pid=18](http://www.kennedykrieger.org/kki_staff.asp?pid=18)

**Hours:** By appointment - Monday, Tuesday, and Friday

**Services:** Testing and Evaluation, College Clinical Evaluations.

**Fee:** \$1,036 for educational portion of College Clinical Evaluation, psychological portion is billed at an hourly rate and is often covered by insurance—at least partially—depending on the reason the student is seeking the evaluation. Discount for full payment on the date of service.

**Payment:** Checks, cash, and credit cards. Clinic will also arrange payment plans as needed.

**Gallaudet University Mental Health Center**

William P. Kachman, Ph.D., NCSP

800 Florida Avenue, NE

Washington, DC 20002-3695

**Phone:** 202.651.6080; (TTY/V) **Fax:** 202.651.6085

**Hours:** Monday, Wednesday, Friday (9 AM – 5 PM)

Tuesday and Thursday (9 AM – 8 PM)

**Dr. Ana M. Garcia-Fernandez**

(Not a network provider)

10784 Hickory Ridge  
Columbia, MD 21044

**Phone:** 410.964.0425 ext. 21 **Fax:** 410.964.0515

**Email:** [agarciafer1@jhu.edu](mailto:agarciafer1@jhu.edu)

**Website:** [www.AnaMarieGarciaFernandez.com](http://www.AnaMarieGarciaFernandez.com)

**Hours:** Monday - Friday, 4:00 pm – 9:00 pm,  
Saturday, 8:00 am – 3:00 pm

**Services:** General practice, Evaluations:

Cognitive, achievement, and personality testing for children, adolescents, and adults; Testing of learning disabilities, ADHD, post traumatic stress disorder, depression, developmental disorders, among others

**Fee:** \$145.00 per session of 50 minutes.

**Payment:** Credit card, cash, or check.

We work with all insurance companies. Please find out with your insurance company your benefits out of network. Immediately after making your payment, our practice will file the claim to your insurance company on your behalf, so your insurance company will reimburse you directly according to your benefits.

**Dr. David Goodman**

Director, Adult Attention Deficit Disorder Center of MD  
Johns Hopkins at Greenspring Station  
10751 Falls Road, Ste. 306  
Lutherville, MD 21093

**Phone:** 410.583.2726

**Website:** [www.addadult.com](http://www.addadult.com)

**Hours:** Varies by day-please call office

**Services:** Comprehensive diagnostic evaluations and broad range of psychotherapeutic and medication treatments are tailored to your specific symptoms and difficulties.

**Payment:** Visa, Discover, MasterCard

**James (Jim) Sydnor-Greenberg, Ph.D.**

(Not a group practice)

4701 Willard Ave., Suite 419  
Chevy Chase, MD 20815

**Phone:** 703.536.5405 **Fax:** 301.718.2677

**Email:** [jsgreenberg@vtols.com](mailto:jsgreenberg@vtols.com)

**Hours:** Monday – Friday, 8:00 am -5:00 pm, occasional Saturdays

**Services:** Neuropsychological & psychoeducational testing for ADHD, LD, and other cognitive and/or psychological difficulties/disabilities, with recommendations for accommodations and other services.

**NOTE:** Does not use testing assistants; all testing done by Dr. Sydnor-Greenberg.

**Payment:** Payment plan, sliding scale.

\*Near a Metro stop, wheelchair accessible\*

**Dr. Arthur MacNeil Horton, Jr.**

Psych Associates of Maryland  
1) 120 Sister Pierre Drive, Ste 403  
Towson, MD 21204

**Phone:** 410.823.6408, ext. 20 **Fax:** 443.279.0537

**Toll Free:** 877.456.6408

2) 9520 Berger Road, Ste 203  
Columbia, MD 21046

**Phone:** 410.290.6940 **Fax:** 443.279.9763

**Toll Free:** 866.456.6940

**Website:** [www.pamfle.us](http://www.pamfle.us)

**Hours:** Based on appt - Monday, Tuesday & Saturday (Towson); Thursday & Friday (Columbia)

**Services:** Neuropsychological and psychological testing, personality testing; ADD/ADHD, LD testing, among others.

**Fee:** Negotiable. Educational testing approx. \$100/hr.

**Payment:** Cash, check, credit (before 4:00 pm), and insurance plans accepted.

**Humanim**

**Jennifer Schwartz-Mitchell, PhD**

Director of Community Mental Health Services  
6355 Woodside court  
Columbia, MD 21046  
**Phone:** 410.381.7171  
**Fax:** 401.381.0782

**Services:** Psychoeducational evaluations

**Fee:** Assessments usually range from \$1,500 - \$1,800.

**Kennedy Krieger Institute**

707 North Broadway (Main Campus)  
Baltimore, MD 21205

**Phone:** 443.923.9200 **Fax:** 443.623.9400

**Toll Free:** 800.873.3377

**TTY:** 443.923.2645

1750 E. Fairmount Ave. (Outpatient Programs)  
Baltimore, MD 21231

**Phone:** 443.923.9400

720 Aliceanna Street, 2<sup>nd</sup> fl (Behavioral Outpat. Program)  
Baltimore, MD 21202

**Phone:** 443.923.7500

**Email:** [info@kennedykrieger.org](mailto:info@kennedykrieger.org)

**Website:** [www.kennedykrieger.org](http://www.kennedykrieger.org)

**Hours:** Mon – Fri, 8:30am - 5pm

**Services:** Primarily diagnostic, specializing in ADHD, LD, various developmental & genetic syndromes, Preschool-Adult.

**Payment:** Payment Plans, Medicaid, Medicare and most insurance plans.

**Other:** Online appointment requests.

| FIXED CHARGES Increases by year | % Increase | \$ Increase   | Total          |
|---------------------------------|------------|---------------|----------------|
| FY11 to FY12                    | 1.7%       | \$ 1,919,050  | \$ 116,490,950 |
| FY12 to FY13                    | 6.8%       | \$ 7,884,220  | \$ 124,375,170 |
| FY13 to FY14                    | 16.7%      | \$ 20,713,540 | \$ 145,088,710 |
| FY14 to FY15                    | 1.2%       | \$ 1,685,160  | \$ 146,773,870 |
| FY15 to FY16                    | 8.4%       | \$ 12,331,870 | \$ 159,105,740 |
| FY16 to FY17                    | 23.1%      | \$ 36,775,277 | \$ 195,881,017 |

| Special Education<br>Categorical Transfers | Into Fixed Charges |
|--------------------------------------------|--------------------|
| FY12                                       | \$ 470,000         |
| FY13                                       | \$ -               |
| FY14                                       | \$ 1,100,000       |
| FY15                                       | \$ 900,000         |
| FY16                                       | \$ 490,000         |